

From: Benton, Donald
Location: cheesapeake bay office
Importance: Normal
Subject: Chesapeake bay visit-Tentative Date
Start Date/Time: Thur 3/23/2017 1:00:00 PM
End Date/Time: Thur 3/23/2017 5:00:00 PM

Doug is fine tuning the itinerary based on our advance visit we did with Jim from PSD

From: Dolph, Becky
Location: Room 4045 WJCN
Importance: Normal
Subject: FOIA -- How it impacts you
Start Date/Time: Fri 4/7/2017 6:30:00 PM
End Date/Time: Fri 4/7/2017 7:00:00 PM

What better way to wrap up the week than to get a sense of the types of requests the Agency receives under the Freedom of Information Act as they pertain to you and the work you do???

From: Davis, Patrick
Location: Alm Conference Room
Importance: Normal
Subject: Canceled: Senior Staff Meeting
Start Date/Time: Mon 4/10/2017 5:00:00 PM
End Date/Time: Mon 4/10/2017 6:00:00 PM

SCt: Denise Anderson, 202-564-1782

NOTE: Due to space constraints, please contact Denise Anderson before forwarding or inviting additional meeting attendees.

Conference Call Number Non-responsive Conference Code/Ex.6
Conference Code Non-responsive Conference Code/Ex.6

From: Benton, Donald
Location: Alm conference room
Importance: Normal
Subject: WA State Farm Bureau
Start Date/Time: Wed 3/1/2017 3:00:00 PM
End Date/Time: Wed 3/1/2017 4:00:00 PM

Ct: Denise Anderson, 202-564-1782

Location: 1200 Pennsylvania Avenue, NW William Jefferson Clinton-North building

From: Benton, Donald
Location: Dons office
Importance: High
Subject: Beachhead team meeting/ Important
Start Date/Time: Thur 2/23/2017 9:30:00 PM
End Date/Time: Thur 2/23/2017 10:30:00 PM

Time Change to 4:30-5:30

Sorry about the cancellation of the meeting with the Administrator this morning. Today will be the last "Beachhead team" meeting per se. We are no longer going to refer to ourselves as Beachhead team as we are adding new folks every week. The "Trump Administration Team" meetings will go to twice a week after today (Tuesday and Thursday at 4:00pm). I have invited Samantha Dravis and Ryan Jackson, the two newest members of the new administration, to join us.

Please organize your schedule appropriately as this meeting is mandatory. Please bring your 2 minute elevator speech for Mr. Pruitt so your colleagues can critique it.

From: Mccabe, Catherine
Location: Alm Conference Room
Importance: Normal
Subject: NEPA Briefing
Start Date/Time: Thur 2/9/2017 4:00:00 PM
End Date/Time: Thur 2/9/2017 4:45:00 PM
NEPA Overview Briefing 2-8-2017(3).pptx

Ct: Ethel Bailey
SCt: Denise Anderson

Staff:
Catherine McCabe
Mike Flynn
John Reeder
Sandra Connors
Larry Starfield
Robert Tomiak
David Cozad
Don Benton
David Schnare
Holly Greaves
George Sugiyama
Layne Bangerter
Justin Schwab
Charles Munoz
Patrick Davis
David Kreutzer
Doug Ericksen
John Konkus

NEPA Overview



National Environmental Policy Act (NEPA)

CEQ administers NEPA (procedural statute) and published regulations establishing requirements for agencies to:

- Prepare environmental impact statement (EIS) for federal proposals with a potential for significant impacts
- Publicly disclose potential impacts, reasonable alternatives, and practicable mitigation
- Involve affected stakeholders and the public
- Factor the analysis and results into decision-making



Three Types of NEPA Documentation

- **Categorical Exclusion**: Category of actions which individually or cumulatively do not have a significant effect on the human environment
 - Prepared for ~95% of actions
- **Environmental Assessment**: Concise public document providing sufficient evidence or analysis to support a Finding of No Significant Impact (FONSI) or need to prepare an EIS
 - Prepared for < 5% of actions
- **Environmental Impact Statement**: Detailed statement for major federal actions with potentially significant impacts
 - Prepared for < 1% of actions



NEPA Compliance Activities at EPA

- EPA Complies with NEPA for a limited number of its own actions, including:
 - Certain research and development activities
 - Construction at EPA Facilities
 - EPA-issued Clean Water Act National Pollutant Discharge Elimination System permits for new sources
 - Projects funded through special appropriations acts



NEPA Compliance Activities at EPA

- EPA is statutorily exempt from complying with NEPA for all CAA and almost all CWA activities
- A wide range of other EPA actions are exempted as being “functionally equivalent” to NEPA
 - Actions under CERCLA, RCRA, FIFRA, MPRSA, TSCA and SDWA considered functionally equivalent



EPA's Unique Role In The NEPA Process: Assisting Other Federal Agencies

Legislative History, Section 309 of the Clean Air Act:

- “It is essential that mission-oriented Federal agencies have access to environmental expertise [under NEPA] in order to give adequate consideration to environmental factors”

Statutory Requirements:

- EPA must (non-discretionary) review and comment in writing on the environmental impact of other federal agency proposals.
- The EPA Administrator shall refer (very rare) any proposal deemed unsatisfactory from the standpoint of public health, welfare, or environmental quality to CEQ.



EPA as an Expert Consultant

Many agencies lack in-house environmental expertise potentially leading to:

- A higher risk of avoidable impacts, litigation, or project delays if analysis is incomplete or inaccurate
- Public exposure to financial liability for cleanup/restoration, or to broad regulatory/permitting challenges

EPA provides environmental subject matter expertise to the federal community



Approach

Utilize expertise at HQ and 10 Regions to:

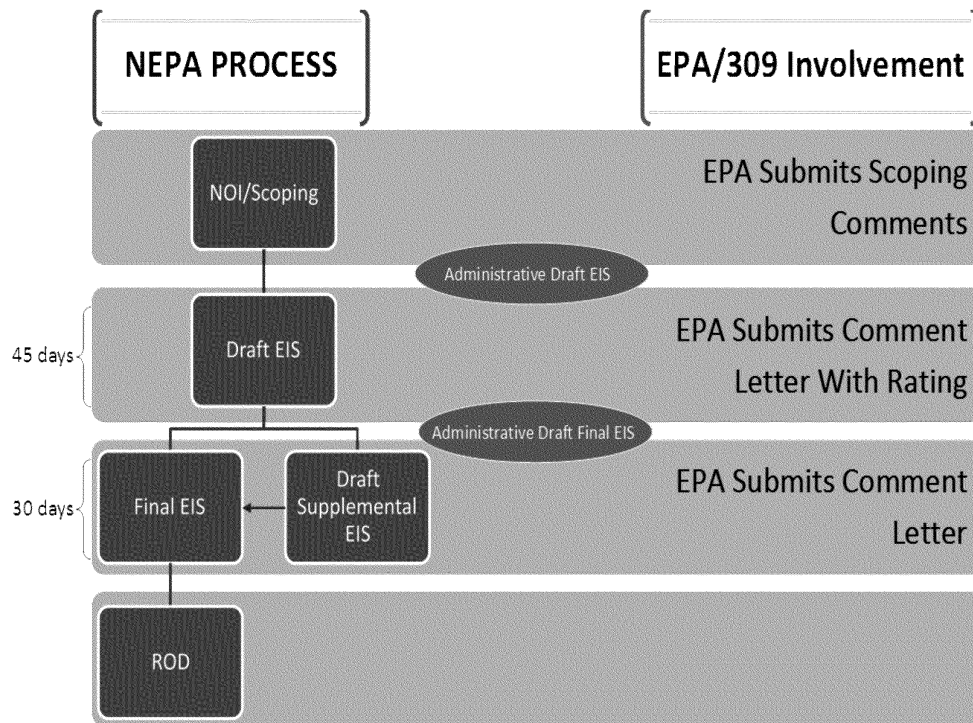
- Collaborate with agencies, in advance of EIS publication, to address environmental issues as early as possible
- Serve as “cooperating agency” assisting action agencies with drafting EISs
- Provide quality comments and recommended remedies to strengthen NEPA analyses:
 - Identify risk assessment and practicable risk management options

EPA does not “approve” or “deny” projects



EPA's Role In The NEPA Process

EPA 309 reviews are concurrent with the statutory public comment and wait periods (no additional delay)



Environmental reviews on infrastructure projects may be prolonged by many factors:

- Unclear or changing scope
- Lack of funding
- Local opposition
- Differing State priorities
- Consultation required by other laws:
 - Endangered Species Act
 - National Historic Preservation Act



Goal: Help agencies make NEPA better

Upfront collaboration during the DEIS development process leads to better environmental outcomes

- Interagency coordination, at Regional and HQ level, provides a forum for creative problem solving to address challenging environmental issues
- EPA “liaisons” work directly to remove permitting barriers and contribute to project design in advance of DEIS publication
- Federal agencies note project benefits from increased coordination

Opportunities to lend expertise programmatically



Back-up Slides



EPA's Value-Added

EPA provides subject matter expertise on:

- Human health protection, water quality, air quality, solid and hazardous waste management, economic revitalization of contaminated sites, oil and chemical spill prevention and response, pollution prevention, stormwater management, toxic substances, wetlands protection, noise, soil and groundwater remediation, aquifer and drinking water protection, and environmental justice



EPA's Review Policy: EIS Rating System

Substantive impacts:

LO = Lack of Objections

EC = Environmental Concerns

EO = Environmental Objections

EU = Environmentally Unsatisfactory

Quality of analysis:

1 = Adequate

2 = Insufficient Information

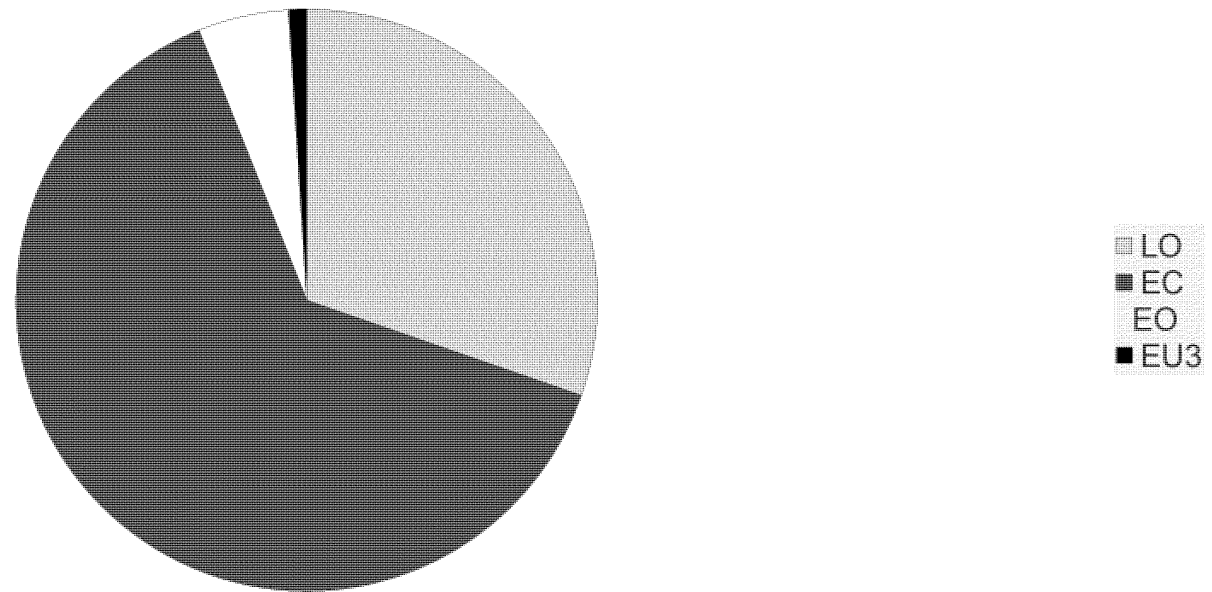
3 = Inadequate

In the rare instances where EPA issues an EU or 3 rating, HQ concurrence is required at the AA level and the proposed action may be a candidate for referral to CEQ.



EPA's Review Responsibilities: EIS Ratings 2005 – 2016

Draft EISs



EIS Filing: Electronic Filing Through *eNEPA*

All EISs must be filed with EPA

- EPA's weekly notice of availability list in the Federal Register initiates the documents' comment/wait period

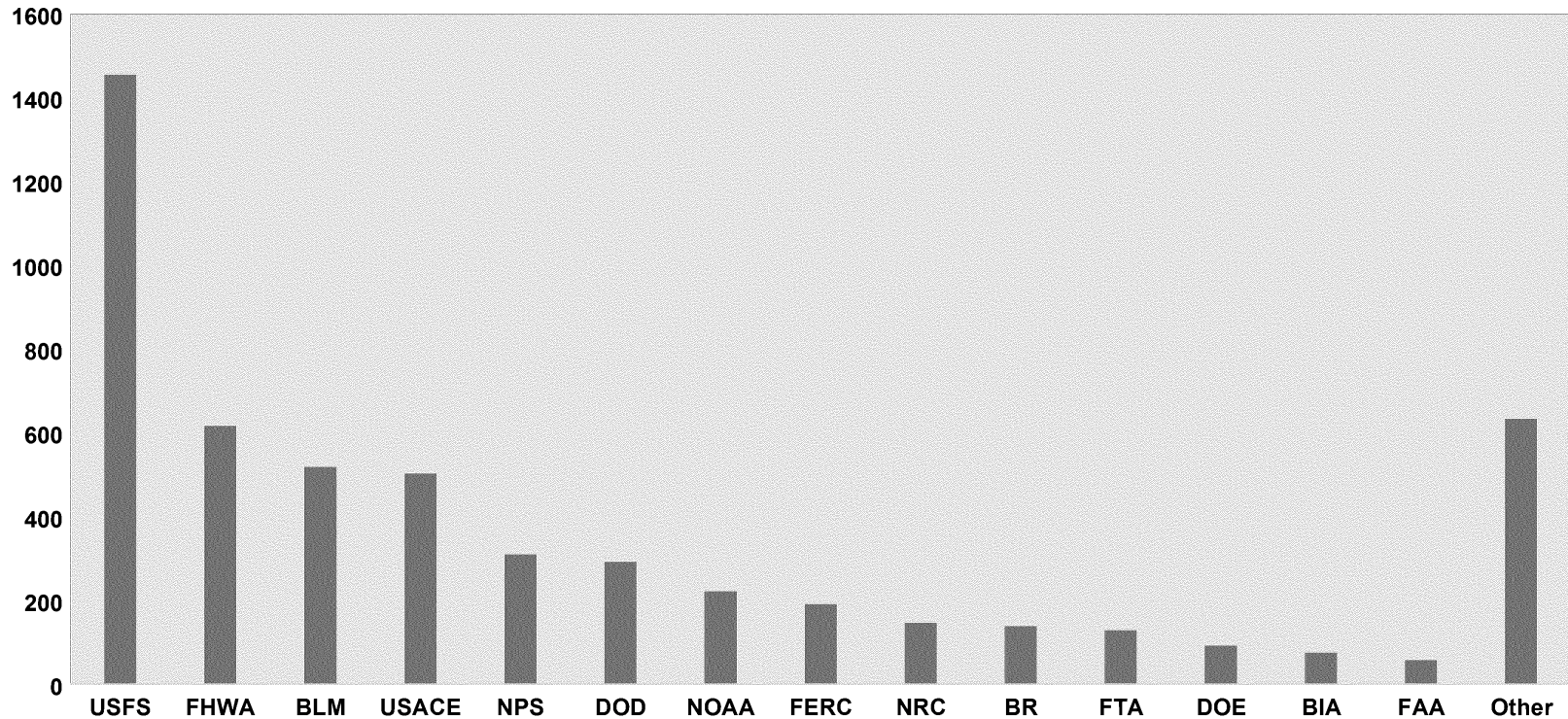
Federal agencies file EISs through EPA's *eNEPA* system

- EISs and EPA comments also posted on EPA's NEPA website



EIS Filing: EISs Filed by Agency (2005 – 2016)

EIS Breakdown by Agency



From: Mccabe, Catherine
Location: Alm Conference Room
Importance: Normal
Subject: Congressman Ken Calvert Visit
Start Date/Time: Mon 2/6/2017 6:00:00 PM
End Date/Time: Mon 2/6/2017 7:30:00 PM

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: HOLD: ECOS Officers & Leaders / Beachhead Team
Start Date/Time: Thur 2/16/2017 8:00:00 PM
End Date/Time: Thur 2/16/2017 9:00:00 PM

Ct: Andrea Barbery

Attendees:

ECOS President John Linc Stine (MN)
ECOS Past President Martha Rudolph (CO)
ECOS Vice President Todd Parfitt (WY)
ECOS Secy/Treasurer Becky Keogh (AR)
Alex Dunn, Executive Director, ECOS

Invited (but not confirmed):

Secretary Matthew Rodriquez (CA)
Director Craig Butler (OH)
Commissioner Bryan Shaw (TX)

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing for Office of International and Tribal Affairs (OITA)
Start Date/Time: Thur 2/2/2017 3:00:00 PM
End Date/Time: Thur 2/2/2017 3:45:00 PM
[OITA overview briefing final.pptx](#)

SCt: Denise Anderson, 564-1782

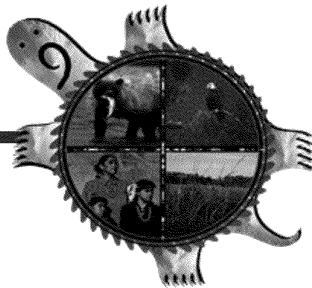
Overview: Office of International and Tribal Affairs



Thursday, February 2nd, 2017
Alm Conference Room



OITA Organization



Immediate Office

Acting Assistant Administrator: Jane Nishida
Deputy Assistant Administrator: Randy Hill
Chief of Staff: Martin Dieu

American Indian Environmental Office

Acting Director:
Felicia Wright

Deputy Director:
Vacant

AIEO works to ensure the implementation of environmental laws in Indian Country

Office of Global Affairs & Policy

Director:
Walker Smith

Deputy Director:
Marianne Bailey

OGAP represents U.S. interests in multilateral environmental and trade deliberations

Office of Regional & Bilateral Affairs

Director:
Mark Kasman

Deputy Director:
Lisa Almodovar

ORBA manages EPA's bilateral and regional relationships and capacity building programs

Office of Management & International Services

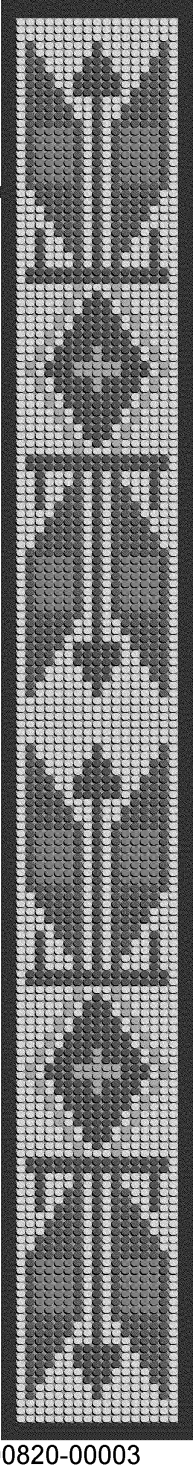
Director:
Katrina Cherry

Deputy Director:
Dennis Cunningham

OMIS manages human resources, budget, IT, strategic planning, travel and other administrative functions

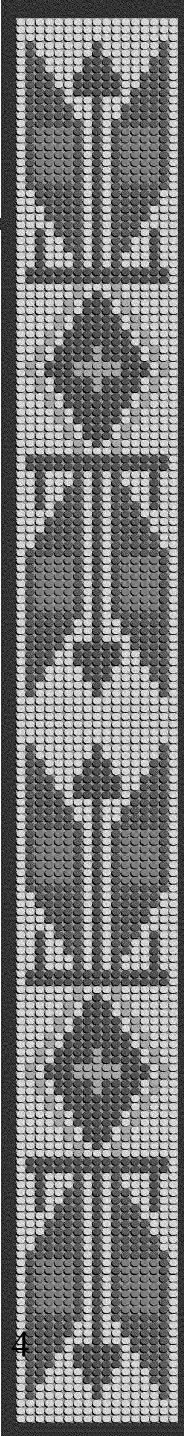


EPA's International and Tribal Goals

- *Work with Indian Tribes to protect human health and the environment in Indian Country*
 - *Ensure that federal environmental statutes are effectively implemented in Indian Country*
 - *Protect human health and the environment in the U.S. from international sources of pollution*
 - *Improve environmental governance in key countries to protect public health and level the playing field for U.S. business*
 - *Work with State Department and other federal agencies to advance U.S. interests abroad*
- 

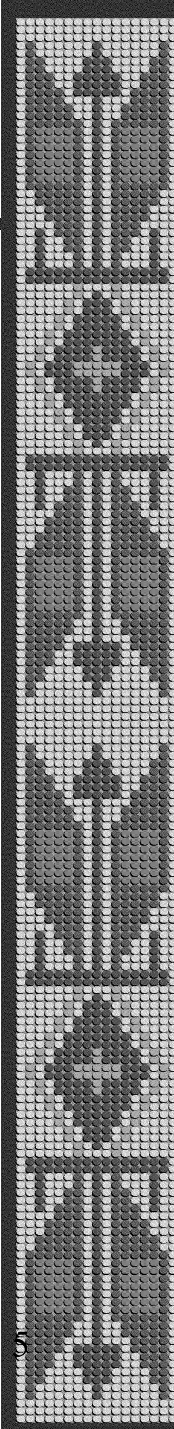
Indian Country

- 567 federally recognized tribes
- Over 5.4 million American Indian/Alaskan Native Villagers in U.S. (US Census Bureau)
- 72 million acres of land: an area larger than New England
- Indian Country (18 U.S.C. § 1151):
 - (a) all land within the limits of any Indian reservation under the jurisdiction of the United States Government,
 - (b) all dependent Indian communities, and
 - (c) all Indian allotments



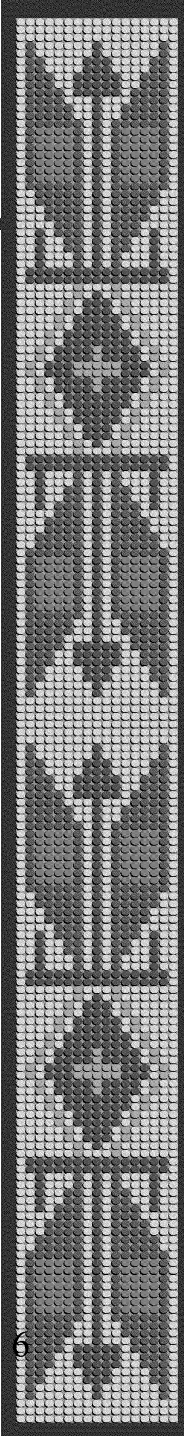
EPA Tribal Program

- **Implementation** – Ensures effective implementation of federal environmental statutes in Indian country
- **Consultation** – Leads Agency's efforts to consult with the 567 federally recognized tribes on EPA actions
- **Technical Assistance** – Supports tribal governments through capacity-building and approving qualified tribal governments to operate environmental regulatory programs (in a manner similar as States)
- **Tribal Program Coordination** – Coordinates EPA's tribal program efforts across the Agency and country



EPA Tribal Program

- **National Program Manager for the Indian Environmental General Assistance Program (GAP)**
 - EPA's largest tribal grant program builds tribal government capacity to administer environmental programs and assume federal program authority
- **Lead office for EPA Strategic Plan Goal**
 - Ensuring Protection of Human Health and the Environment in Indian Country
- **Lead office for the implementation of the 1984 EPA Indian Policy and broader EPA Tribal Program**

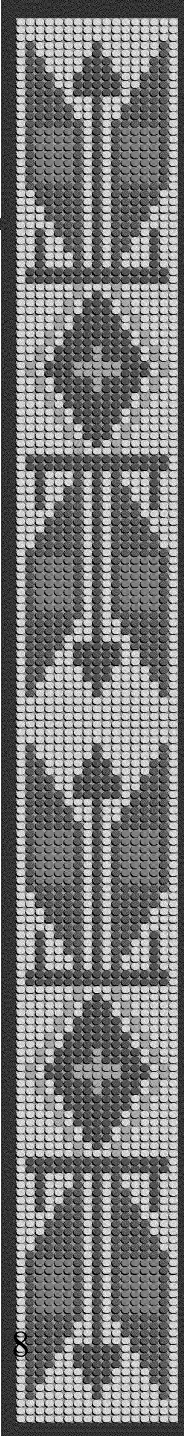


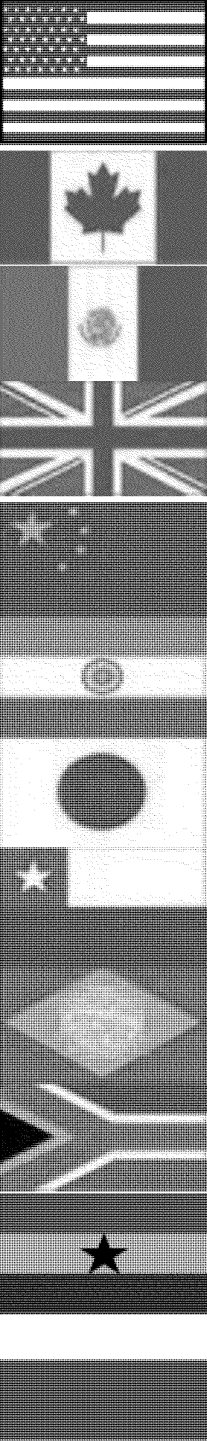
EPA's Tribal Partners

- **Engage with Tribal Governments as a Co-regulator, outside of tribal consultation process**
 - National Tribal Caucus (NTC) made up of senior tribal leaders, to identify and address important national, cross-media, tribal environmental issues
 - National Tribal Operation Committee co-chaired by the EPA Administrator and the NTC chair
 - Regional Tribal Operation Committees
 - Media-specific Tribal Partnership Groups
- **Engage with other Tribal Partners**
 - National Congress of American Indians
 - Tribal Colleges and Universities
- **Connect Tribes and States**
 - Engage with Environmental Council of States to improve communication and coordination on state/tribal matters.

Current Tribal Program Issues

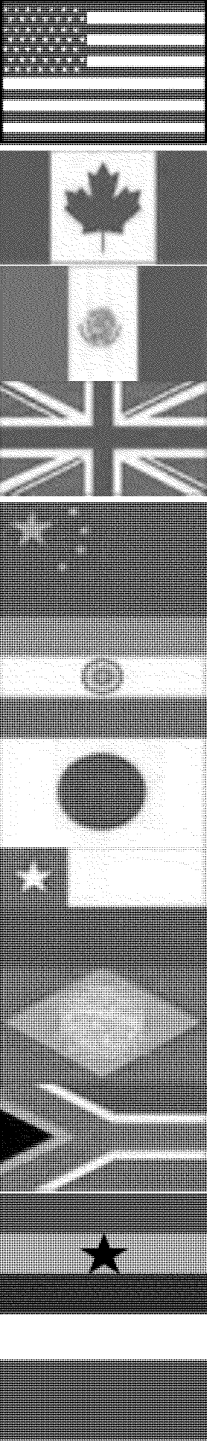
- **Direct Implementation:** Assess EPA programs under environmental statutes to identify implementation gaps in Indian Country
- **EPA-Tribal Environmental Agreements:** Develop joint planning documents with each tribe defining EPA and tribal roles and priorities – 62% of tribes complete
- **Tribal Consultation Obligation:** Consult on a government-to-government basis with federally recognized governments when EPA actions and decisions may affect tribal interests
- **Site Specific Issues:** Address key issues as they arise – *e.g.*, Gold King Mine, Portland Harbor, Water Quality Standards





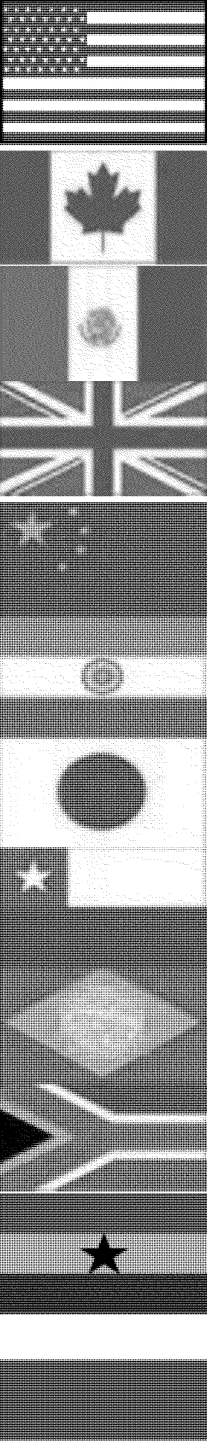
International Impacts to the U.S.

- 70% of the mercury that is deposited to U.S. land and waters is from global sources
- China and other countries are exporting air pollution to the U.S., resulting in elevated levels of ozone and other pollutants
- Toxics in breast milk of Inuit women in the Arctic is 5-10 times higher than the rest of the U.S. population
- Lead paint is sold in many countries around the world, and is used in homes and on products exported to the U.S.
- Global revenues for environmental technologies is \$320 billion, supporting 1.7 million American jobs, including over 60,000 small businesses



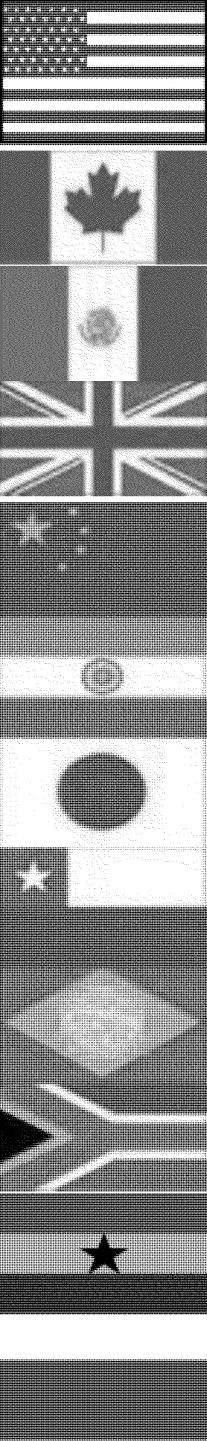
EPA International Program

- **Protect U.S. Citizens from Pollution Originating Abroad**
 - Protect U.S. citizens from pollution coming across borders with Mexico and Canada
 - Reduce environmental threats to U.S. citizens from global contaminants impacting air, water, and food safety
 - Promote pollution control in other countries to limit impacts to U.S. States and Tribes
- **Advance Environmental Governance**
 - Help build legal frameworks, institutions, and compliance mechanisms in key countries to protect U.S. public health and to protect our industries from unfair competition
- **Provide Environmental Leadership**
 - Promote U.S. leadership through sharing environmental expertise and technologies



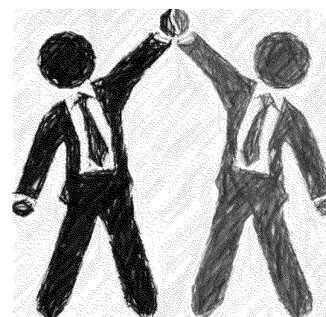
EPA International Program

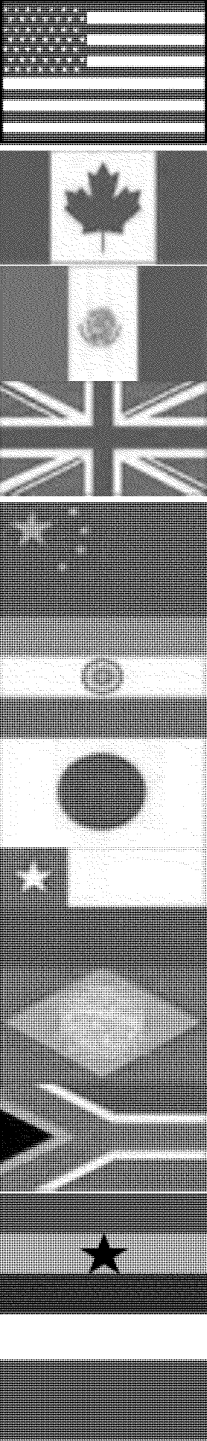
- **National Program Manager for International Work**
 - Coordinates across program and regional offices, and ensures that EPA is aligned with White House and State Department goals
- **Lead for International Relationships**
 - Commission for Environmental Cooperation and the U.S.-Mexico Border Program
 - Bilateral agreements with China and other key countries
 - International organizations that can partner with the U.S. on environmental topics
- **Lead for International Policy and Programs**
 - Develops U.S. positions on international environmental issues and advocates for the U.S. in international fora
 - Delivers training in regulatory standards, effective enforcement, and public participation
 - Shares U.S. technical and policy solutions to address environmental challenges with key countries and international organizations



EPA's International Partners

- **U.S. States and Border Communities**
 - Texas, New Mexico, Arizona, and California on health and economic threats from pollution from Mexico
 - Alaska, Washington, Maine and others on health and economic threats from pollution from Canada
 - Environmental Council of States on global transboundary pollutants, especially mercury
- **Department of State / Department of Commerce / U.S. Trade Representative**
- **Foreign governments/Embassies**
- **U.S. Industry Associations**
- **Philanthropic, Non-Governmental Organizations and Community-based Organizations**



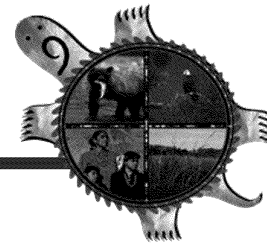


Current International Program Issues

- **Transboundary Pollution**
 - Address mining waste from Canada, ship emissions from Mexico and mercury from China and other major emitters
 - Collaborate with Arctic countries to reduce toxic contaminants and address potential oil spills
- **Trade and Economics**
 - Work with the Department of Commerce to promote exports of US environmental goods/services
 - Increase competitiveness for US companies by improving environmental standards overseas
 - Work with Treasury Department to ensure strong environmental standards for international financing of infrastructure projects
- **Advance U.S. Interests Abroad**
 - Work with Canada and Mexico on trilateral initiatives to protect North America environment
 - Advance U.S. positions at international fora (G7, G20, OECD)



OITA's Unique Role



- OITA serves as the lead office and primary point of contact to ensure strong government-to-government relationships with federally-recognized tribes and foreign countries
- OITA is the National Program Manager for EPA's tribal and international programs to provide multi-media and cross-programmatic leadership
- OITA serves as a convener to bring broad and diverse interests together, including other federal agencies, tribes, and foreign partners, to address EPA's environmental priorities in Indian Country and internationally

From: Mccabe, Catherine
Location: Alm Conference Room
Importance: Normal
Subject: Information Law Briefing - (teleconference
Start Date/Time: Tue 2/7/2017 4:30:00 PM
End Date/Time: Tue 2/7/2017 5:00:00 PM

Non-responsive Conference Code/Ex. 6 passcode. Non-responsive Conference Code/Ex. 6

SCt: Denise Anderson, 564-1782

From: Munoz, Charles
Location: 3530 WJC-N
Importance: Normal
Subject: Records Management (please bring your laptop and do not logout)
Start Date/Time: Thur 2/2/2017 4:00:00 PM
End Date/Time: Thur 2/2/2017 5:00:00 PM

From: Adm14Pruitt, Scott
Location: Alm Conference Room
Importance: Normal
Subject: Office of Administrator Overview
Start Date/Time: Thur 2/23/2017 8:20:00 PM
End Date/Time: Thur 2/23/2017 9:30:00 PM

From: Adm14Pruitt, Scott
Location: Administrator's Office
Importance: Normal
Subject: Beachhead Team Overview
Start Date/Time: Thur 2/23/2017 1:30:00 PM
End Date/Time: Thur 2/23/2017 2:00:00 PM

From: Adm14Pruitt, Scott
Location: Alm Conference Room
Importance: Normal
Subject: Senior Staff Meeting
Start Date/Time: Tue 2/21/2017 7:00:00 PM
End Date/Time: Tue 2/21/2017 8:00:00 PM

******Please DO NOT forward this calendar invitation. You may “Accept” or “Decline” the invitation but DO NOT respond with questions or concerns. If you do have any questions or concerns about this invitation please contact scheduling@epa.gov.******

SCt: Denise Anderson, 202-564-1782

Conference Call N
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From: Adm14Pruitt, Scott
Location: Administrator's Office
Importance: Normal
Subject: Meet and Greet II
Start Date/Time: Tue 2/21/2017 2:20:00 PM
End Date/Time: Tue 2/21/2017 2:40:00 PM

******Please DO NOT forward this calendar invitation. You may "Accept" or "Decline" the invitation but DO NOT respond with questions or concerns. If you do have any questions or concerns about this invitation please contact scheduling@epa.gov.******

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Land and Emergency Management (OLEM)
Start Date/Time: Tue 1/31/2017 3:00:00 PM
End Date/Time: Tue 1/31/2017 3:45:00 PM
[OLEMPresentation.Final.1.31.17.pptx](#)

SCt: Denise Anderson, 564-1782

Office of Land and Emergency Management (OLEM)

BRIEFING

JANUARY 31, 2017

OLEM Programs

OLEM Delivers On-the-Ground Results for Americans

Assessing and Restoring Land:

1. Superfund Remedial and Federal Facilities Programs (Both programs address long-term risks to human health and the environment from releases of hazardous substances at the nation's highest priority sites.)
2. Resource Conservation and Recovery Act (RCRA) Corrective Action (Investigates and cleans up hazardous releases at facilities that treat, store and dispose of hazardous waste.)
3. Brownfields Program (Assesses and cleans up abandoned and potentially contaminated properties that are not Superfund sites to protect human health and the environment, and facilitate reuse.)
4. Leaking Underground Storage Tanks (LUST) Program (Works with state and tribal partners to clean up releases from LUST sites, many of which impact ground water resources.)
5. Polychlorinated Biphenyls (PCBs) Disposal and Cleanup Program (Ensures PCB contamination cleanups are conducted efficiently and that human health and the environment are protected.)

OLEM Programs

OLEM Delivers On-the-Ground Results for Americans

Preparing for and Responding to Emergencies

6. Superfund Emergency Response and Removal Program (Functions as the backbone federal response by containing and removing contaminants posing a danger to the public, and by providing support to state, local, tribal and potentially responsible parties when their capabilities are exceeded. Supports the Agency's Homeland Security Program and carries out the EPA's Primary Mission Essential Function (PMEF) to respond to the nation's environmental emergencies including acutely hazardous sites, nationally declared disasters, terrorist incidents, major national security events, and inland oil spills.)

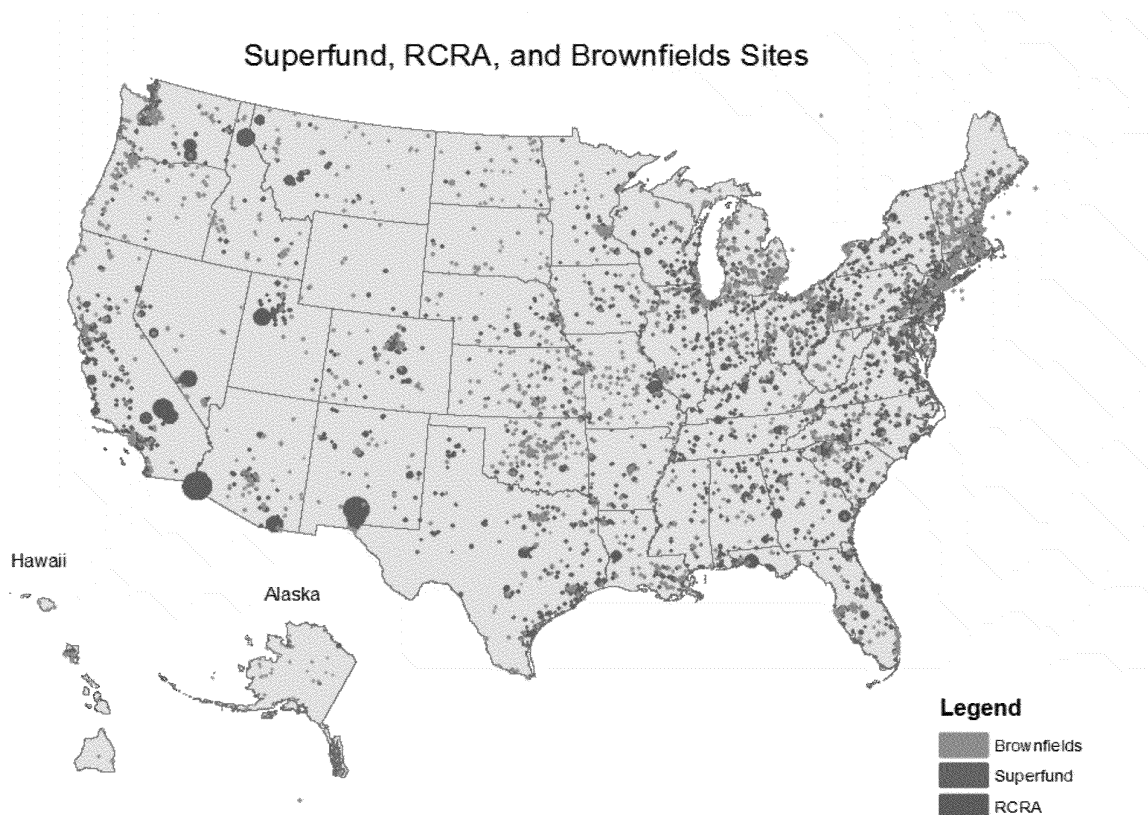
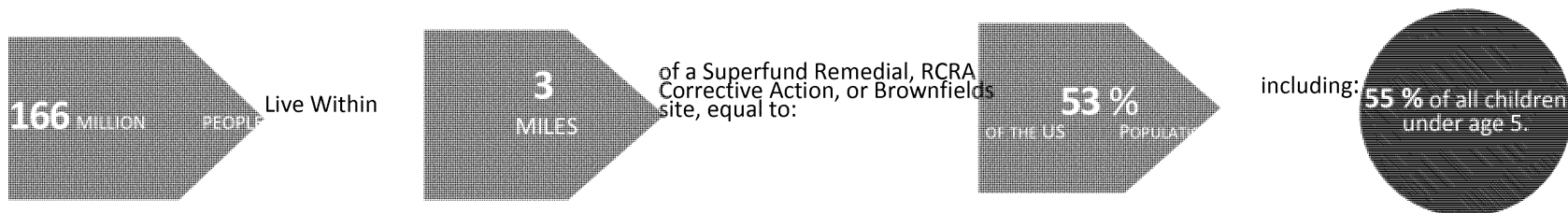
OLEM Programs

OLEM Delivers On-the-Ground Results for Americans

Preserving Land and Resources:

7. RCRA Hazardous and Solid Waste Program (Provides for the safe management, treatment, and disposal of hazardous waste. Encourages states to develop and carry out comprehensive plans to manage non-hazardous industrial and municipal solid waste.)
8. RCRA Sustainable Materials Management (Promotes the sustainable management of materials to reduce the environmental impact of materials across their lifecycle.)
9. Underground Storage Tank (UST) Prevention Program (Works with state, tribal, and inter-agency partners to prevent and detect releases from underground storage tanks.)
10. Chemical Emergency Prevention and Preparedness Program (Provides the national framework to prevent, prepare for, and respond to catastrophic accidental chemical releases at industrial facilities throughout the U.S. Includes the Clean Air Act 112(r) Risk Management Program and the Emergency Planning and Community Right-to-Know Act (EPCRA) Program.)
11. Oil Spill Prevention Preparedness and Response Program (Protects U.S. land and water by preventing and responding to oil spills from above ground oil facilities.)

OLEM Programs Work Directly In Thousands of Communities Across the Country To Address Site Contamination Near 53% of the U.S. Population



Note: These numbers do not include people living near the 71,000 leaking underground storage tanks (LUST) remaining across the country covered by OLEM's LUST Program.

Assessing and Restoring Land

The Challenge:

Accidents, spills, releases, and improper disposal and handling of materials and waste have resulted in tens of thousands of contaminated sites across the country.

OLEM tracks more than 549,000 sites and 23 million acres.

Substances commonly found at contaminated sites have been linked to a range of human health problems including birth defects, cancer, and changes in neuro-behavioral functions.

Once land becomes contaminated it is often left unused, resulting in missed opportunities for economic benefits for local communities.

OLEM and its partners
have cleaned up
463,000 sites and
made them *ready for
reuse* by communities

What OLEM is Doing:

OLEM reduces human health and environmental risks by assessing and cleaning up sites, and then restoring them for productive reuse.

For example,

Superfund and Brownfields Cleanups Increase Housing Property Values: Peer-reviewed studies have found that residential properties near Superfund and brownfields sites increased in value by: 18.6% to 24.5% when a Superfund site was deleted from the NPL, and 5% to 15.2% as a result of brownfields cleanup.

Brownfields Cleanups Increase Local Tax Revenue: Analyzing 48 brownfields cleanups, EPA estimates that \$29 million to \$97 million in additional residential property tax revenue accrued to local governments in a single year after cleanup.

Superfund Cleanups Create Land Reuse Opportunities and Jobs: At 458 Superfund sites with reuse occurring, 4,700 operating businesses are employing more than 131,000 people and generating annual sales of \$34 billion.

Brownfields Program Leverages Jobs: Brownfields has leveraged more than 116,000 jobs and \$22 billion in cleanup funds, while making 61,813 acres of idle land ready for productive reuse.

Superfund Cleanups Reduce Birth Defects: A peer-reviewed study found the incidence of birth defects in infants of

Preparing for and Responding to Emergencies

The Challenge:

- Each year more than 30,000 emergencies involving the release or threatened release of oil and hazardous, radiological, and biological substances are reported in the U.S. as a result of accidents and/or natural or man-made disasters.

What OLEM is Doing:

- The Superfund Emergency Response and Removal Program prepares for, prevents, and responds to environmental incidents across the country, including chemical, biological, radiological and nuclear contamination.
 - ✓ **Superfund Removal Program Protects People and the Environment From Immediate Risks Posed By Hazardous Substances.** Over the last 10 years, OLEM completed or oversaw 3,429 removal actions across the country.
- OLEM maintains the HQ Emergency Operations Center (EOC) which serves as the information hub for all EPA emergency response work including key events such as presidential inaugurations and severe weather.
- OLEM leads EPA's only Primary Mission Essential Function (PMEF) the "Oil and Hazardous Materials Response," which is part of the Agency's Continuity of Operations Program (COOP).
- OLEM supports EPA's Homeland Security Emergency Preparedness and Response Program through multiple efforts including chairing the National Incident Coordination Team and carrying out response

On average over the past 10 years, an EPA On-Scene Coordinator (OSC) has been on the ground completing or overseeing a Superfund removal action 343 days of the year.

Preserving Land and Resources

*The Challenge:

People are consuming material resources and producing waste at a greater scale than ever before. When contaminants are released, they can result in substantial harm to people's health and the environment, impacting ecosystems, community finances, and other adverse effects.

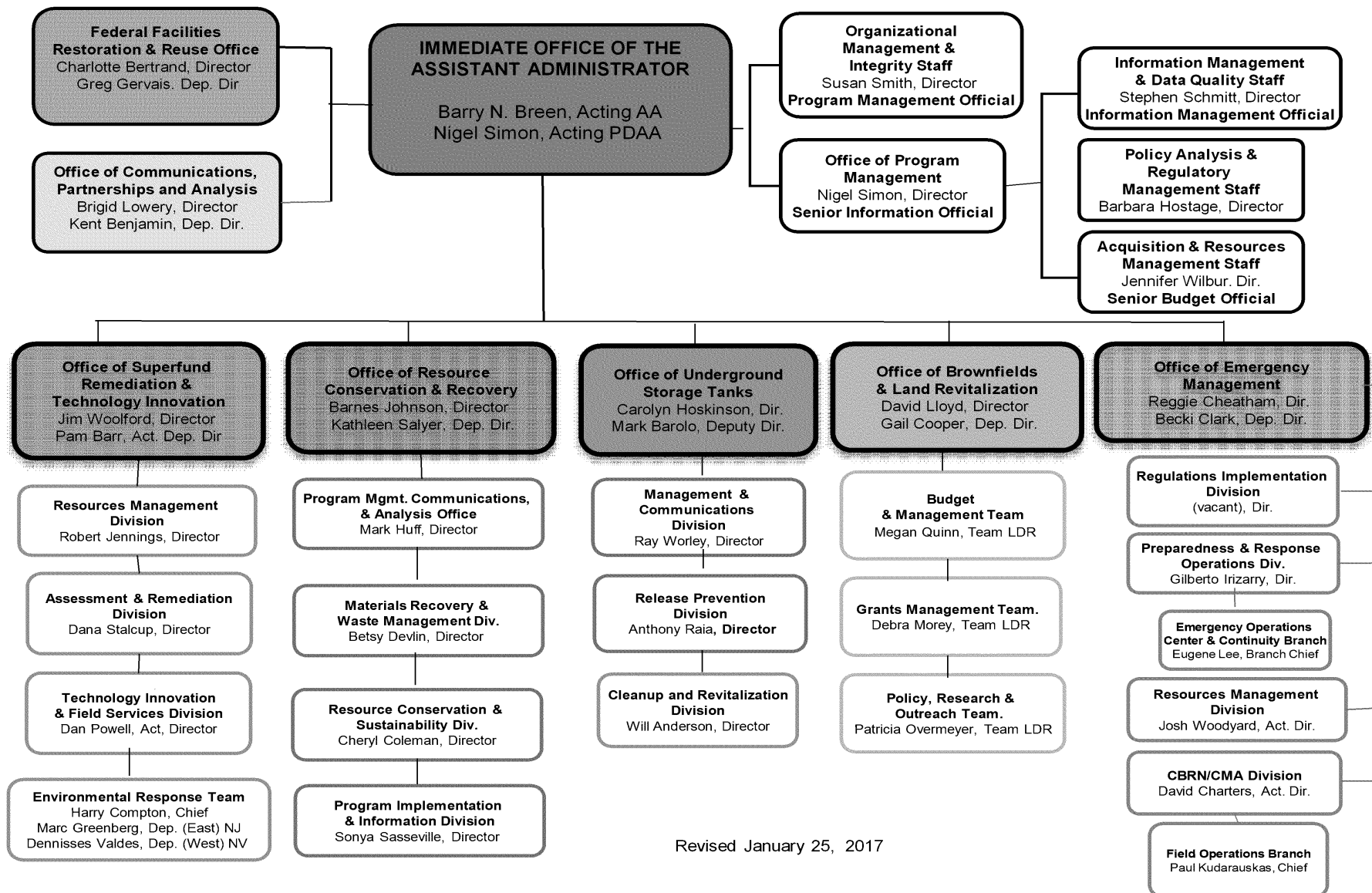
- ✓ Approximately 75,000 facilities in the U.S. annually generate and manage 30 to 40 million tons of hazardous waste.
- ✓ From 2004 to 2014, 1,517 accidents were reported at Risk Management Plan facilities. These accidents are responsible for 58 deaths, 17,099 people who were injured or sought medical treatment, almost 500,000 people being evacuated or sheltered-in-place, and more than \$2 billion in property damages.
- ✓ In the U.S. we landfill 136 million tons of materials a year which could be used as material feedstocks in new products.

*What OLEM is Doing:

OLEM works in partnership with state, local, and tribal governments to ensure that chemicals and materials, both hazardous and non-hazardous, are controlled and managed responsibly.

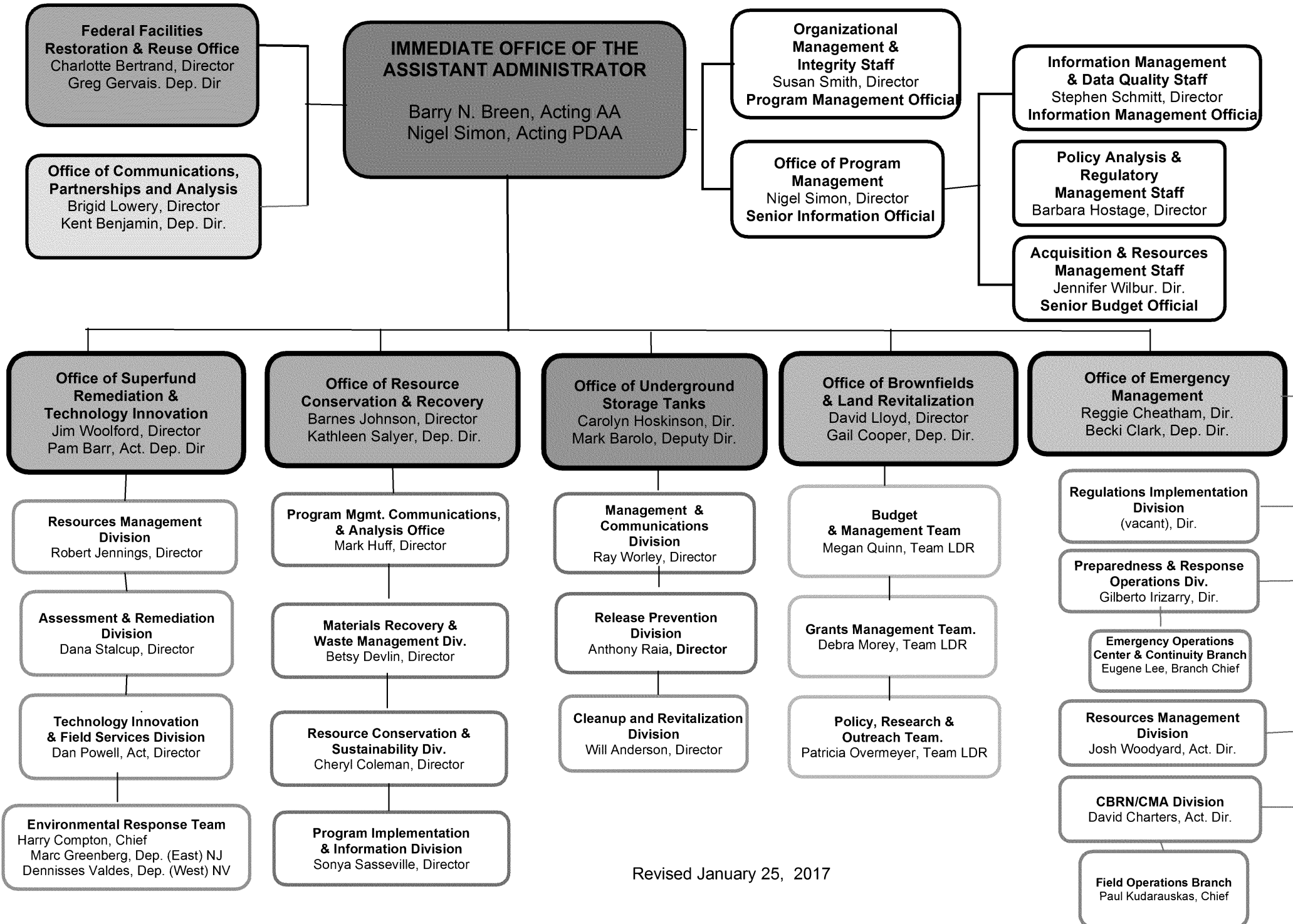
- ✓ **Underground Storage Tank Program Protects Groundwater:** Strong UST prevention programs have decreased confirmed releases at sites by almost 33% over the last 10 years; helping to protect groundwater – the source of drinking water for nearly ½ of the US.
- ✓ **RCRA Protects Air, Land, Water:** EPA and the states manage the safe disposal of 2.5 billion tons of solid, industrial, and hazardous waste every year.
- ✓ **Sustainable Materials Management (SMM) Contributes Annual Economic Benefits** including creating 757,000 jobs and \$36.6 billion in wages per year through using and reusing materials.
- ✓ **Risk Management Program Protects Communities from Injuries, Death, and Significant Property Damage** near 12,500 facilities containing highly toxic and flammable chemicals by requiring these facilities to develop a risk management plan. Accidents at these facilities have significantly decreased from a high of 473 in 1998 to 128 in 2015.
- ✓ **Emergency Planning and Community Right-to-Know (EPCRA) Program Assists Communities in Emergency Planning** for over 90,000 chemical facilities by providing guidance to state and local response organizations in more than 3,000 local emergency planning districts.
- ✓ **Oil Spill Program Helps Prevent Substantial Harm to the Environment from Above Ground Oil Spills** at more than 640,000

Office of Land and Emergency Management



Revised January 25, 2017

Office of Land and Emergency Management



Revised January 25, 2017

ED_001612_00001013-00001

From: Mccabe, Catherine
Location: Alm Conference Room
Importance: Normal
Subject: Information Law Briefing -
Start Date/Time: Wed 2/1/2017 8:30:00 PM
End Date/Time: Wed 2/1/2017 9:30:00 PM

Ex. 6 - Personal Privacy

SCt: Denise Anderson, 202-564-1782

From: Mccabe, Catherine
Location: Alm Conference Room
Importance: Normal
Subject: Senior Staff Meeting
Start Date/Time: Mon 1/30/2017 6:00:00 PM
End Date/Time: Mon 1/30/2017 7:00:00 PM

SCt: Denise Anderson, 202-564-1782

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To: McCabe, Catherine[McCabe.Catherine@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; 2017HQfirstassistants[2017HQfirstassistants@epa.gov]; 2017Regionfirstassistants[2017Regionfirstassistants@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Naples, Eileen[Naples.Eileen@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Hautamaki, Jared[Hautamaki.Jared@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Johnston, Khanna[Johnston.Khanna@epa.gov]; Konkus, John[konkus.john@epa.gov]

Cc: Slotkin, Ron[slotkin.ron@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Bloom, David[Bloom.David@epa.gov]; EPAVTC[EPAVTC@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Torma, Tim[Torma.Tim@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Lapierre, Kenneth[lapierre.kenneth@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]

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Cc: EPAVTC[EPAVTC@epa.gov]; Slotkin, Ron[slotkin.ron@epa.gov]
From: Konkus, John
Sent: Mon 5/29/2017 4:39:27 PM
Subject: FW: Senior Staff Meeting

From: McCabe, Catherine
Sent: Monday, January 30, 2017 11:43:37 PM UTC
To: McCabe, Catherine; Konkus, John; Benton, Donald; Schnare, David; Greaves, Holly; Sugiyama, George; Bangerter, Layne; Schwab, Justin; Munoz, Charles; Davis, Patrick; Kreutzer, David; Ericksen, Doug; 2017HQfirstassistants; 2017Regionfirstassistants; Kling, David; Brennan, Thomas; Elkins, Arthur; Allen, Reginald; Etzel, Ruth; Zarba, Christopher; Lawrence, Tanya; Benjamin-Sirmons, Denise; Hope, Brian; Knapp, Kristien; Hautamaki, Jared; Threet, Derek; Burden, Susan; Naples, Eileen; Johnston, Khanna
Cc: EPAVTC; Slotkin, Ron; Strauss, Alexis; Dunham, Sarah; Kenny, Shannon; Thomas, Deb; Vizian, Donna; Kavlock, Robert; Heard, Anne; Rodrigues, Cecil; Chu, Ed; Szaro, Deb; Starfield, Lawrence; Pirzadeh, Michelle; Mugdan, Walter; Minoli, Kevin; Flynn, Mike; Shapiro, Mike; Reeder, John; Torma, Tim; Grantham, Nancy; Richardson, RobinH; Ghosh, Mita; Wise, Louise; Cleland-Hamnett, Wendy; Nishida, Jane; Opalski, Dan; Lapierre, Kenneth; Hill, Randy
Subject: Senior Staff Meeting
When: Monday, May 29, 2017 5:00 PM-6:00 PM.
Where: Alm Conference Room

SCt: Denise Anderson, 202-564-1782

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To: McCabe, Catherine[McCabe.Catherine@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; 2017HQfirstassistants[2017HQfirstassistants@epa.gov]; 2017Regionfirstassistants[2017Regionfirstassistants@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Hautamaki, Jared[Hautamaki.Jared@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Naples, Eileen[Naples.Eileen@epa.gov]
Cc: EPAVTC[EPAVTC@epa.gov]; Slotkin, Ron[slotkin.ron@epa.gov]
From: Zarba, Christopher
Sent: Mon 7/17/2017 5:14:10 PM
Subject: FW: Senior Staff Meeting

From: McCabe, Catherine
Sent: Friday, January 27, 2017 7:52:42 PM UTC
To: McCabe, Catherine; Benton, Donald; Schnare, David; Greaves, Holly; Sugiyama, George; Bangerter, Layne; Schwab, Justin; Munoz, Charles; Davis, Patrick; Kreutzer, David; Ericksen, Doug; 2017HQfirstassistants; 2017Regionfirstassistants; Kling, David; Brennan, Thomas; Elkins, Arthur; Allen, Reginald; Etzel, Ruth; Zarba, Christopher; Lawrence, Tanya; Benjamin-Sirmons, Denise; Hope, Brian; Knapp, Kristien; Hautamaki, Jared; Threet, Derek; Burden, Susan; Naples, Eileen
Cc: EPAVTC; Slotkin, Ron
Subject: Senior Staff Meeting
When: Monday, July 17, 2017 5:00 PM-6:00 PM.
Where: Alm Conference Room

SCt: Denise Anderson, 202-564-1782

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Cc: EPAVTC[EPAVTC@epa.gov]; Slotkin, Ron[slotkin.ron@epa.gov]
From: Hope, Brian
Sent: Mon 10/30/2017 4:55:52 PM
Subject: FW: Senior Staff Meeting

From: Mccabe, Catherine
Sent: Friday, January 27, 2017 7:52:42 PM UTC
To: Mccabe, Catherine; Benton, Donald; Schnare, David; Greaves, Holly; Sugiyama, George; Bangerter, Layne; Schwab, Justin; Munoz, Charles; Davis, Patrick; Kreutzer, David; Ericksen, Doug; 2017HQfirstassistants; 2017Regionfirstassistants; Kling, David; Brennan, Thomas; Elkins, Arthur; Allen, Reginald; Etzel, Ruth; Zarba, Christopher; Lawrence, Tanya; Benjamin-Sirmons, Denise; Hope, Brian; Knapp, Kristien; Hautamaki, Jared; Threet, Derek; Burden, Susan; Naples, Eileen
Cc: EPAVTC; Slotkin, Ron
Subject: Senior Staff Meeting
When: Monday, October 30, 2017 5:00 PM-6:00 PM.
Where: Alm Conference Room

SCt: Denise Anderson, 202-564-1782

NOTE: Due to space constraints, please contact Denise Anderson before forwarding or inviting additional meeting attendees.

Ex. 6 - Personal Privacy

From: Munoz, Charles
Location: 3412 WJC-N
Importance: Normal
Subject: Benefit Briefing
Start Date/Time: Wed 2/1/2017 4:00:00 PM
End Date/Time: Wed 2/1/2017 5:00:00 PM

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Research and Development (ORD)
Start Date/Time: Fri 2/3/2017 3:00:00 PM
End Date/Time: Fri 2/3/2017 3:45:00 PM
Transition Briefing FINAL.PDF

SCt: Denise Anderson, 564-1782

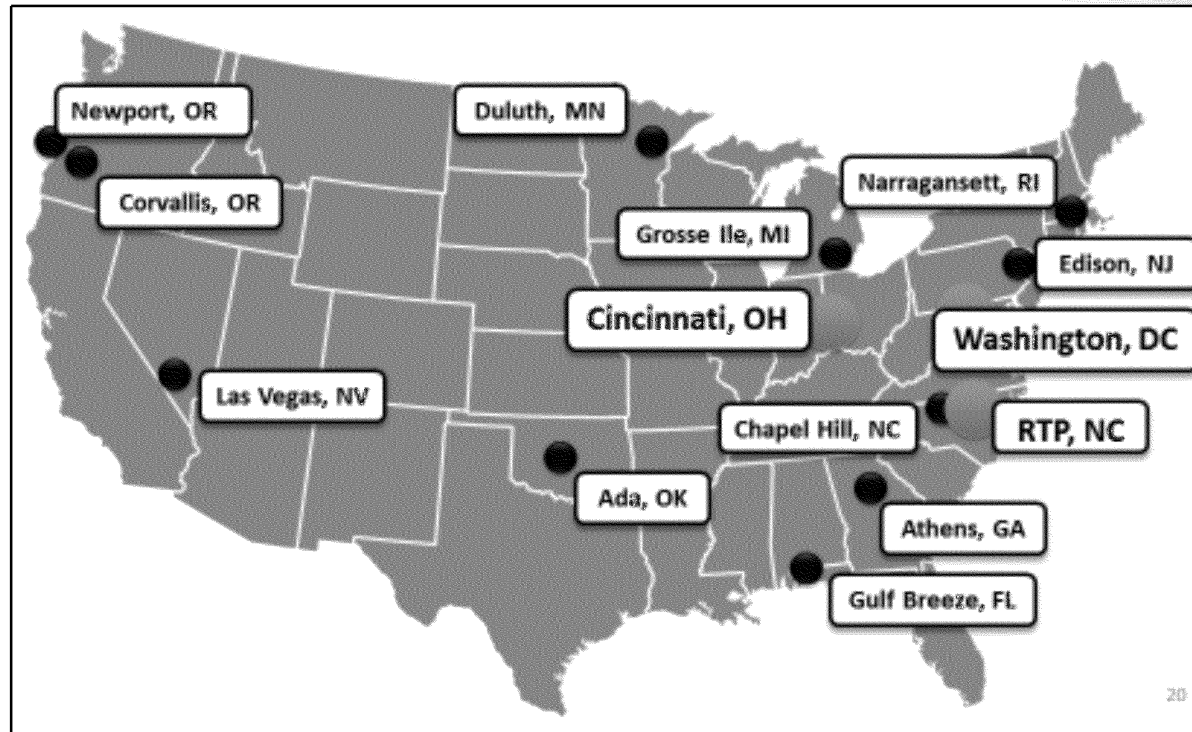


U.S. EPA's Office of Research and Development



Our Mission

Provide the science, technical support, technology, and tools to support EPA's mission to protect public health and the environment



20



ORD Research

ORD provides the scientific foundation for EPA to execute its mandate to protect human health and the environment.

1. Longer Term Research: ORD conducts innovative and anticipatory research applied to a range of EPA program and regional needs in air, water, land, and homeland security to solve longer term major environmental challenges and provide the basis of future environmental protection.
2. Research on Specific Environmental Challenges: ORD experts provide research support to EPA program and regional offices, as well as states, tribes, and communities, to help them respond to contemporary environmental challenges.
3. Technical and Emergency Support Because of our expertise, local, state, and national officials come to us for technical support to respond to environmental crises and needs, large and small.



Research Authorization

- EPA's research provides science that is mandated by several environmental laws including:
 - **Clean Air Act:** “shall establish a national research and development program for the prevention and control of air pollution.”
 - **Safe Drinking Water Act:** “conduct research, studies, and demonstrations relating to the causes, diagnosis, treatment, control, and prevention of physical and mental diseases and other impairments of man resulting directly or indirectly from contaminants in water, or to the provision of a dependably safe supply of drinking water”
 - **Comprehensive Environmental Response, Compensation, and Liability Act:** “shall assure the initiation of a program of research designed to determine the health effects (and techniques for development of methods to determine such health effects) of such substance...and in combination with other substances with which it is commonly found.”
 - **Toxic Substances Control Act:** “conduct such research, development, and monitoring as is necessary to carry out the purposes of this Act. The Administrator may enter into contracts and may make grants for research, development, and monitoring under this subsection.”



Science Advisor

Scientific Leadership

- Provide scientific advice to the Administrator on key issues

Scientific Integrity

- Ensure that the Agency's scientific work is of the highest quality and free from political interference or personal motivation

Peer Review

- Provide rigorous and thorough guidance on peer review to ensure that EPA's scientific and technical products go through open, transparent, and objective peer review

Human Subjects

- Assure the ethical conduct and regulatory compliance of human subjects research

Public Access to Data

- Ensure that EPA's scientific research is accessible to the public

Lab Enterprise Forum

- Coordinate Agency activities to support the effective and efficient use of laboratory resources to conduct high quality science

Innovation

- Promotes novel solutions to protecting human health and the environment through partnerships, challenges, and prizes.

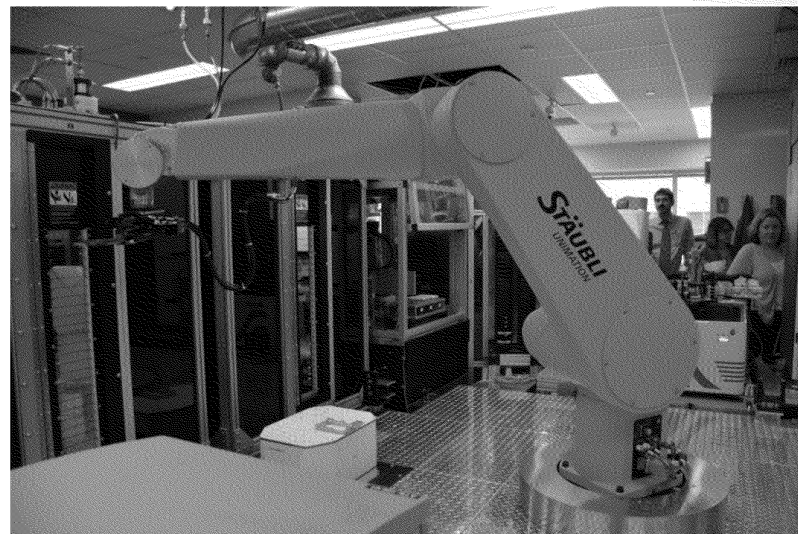


I. Longer Term Research

EPA's Computational Toxicology research applies cutting-edge technologies to efficiently and economically evaluate the safety of thousands of chemicals currently in use.

Advances in chemical research include:

- **Rapid testing for chemical exposures** combined with EPA's toxicity data to prioritize chemicals based on their potential to cause health risks
- **"Non-targeted screening"** methods to identify which chemicals people are exposed to in indoor and outdoor environments to better understand health risks, as required by TSCA
- **Alternatives to animal-testing** that are faster and less expensive, aligning with new TSCA standards
- **Publicly available data and tools** for use by states, companies, and the scientific community
- **Tox21 partnership** with NIEHS, NIH, and FDA
- **Endorsed by recent NAS Report**, "Incorporating 21st Century Science in Risk-Based Evaluations"





Homeland Security Research

- **ORD's Homeland Security Research Program** focuses on protecting water systems security, and remediating wide-area contamination incidents.
- For more than a decade, ORD has been assessing the best methods to identify and decontaminate threats from chemical, radiological, and biological agents.
- **Advances in decontamination research includes:**
 - Identification and testing of several anthrax decontamination technologies during the Bio-Response Operational Testing and Evaluation project, in partnership with the Department of Homeland Security.
 - Evaluation of decontamination techniques in real-world situations to measure the costs and effectiveness of each method, and the expense of managing waste from cleanup.
 - Determination of the best ways to bring a transportation system, like a subway, back to service following an event as part of the Underground Restoration Project where we worked with the Department of Homeland Security, the Department of Defense.



Other Longer Term Research

- **Sensor Technology Research and Challenges**
 - Creating challenges, prizes, and other incentive-based strategies to find innovative, cost-effective solutions to environmental challenges, such as monitoring pollution
- **National Aquatic Resource Surveys**
 - Supporting assessments of the Nation's waterways and wetlands to compare their condition over time and to support States in managing their aquatic resources
- **Oil Spills Research**
 - Mitigating the effects of past and future oils spills by developing laboratory protocols for the National Contingency Plan Product Schedule, providing guidance on bioremediation following spills and demonstrating important factors for dispersion of oil into the water column
- **Enabling Local Decisions**
 - Developing tools and approaches to effectively translate science and communicate public health information to people affected by environmental challenges and hazards, such as wildfires
 - Developing tools to help communities understand how a decision, such as building new roads, will impact their local communities and environments
 - Conducting research to understand how ecosystems services, such as clean air and water, fertile soil, and flood control, interrelate with human health and well-being

2. Research on Specific Environmental Challenges



Small Drinking Water Systems

- **Small water systems** that serve less than 10,000 people make up 97% of the U.S. public drinking water systems. Many face enormous challenges in maintaining, replacing, and improving water distribution technologies due to a lack of technical expertise and financial resources.
- **EPA research** is providing information, tools, training workshops and webinars, and technical assistance to state, local, and utilities personnel so that they can reduce costs and deliver safe, clean drinking water.
- **Our monthly webinars** have trained over 17,000 people and provided over 9,000 continuing education certificates.
- **Examples of ORD's small systems research:**
 - Solutions for disinfection byproducts - the chemical, organic, and inorganic substances that can form when a disinfectant reacts with naturally-occurring organic matter in the water.
 - Solutions for sampling methods and water quality challenges for lead and copper contamination.
 - An ORD pilot study helped a small Iowa community reduce ammonia in their drinking water. As a result, they built a cost effective full-scale plant that meets their treatment goals.
 - ORD's small systems research has informed technical assistance in Sebring, Ohio and Flint, Michigan on lead issues and corrosion control, and national assistance with selecting lead free products (39,000 + downloads of assistance tool).



Perfluorinated Chemicals

- Several communities are dealing with PFC contamination in soil and water: Hoosick Falls, NY; Joint Base Elmendorf Richardson in Anchorage, AK; and Wurtsmith Air Force Base in Michigan.
- Epidemiology studies indicate that PFCs can cause increased cholesterol levels, with more limited findings related to low infant birth weights, effects on the immune system, cancer, and thyroid hormone disruption.
- More than 1,000 different perfluorinated chemicals (PFC) are used in everyday products, including stain resistant materials, non-stick cookware, and firefighting foam.
- **ORD researchers are:**
 - studying the potential hazards of PFCs in the environment using cutting-edge technologies pioneered by our computational toxicology research
 - developing a standardized method for remediation of PFCs in groundwater, ambient water, soil, and sediment
 - developing robust analytical methods for ground, surface, and wastewater and for solids including soils, sediments, and biosolids



Other Contemporary Activities

- **Harmful Algal Blooms**
 - Monitoring algal blooms and building an early warning indicator system for toxic and nuisance blooms
- **TSCA Implementation**
 - Providing research expertise to evaluate specific chemicals and framing broader assessment activities within timelines mandated by the new law
- **Integrated Risk Information System**
 - Enabling 21st century chemical evaluations
- **Integrated Science Assessments**
 - Creating evaluations and syntheses of the most policy-relevant science for reviewing the National Ambient Air Quality Standards
- **Climate Change**
 - Interpretation, assessments, and development of tools to respond to the changing environment
- **Environmental Contaminants**
 - Lead Exposure, Tire Crumb Research, Methyl Bromide



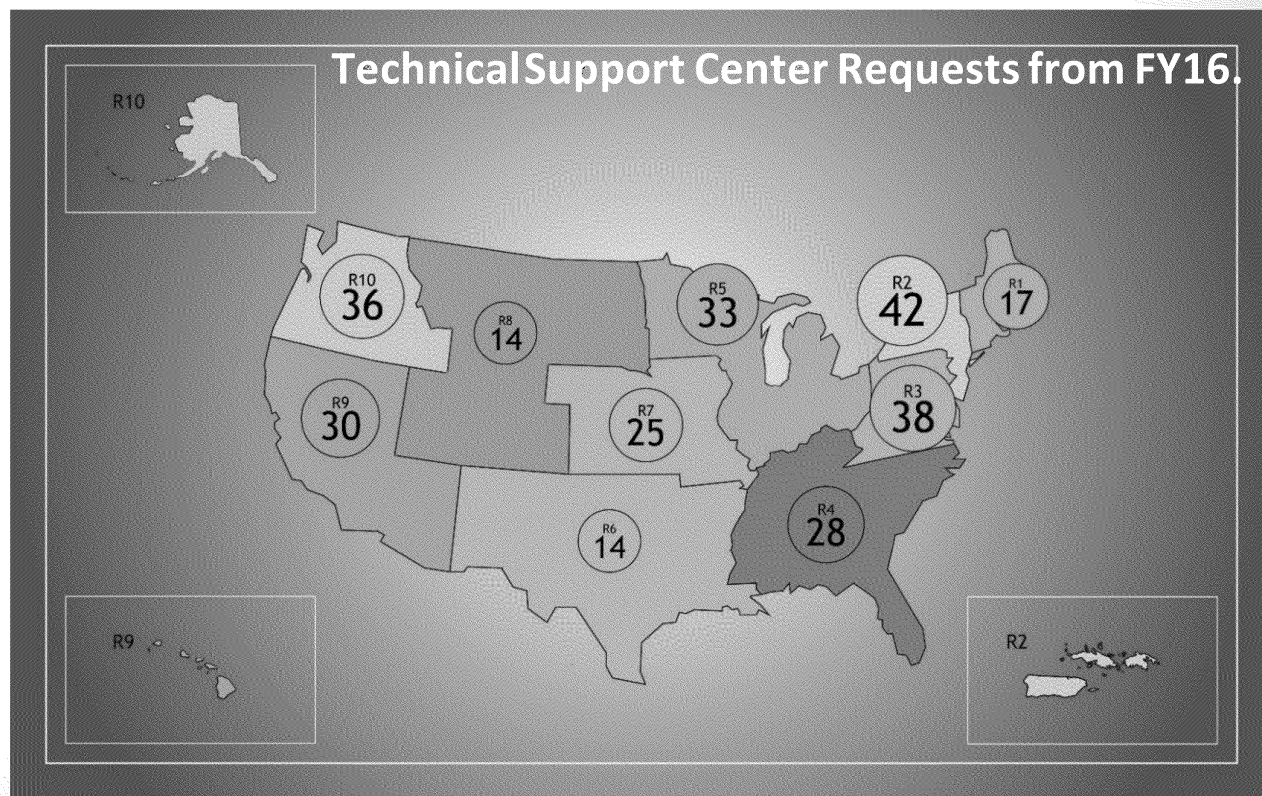
3. Technical and Emergency Support



Technical Support Centers

- ORD has Technical Support Centers that respond to requests from EPA's program offices and regions at Superfund, Resource Conservation & Recovery Act (RCRA), and Brownfields sites.

- For example, in Holley, New York, a chemical company accidentally released a hazardous chemical mixture into the air, and residents reported health effects. ORD centers provided data that helped Region 2 make cleanup decisions.





Toledo Drinking Water Crisis

- In August 2014, Ohio EPA and the City of Toledo requested ORD's technical assistance to analyze drinking water for the presence of cyanobacterial toxins resulting in a harmful algal bloom.
- ORD helped identify the best approach for controlling cyanobacterial toxins in the treatment plant and the distribution system.
- Scientists provided rapid, crucial scientific assistance to inform the “Do Not Drink” order that the City of Toledo issued for approximately 500,000 people.
- We then provided critical information to the Mayor of Toledo and the Governor of Ohio to help them make the decision to lift the “Do Not Drink” order.





Other Emergency Response

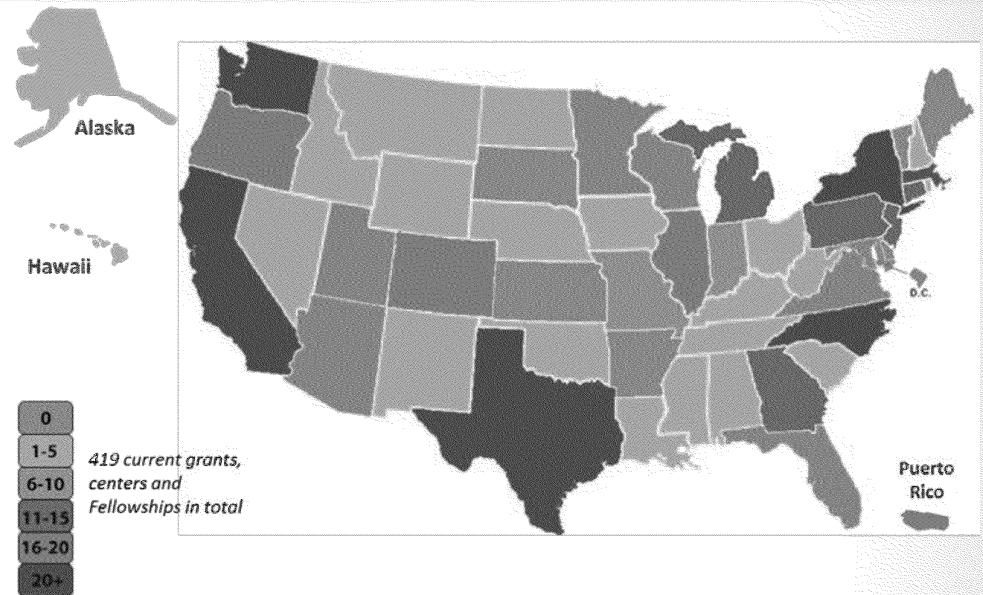
- **ReAChback for Emergency Response**
 - Quick-response scientific support capability to ensure coordinated, timely response to large-scale disasters
- **Corpus Christi, Texas Drinking Water Contamination**
 - Identified decontamination approaches to purge the drinking water systems of the contaminant
- **Flint, Michigan Drinking Water Crisis**
 - Developed sampling protocols and exposure risk assessment models for lead in drinking water, and distribution system monitoring for disinfectant and disinfection byproducts
- **Ebola Response**
 - Prepared for Ebola patients in U.S. by identifying decontamination methods for Personal Protective Equipment for health care workers, technical support for waste management, and the fate of the virus in wastewater
- **Gold King Mine**
 - Provided toxicity information and developed modeling for long-term monitoring
- **Elevating Critical Public Health Issues Policy**
 - Developed a process to allow staff to expedite the elevation of important issues



Extramural Research

Science to Achieve Results (STAR)

- EPA's STAR program funds research grants through a competitive selection process.
- STAR engages some of the nation's best scientists and engineers in research that complements EPA's own research.
- The map shows extramural research grants, centers, and Fellowships active in FY15.



Small Business Innovation Research (SBIR) Program

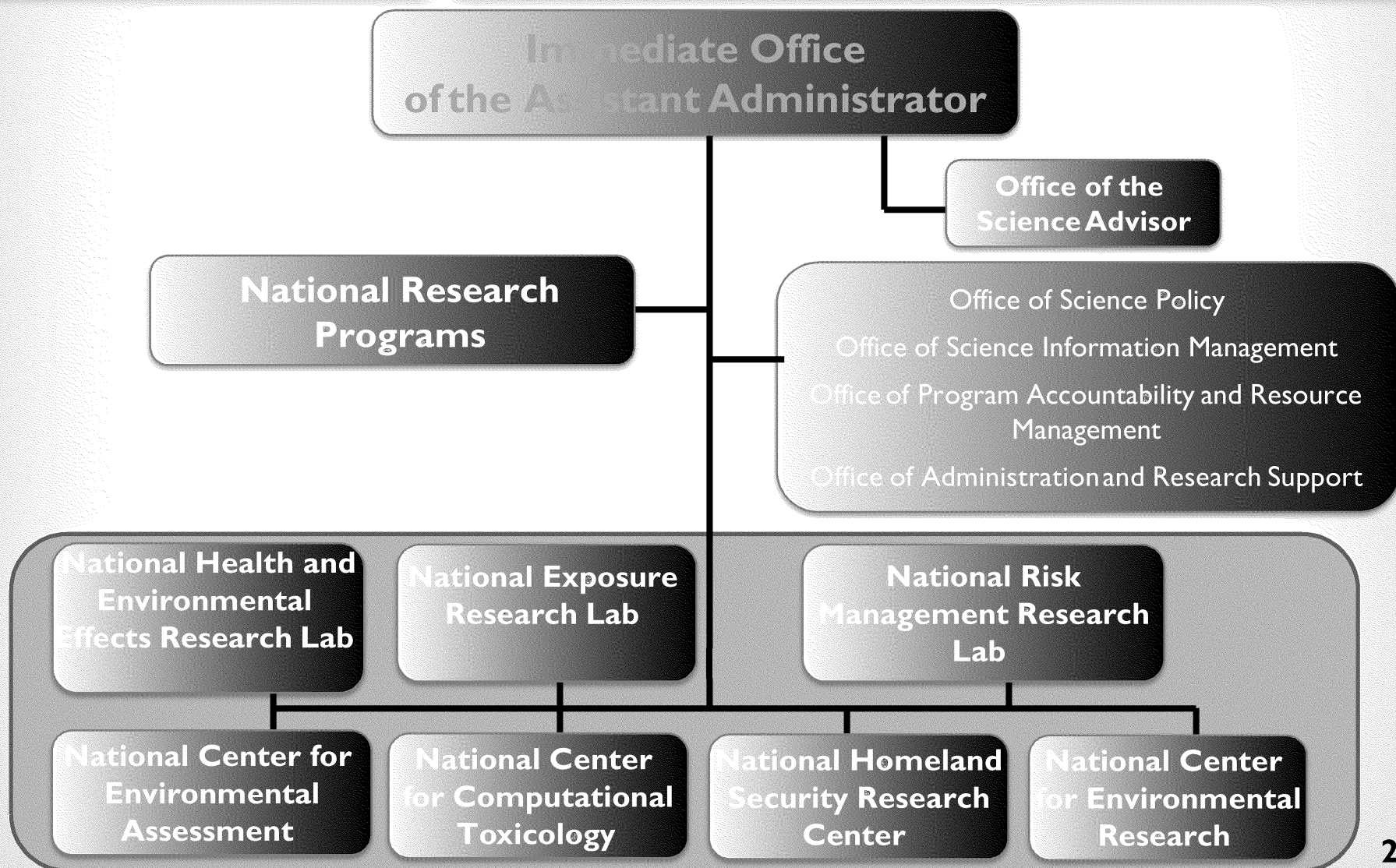
- Established by the Small Business Innovation Development Act of 1982, EPA's SBIR program provides critical early-stage capital for innovative small companies in the green tech arena.
- Since 1982, SBIR has supported 616 individual small businesses with 1,782 (1329 Phase Is, 453 Phase IIs) awards and around \$186,000,000 in 46 states (as of 2016).
- A great SBIR success is the company Ecovative, which developed an innovative technique using mushrooms to create water-resistant, flame-retardant, compostable, heat-trapping insulation that is as strong as concrete by weight.

- Chemical Evaluations
- Clean and Safe Drinking Water
- Relationship with ECOS
- Title 42
- Facilities

Appendix



ORD Organizational Chart





Scientific Integrity

- To ensure that the Agency's scientific work is of the highest quality and free from political interference or personal motivation.
- The Agency's ability to pursue its mission to protect human health and the environment depends upon the integrity of the science on which it relies.
- EPA's Scientific Integrity Policy provides a framework to promote scientific and ethical standards and to create a proactive culture to support them.
- The Policy applies to all EPA employees including contractors, grantees, collaborators, and student volunteers.
- The Policy works in conjunction with policies and procedures for addressing research misconduct, information quality, quality assurance, and peer review. The Policy also works in conjunction with statutes such as the Freedom of Information Act and Federal Advisory Committee Act.



Peer Review At EPA

- **Peer review ensures that all Agency actions are supported by sound science.**
- **EPA's Peer Review Handbook**
 - EPA's Peer Review Handbook provides a rigorous and thorough guidance on peer review. It ensures that EPA's scientific and technical products go through open, transparent, and objective peer review.
- **Board of Scientific Counselors (BOSC)**
 - The BOSC evaluates and provides information and recommendations about ORD research programs. The BOSC is made up of academia, industry/business, federal, state and local governments, non-governmental and environmental organizations, research laboratories, and other relevant entities.
- **Influential Scientific Information (ISI) and Highlight Influential Scientific Assessments (HISA)**
 - OMB has additional requirements for scientific products they define as "influential scientific information" or "highly influential scientific assessments."
 - These requirements include publicly posting the Peer Review Agenda to ensure transparency.



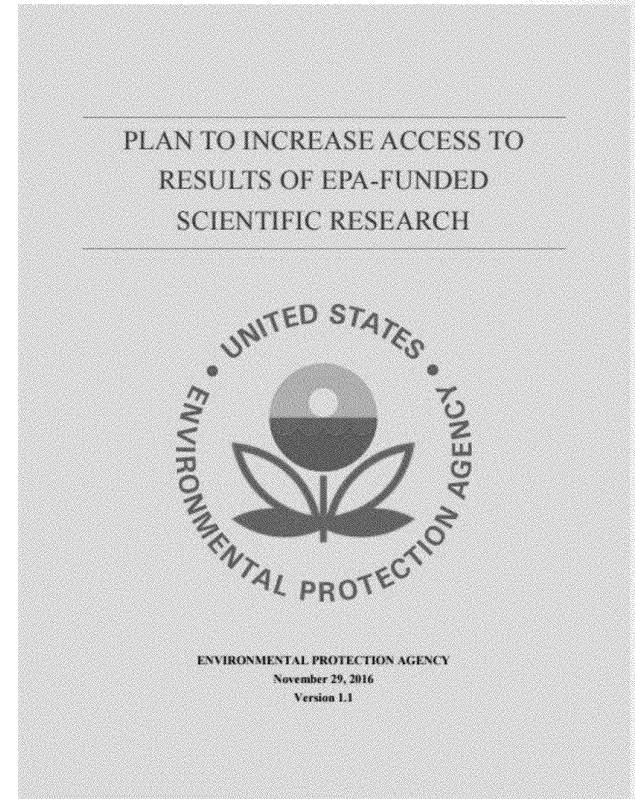
Human Subjects Research

- Human subjects research is any research that systematically collects data or information about living individuals with the intent of developing or adding to generalizable knowledge.
- At EPA, this can include activities like fish consumption surveys, questionnaires on household practices, or analysis of biological samples.
- EPA's human research ethics oversight supports the ethical conduct and regulatory compliance of human subjects research conducted or supported by the EPA.
- EPA follows The Common Rule, a regulation which governs human subjects research conducted or supported by 19 federal departments and agencies, including HHS, DOD, and CPSC.
- EPA also has very a thorough approval process and rigorous guidelines that exceed what is required by universities, industry, and other government agencies.
- The people involved in human subjects research are also protected through the informed consent process, which requires participants to give their fully informed consent before taking part in any human subjects research carried out by the Agency.
- EPA researchers are subject to federal and state laws that protect the privacy and confidentiality of research participants, research data, and subjects' medical and personal information.



Public Access to Data

- Federally-funded scientific research should be available to the public, the scientific community, and industry to the greatest extent feasible consistent with applicable law.
- The more EPA can inform the above parties, the better it can work together with major partners, such as states, tribes, other agencies, and the public to meet our common goals.
- EPA has a long history of collaboration in scientific research and is a leader in providing access to environmental information. Open access helps our partners, such as states and tribes, make more informed decisions for their communities.
- EPA's Plan ensures that peer-reviewed publications in scientific journals and related digital scientific research data are accessible to the public.



<https://www.epa.gov/open/plan-increase-access-results-epa-funded-scientific-research>



Laboratory Enterprise

- EPA's Science Advisor is responsible for coordinating Agency activities to support the effective and efficient use of laboratory resources to conduct high quality science.
- EPA has three different types of labs: program, regional, and research.
- Regional labs provide data to support decisions by Regional environmental programs, address needs of states and tribes, and help inform decisions on emergency response, compliance, and enforcement.
- Program labs help EPA programs respond to Congressional legislation, typically supporting EPA decisions on national regulations, compliance, or enforcement.
- Research labs develop knowledge, assessments, and scientific tools that help the country address immediate and longer-term issues, including how to respond to emergencies.



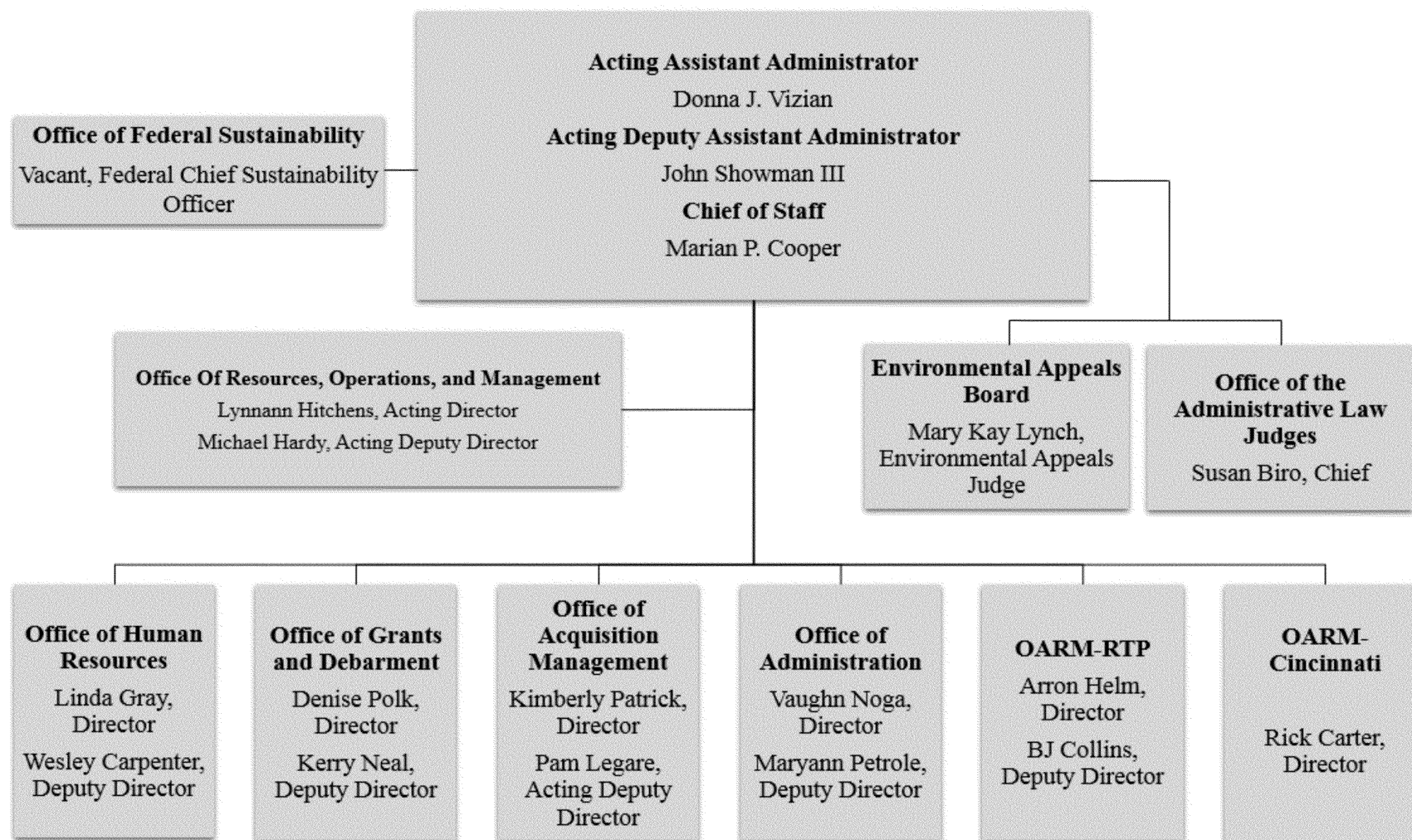
From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Chief Financial Officer (OCFO)
Start Date/Time: Mon 1/30/2017 3:00:00 PM
End Date/Time: Mon 1/30/2017 3:45:00 PM

SCt: Denise Anderson, 564-1782

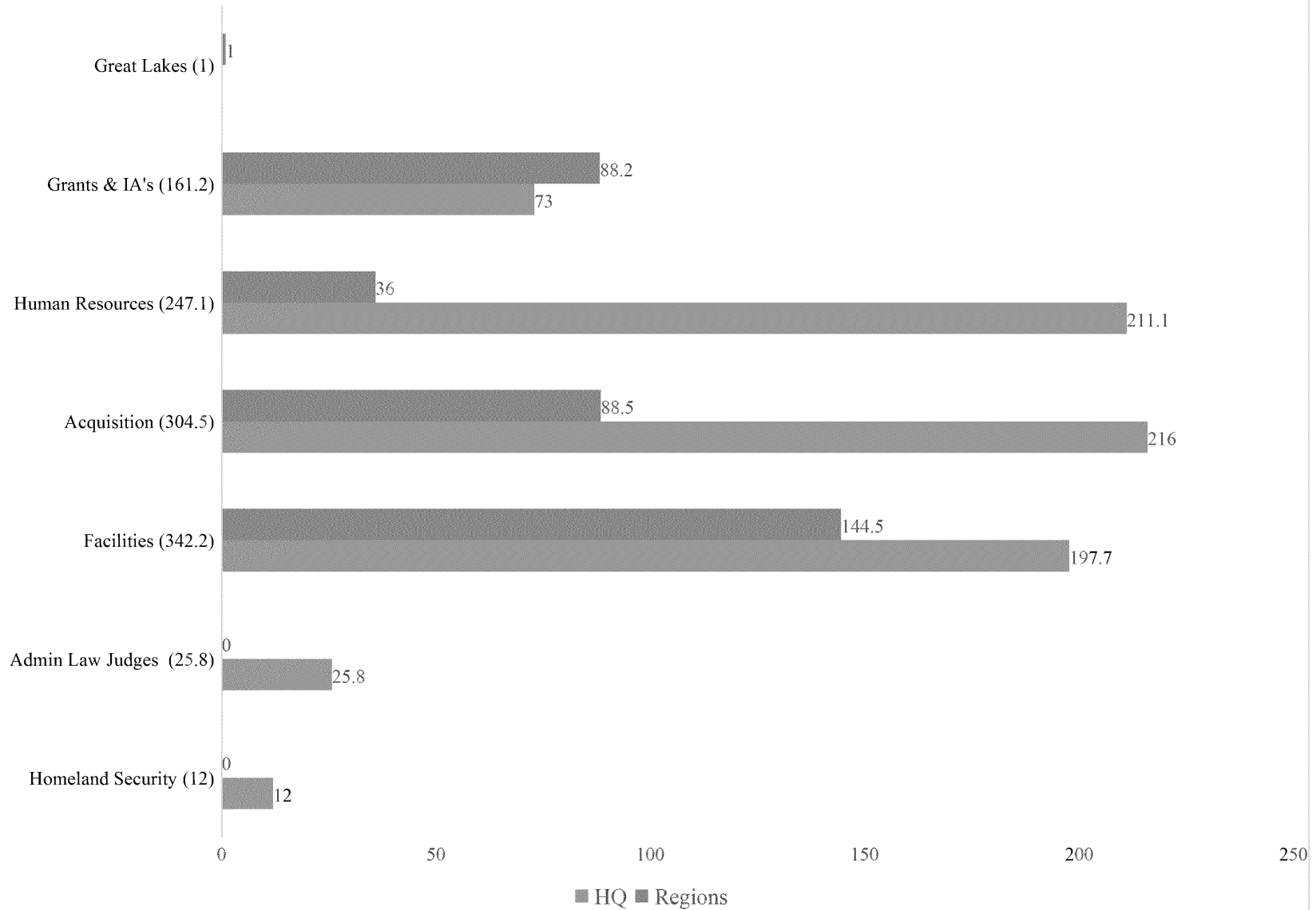
From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing for Office of Administration and Resources Management
Start Date/Time: Tue 1/31/2017 4:00:00 PM
End Date/Time: Tue 1/31/2017 4:45:00 PM
OARM Office Presentation Final.docx

SCt: Denise Anderson, 564-1782

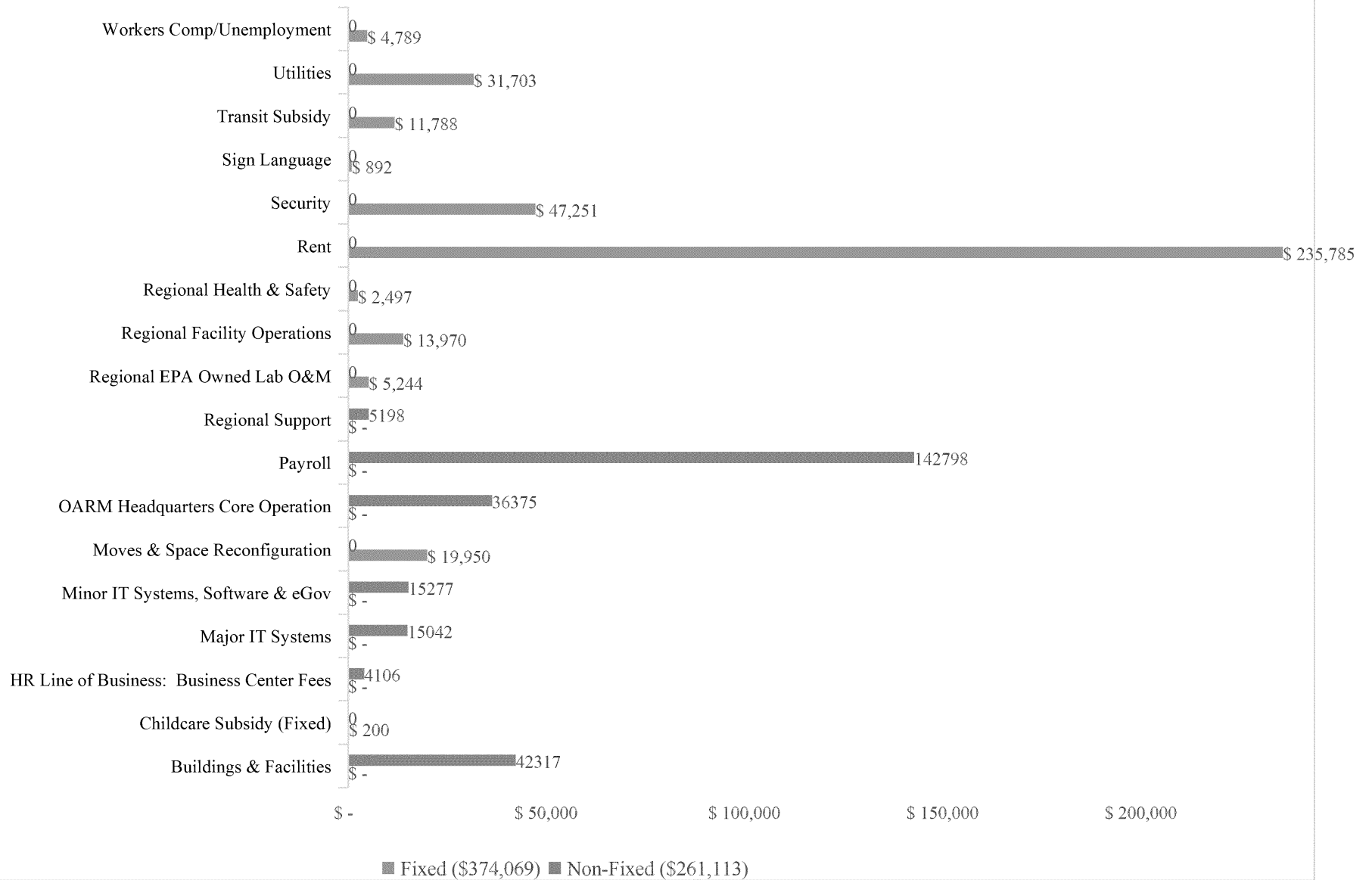
Office of Administration and Resources Management



FY 2016 FTE by Program/Project *(1,093.8 total)*



FY 2016 Enacted Budget (\$635,182 total) (Dollars in thousands)



OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

Acting Assistant Administrator

Donna Vizian, 202-564-2533

Acting Deputy Assistant Administrator

John Showman, 202-564-5341

Chief of Staff

Marian P. Cooper, 202-564-0620

The Office of Administration and Resources Management (OARM) provides national leadership, policy, and management of many essential support functions for the Agency, including human resources management, acquisition activities (contracts), grants management, and management and protection of EPA's facilities and other critical assets nationwide.

The Office of Administration and Resources Management includes:

- Office of Resources, Operations, and Management
- Office of Federal Sustainability
- Office of Human Resources
- Office of Administration
- Office of Grants and Debarment
- Office of Acquisition Management
- OARM – Research Triangle Park Office
- OARM – Cincinnati Office
- Environmental Appeals Board
- Office of Administrative Law Judges

FTE: 735.6 (HQ)

358.2 (Regional)

Extramural Obligations (*Contracts & Grants*): \$120,779,000

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
OFFICE OF RESOURCES, OPERATIONS, AND MANAGEMENT

Acting Director

Lynnann Hitchens, 202-564-3184

Acting Deputy Director

Michael Hardy, 202-564-7899

The Office of Resources, Operations, and Management (OROM) provides strategic planning and administrative support to the Assistant Administrator, Principal Deputy Assistant Administrator, and office directors in key policy areas such as budget development and management, human capital management, information management, contracts and grants management, and facilities management. OROM also manages the agency's Federal Advisory Committees, Senior Environmental Employee (SEE) Program and supports the Public Health Service Officers at the agency.

HQ FTE: 45

Extramural Obligations (*Contracts & Grants*): \$1,041,900

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
OFFICE OF FEDERAL SUSTAINABILITY

Director

Vacant

The Office of Federal Sustainability (OFS), along with the Chief Sustainability Officer, is responsible for promoting sustainability throughout federal government operations. The office is housed at Council on Environmental Quality, supported by EPA, and manages the interagency steering committee on federal sustainability.

HQ FTE: (included in OROM)

Extramural Obligations (*Contracts & Grants*): (included in OROM)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF HUMAN RESOURCES

Director

Linda Gray, 202-564-2275

Deputy Director

Wes Carpenter, 202-564-2019

The Office of Human Resources (OHR) is the agency's national program manager for all aspects of its human resources program. OHR supports the agency's Chief Human Capital Officer (CHCO) with the OHR Director serving as the deputy CHCO. OHR provides agency-wide leadership in implementing EPA's Strategic Human Capital Plan, Presidential priorities and human resources legislation and regulatory mandates. OHR also manages the Senior Executive Service program.

HQ FTE: 100.9

Extramural Obligations (*Contracts & Grants*): \$6,234,900

Upcoming Action Items:

- Policy updates
 - Religious Compensatory Time
 - Remote Reporting
 - Domestic Violence
- Labor Relations negotiations (AFGE)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF ADMINISTRATION

Director

Vaughn Noga, 202-564-0307

Deputy Director

Maryann Petrole, 202-564-4938

The Office of Administration (OA) develops, directs and maintains sustainable, safe and secure workplaces nationwide and manages a diverse administrative infrastructure of facility, security, environmental management and health and safety activities in support of the agency's mission. OA ensures compliance with all legislative, regulatory and executive order requirements related to federal facility environmental performance.

HQ FTE: 111.3

Extramural Obligations (*Contracts & Grants*): \$57,164,900

Upcoming Action Item(s):

- Space Consolidation

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF GRANTS AND DEBARMENT

Director

Denise Polk, 202-564-5306

Deputy Director

Kerry Neal, 202-564-3766

The Office of Grants and Debarment (OGD) provides national policy, training and oversight for EPA assistance agreement programs (including grants, cooperative agreements and fellowships) and interagency agreements (IAs), manages headquarters-administered assistance agreements/IAs, and also manages the agency's Suspension and Debarment (S&D) program. S&D provides investigation and case development for EPA Suspension and Debarment activity to ensure that only responsible persons participate in agency contract and assistance programs.

HQ FTE: 73

Extramural Obligations (*Contracts & Grants*): \$6,301,900

Upcoming Action Items:

- Staffing and hiring
- Award system improvements

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF ACQUISITION MANAGEMENT

Director

Kimberly Patrick, 202-566-2605

Deputy Director

Pam Legare, 202-564-1394

The Office of Acquisition Management (OAM) manages the planning, awarding and administering of contracts and procurement policy for the agency. In addition, OAM manages the agency's Commercial Services Management Program (formerly Competitive Sourcing Program), to include management of the agency's annual Federal Activities Inventory Reform (FAIR) Act inventory.

HQ FTE: 216

Extramural Obligations (*Contracts & Grants*): \$8,830,300

Upcoming Action Items:

- Enterprise Risk
 - Staffing and Hiring
 - Process Transformation (strategic sourcing)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
RESEARCH TRIANGLE PARK, NC

Director

Arron Helm, 919-541-4252

Deputy Director

BJ Collins, 919-541-5515

OARM in RTP provides diversified administrative support services to all EPA-RTP customers, including facilities management, information technology services, safety, health and security, and human resources services to various EPA customers.

HQ FTE: 84.9

Extramural Obligations (*Contracts & Grants*): \$27,547,900

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
CINCINNATI, OH

Director

Rick Carter, 513-569-7910

Chief of Staff

Jennifer Scola, 513-569-7963

OARM in Cincinnati provides diversified administrative support services to all EPA-Cincinnati customers, including facilities management, information technology services, safety, health and security, and human resources services to various EPA customers.

HQ FTE: 78.7

Extramural Obligations (*Contracts & Grants*): \$13,427,600

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

ENVIRONMENTAL APPEALS BOARD

Lead Judge

Mary-Kay Lynch, 202-564-3162

The Environmental Appeals Board serves as the agency's administrative appellate authority in the consideration and resolution of appeals or other requests for a decision by the Administrator in adjudicatory matters required by statute to be made by the Administrator, and in any other matters of a quasi-judicial nature which require an appellate decision by the Administrator and arise out of EPA's regulatory programs.

HQ FTE: 25.8 (includes ALJ)

Extramural Obligations (*Contracts & Grants*): \$229,400 (includes ALJ)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF THE ADMINISTRATIVE LAW JUDGES

Chief

Susan Biro, 202-564-6267

The Office of the Administrative Law Judges (OALJ) presides over and conducts formal hearings on the record in accordance with Sections 556 and 557 of Title 5 of the United States Code (The Administrative Procedure Act). OALJ also serves as the adjudicator in proceedings involving EPA actions for the assessment of civil penalties under various environmental statutes, for the issuance of compliance orders, for suspension and cancellation of pesticide registrations, and for any other enforcement action brought by EPA pursuant to a regulation that requires the Administrator to hold a hearing on the record.

HQ FTE: (included in EAB)

Extramural Obligations (*Contracts & Grants*): (included in EAB)

OARM 2017 Priorities

PRIORITY 1: ENHANCING PARTNERSHIPS WITH OUR CUSTOMERS

- ◆ Grants Customer Relations Council
- ◆ Enhance collaborative, results-driven partnerships with internal and external business partners through HR Shared Service Centers – Customer Advisory Group
- ◆ Strengthen Acquisition Partnerships Agency-wide
- ◆ First Line Supervisors Advisory Group (FLAG)
- ◆ Technical User Groups (TUGs)
- ◆ Federal Advisory Committee Management
- ◆ OGD Collaboration with Environmental Council of the States (ECOS)

PRIORITY 2: DEVELOPING THE SKILLS AND CAPACITY OF THE WORKFORCE

- ◆ Workforce Planning and Management
- ◆ Recruit, develop, and maintain a highly skilled, diverse, and engaged workforce. Ensure all employees, supervisors, and senior leaders are positioned to effectively accomplish the agency's mission and have access to quality training and development opportunities that improve their skills, knowledge, and performance and prepare them for future opportunities.
- ◆ Strengthen the Senior Executive Service (SES)
- ◆ Diversity and Inclusion
- ◆ Maintain a Skilled Grants and Interagency Agreement Management Workforce
- ◆ Maintain a Skilled Contract Management Workforce

PRIORITY 3: TRANSFORMING CRITICAL BUSINESS PROCESSES

- ◆ LEAN Process Improvements
- ◆ Continuously modernize and improve OARM's operations and business processes, ensuring they are collaborative, transparent, efficient and effective, support and advance OARM's role as a strategic agency partner, and increase EPA's capacity to accomplish our environmental goals.
- ◆ Modernize Integrated Grants Management System (IGMS)
- ◆ Reduce Enterprise Risk
- ◆ EPA Printing Manual
- ◆ Facilities Management System (FMS) Replacement

PRIORITY 4: CREATING A SAFE AND SUSTAINABLE WORKPLACE

- ◆ Improve Space Utilization
- ◆ Implement cost-effective standards, principles, and practices for sustainable EPA facilities and workspaces that effectively support the agency's mission and ensure employee safety, health, and productivity.
- ◆ Environmental Sustainability
- ◆ Physical and Personnel Security

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Enforcement and Compliance Assurance (OECA)
Start Date/Time: Fri 1/27/2017 4:00:00 PM
End Date/Time: Fri 1/27/2017 4:45:00 PM

SCt: Denise Anderson, 564-1782

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Environmental Information (OEI)
Start Date/Time: Wed 2/1/2017 3:00:00 PM
End Date/Time: Wed 2/1/2017 3:45:00 PM
OEI Introduction for Beachhead Team.pptx

SCt: Denise Anderson, 564-1782



Office of Environmental Information (OEI) Beachhead Team Briefing

Steve Fine

Acting Chief Information Officer/

Acting Assistant Administrator

Office of Environmental Information (OEI)

United States Environmental Protection Agency

February 1, 2017



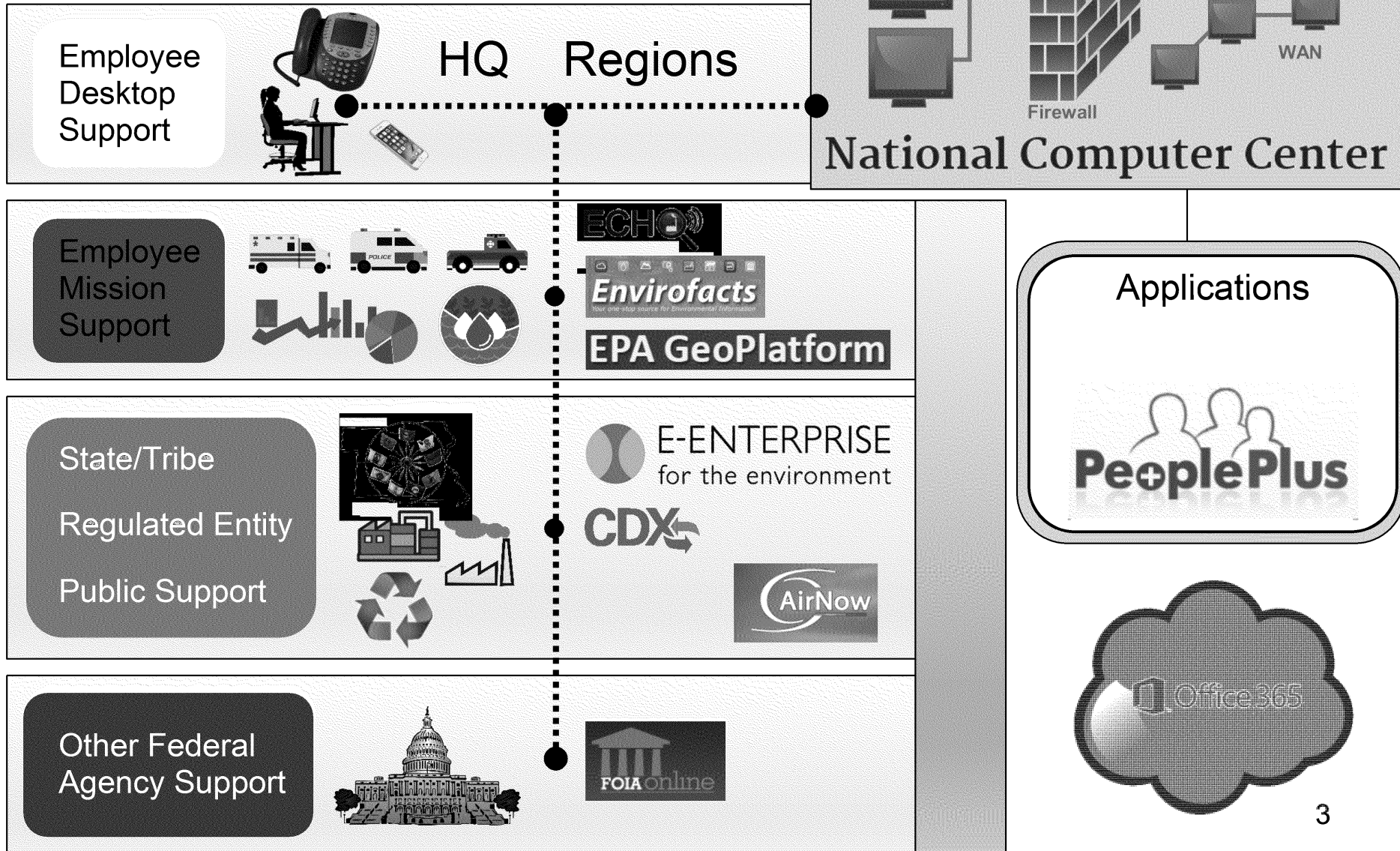
Office of Environmental Information

The Office of Environmental Information (OEI) leads and/or oversees EPA's information technology and information management (IT/IM) programs to provide the information, technology, and services necessary to advance the overall EPA mission to protect public health and the environment. OEI works in close partnership with a number of groups, including EPA programs/regions, states, tribes, and other Federal agencies.

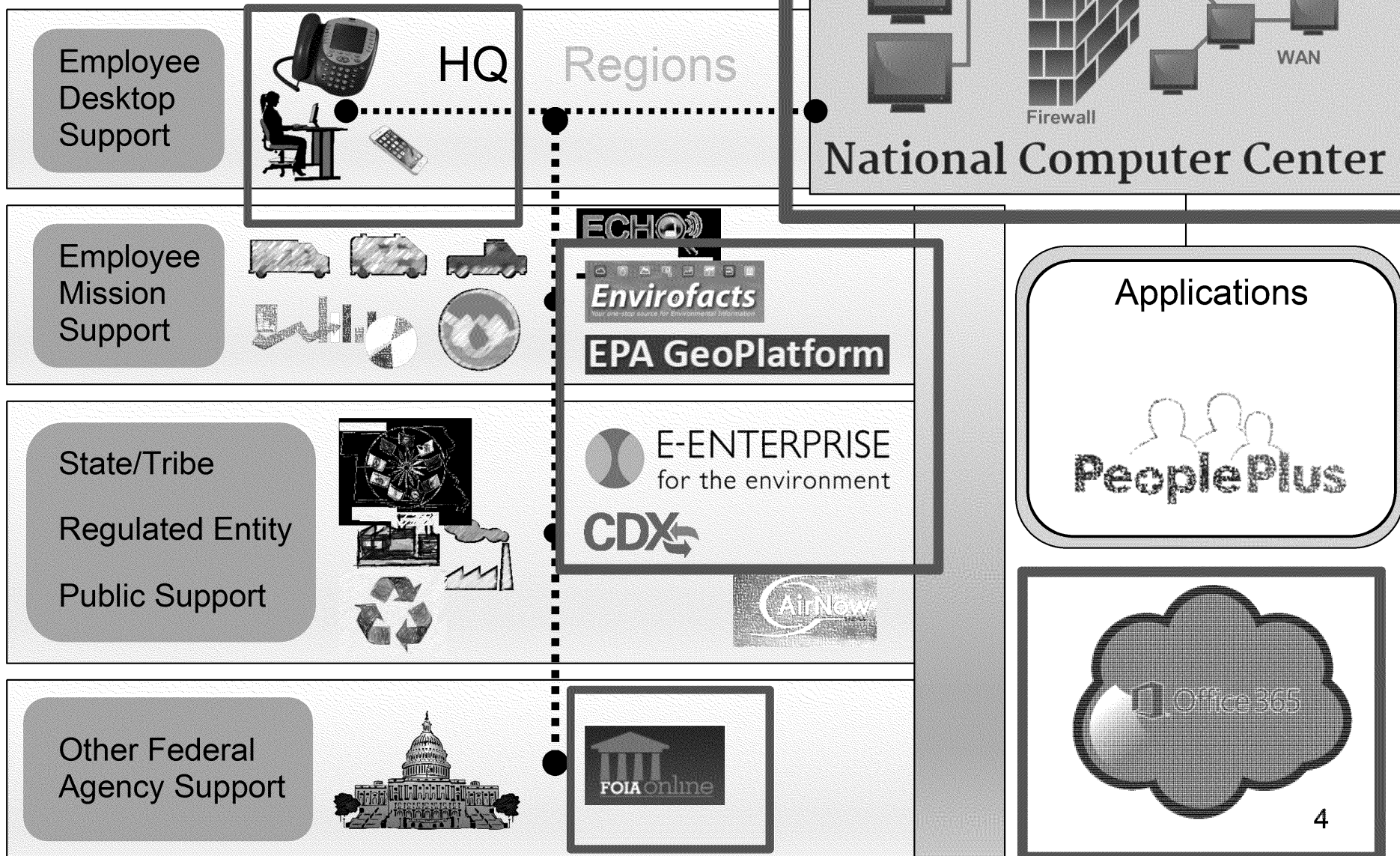
Topics:

- Examples of IT/IM Services
- Examples of Leadership Activities
- Resources, Challenges, and Service Drivers

Selected EPA IT/IM



Selected OEI IT/IM





Examples of Information Technology (IT)/ Information Management (IM) Products and Services



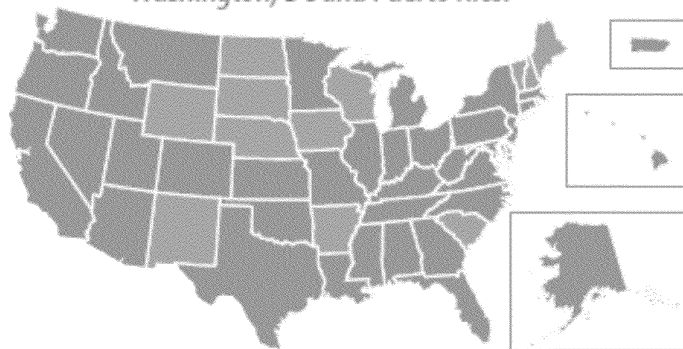
OEI End-User IT Services

EPA'S WIDE AREA NETWORK INFRASTRUCTURE



- WAN circuits interconnect 90 EPA locations via the Cloud provisioned by Networkx contract
- Built-in network diversity and redundancy with scalability

Connected to sites in 38 states, including Washington, DC and Puerto Rico.



SERVICES SUPPORTED



**320 HQ CONFERENCE ROOMS
WITH WIFI**



VIDEO AND WEB CONFERENCING IN FY2015

793 Number of VTC Systems Across the Agency

4,258 Total Number of VTC Assisted Calls in 2015

81 Most VTC Systems Connected for One Call

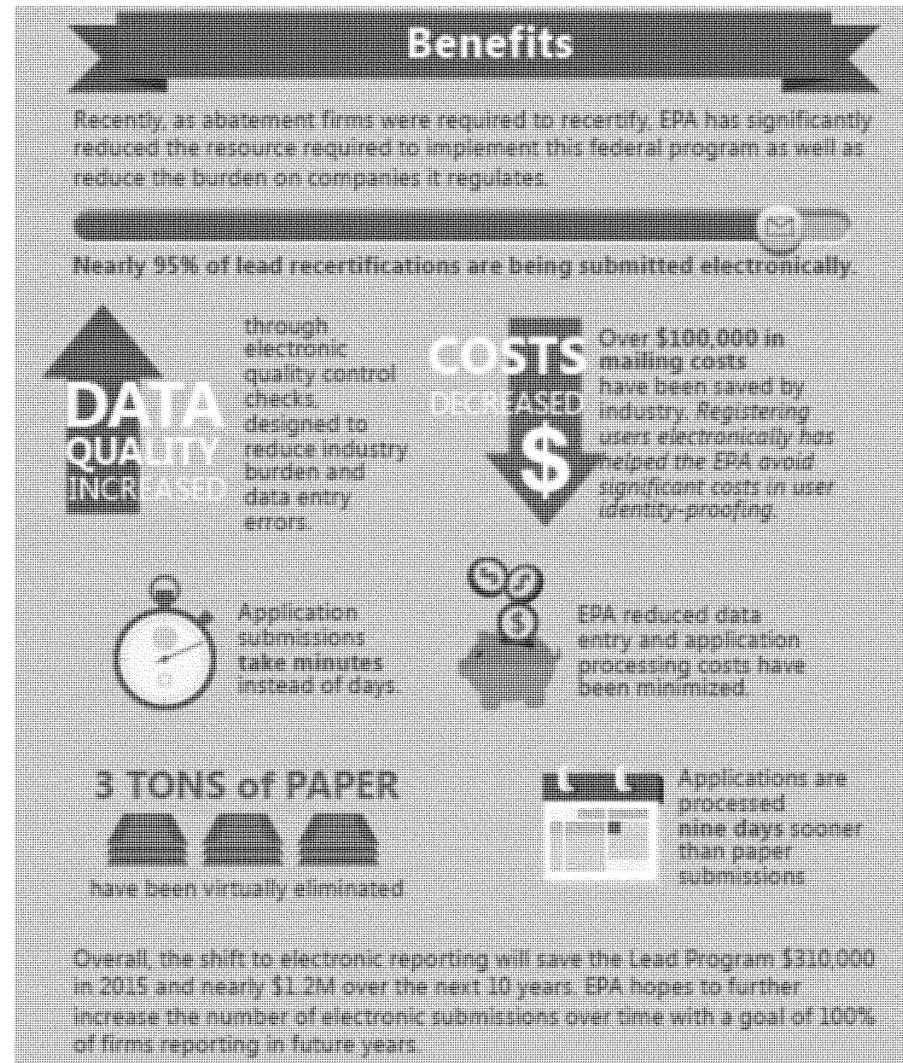
2,000 Average Monthly Number of Web Conferences Held

~500 Largest Web Conference
participants



OEI Mission IT Services - CDX

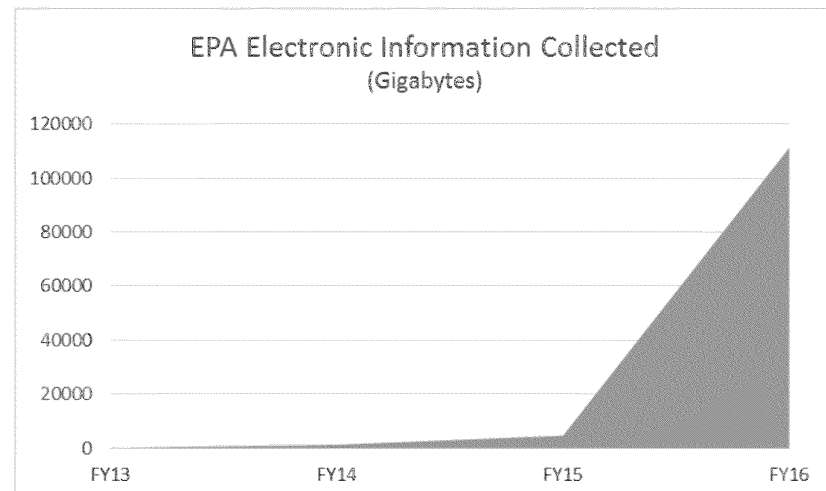
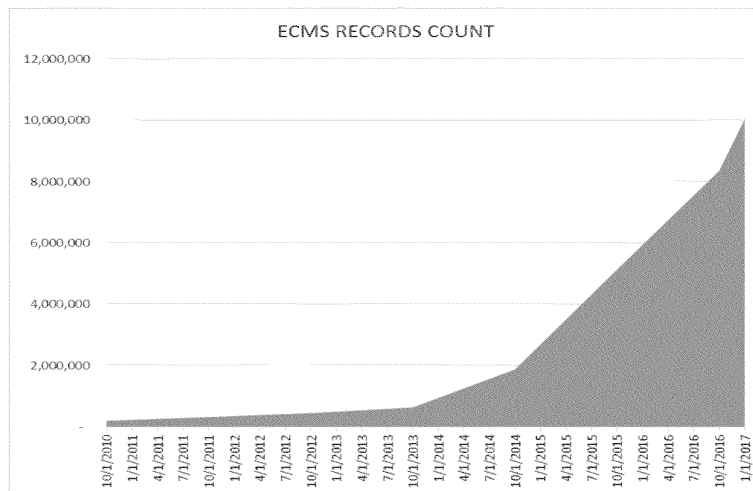
- The Central Data Exchange (CDX) is the primary portal for submitting environmental data to EPA.
- CDX provides EPA program offices with a common tool for electronic reporting that is compatible with stakeholder tools and simplifies/streamlines compliance reporting for states and tribes.
- Examples CDX benefits for one project, lead abatement company recertification:





OEI Mission IT Services – Records and e-Discovery

- The National Records Management Program provides oversees the Agency’s records management program, including developing records management policy and guidance, developing records schedules, providing training and specialized briefings on records management, and assisting records programs across the agency.
- The eDiscovery Service searches agency electronically stored information to help the agency respond to litigation and Congressional and Freedom of Information Act (FOIA) requests.
 - The service:
 - Reduces the cost of response
 - Reduces risk by ensuring legal obligations are met
 - Provides an defensible, repeatable, automated project
- Significant growth in demand for eDiscovery services—number of requests, complexity of requests, and volume of information that must be searched.

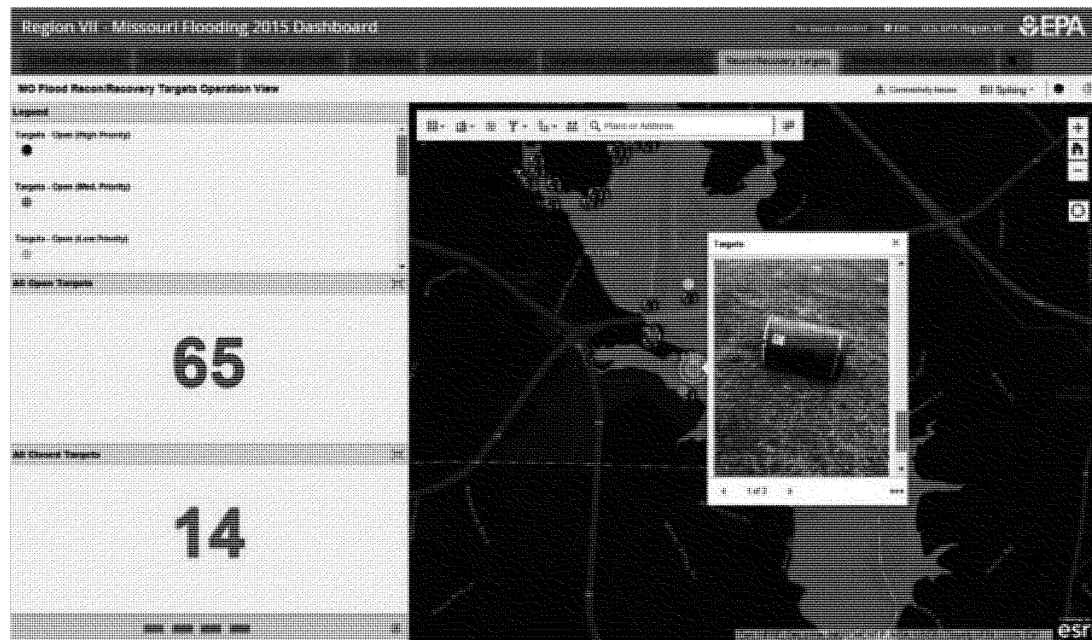
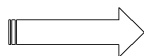


EPA OEI Mission IT Services – GeoPlatform

- The EPA GeoPlatform facilitates coordination and consolidation of mapping activities, applications development, and data management across the Agency.
- The GeoPlatform supports mission activities across all EPA programs, including emergency response.



Phone/
Tablet
App



OEI Mission IT Services – FOIAonline

FOIAonline is a FOIA tracking and processing tool used created by the EPA and used by 14 Federal agencies and offices.

FOIAOnline allows the public to

- submit FOIA requests online;
- track progress of all requests;
- communicate with the agencies; and
- streamline future requests.

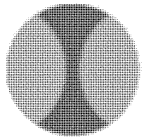


U.S. Customs and
Border Protection





OEI Mission IT Services – E-Enterprise Portal



E-ENTERPRISE
for the environment

Modernizing the business of environmental protection

- The E-Enterprise for the Environment Portal is a user-friendly web platform that will simplify, streamline and modernize the implementation of our environmental programs in collaboration with states/tribes.
- Supports governance partnerships with states/tribes
- Developed in partnership with users
- Provides multiple services, e.g., a platform
 - for state/tribal agencies to easily share with citizens guidance, information about local conditions, tools, and other resources
 - To share applications developed by one state/tribe with others (e.g., assist citizens with interpreting results of well water tests)



OEI Mission IT Services Digital Services

The digital services team provides an array of service-oriented technology modernization offerings to IT projects throughout the Agency to reduce development costs and to increase the value to the Agency :

- Consultation and training on technology and software development approaches
- Leadership on key topics, such as adoption of cloud services
- Developer's Guild—EPA Community of Practice
- Advanced tools for developers



Examples of Leadership Activities



Federal Information Technology Reform Act (FITARA)

- FITARA provided CIO authority to “come to table” in IT deployment and governance

EPA FITARA Objectives	EPA FITARA Controls
<ul style="list-style-type: none">• Drive down outyear operations and maintenance costs• Avoid vendor lock-in to contracts• Adopt Agile development• Ensure ease of migration• Avoid duplicative development/maximize use of commercial off-the-shelf products	<ul style="list-style-type: none">• CIO reviews of IT Acquisitions• Annual reviews of programs'/regions' IT programs• Identification of Senior IT Leaders to assist with FITARA implementation in Programs and Regions• Collaboration with CFO on EPA IT budget



Information Security & Privacy

- While everyone in EPA is responsible for IT Security and Privacy, OEI leads a number of activities:
 - Issue IT security and privacy policies, procedures, and standards
 - Approve all Authority to Operate (ATO) documents for IT systems
 - Manage network boundaries and long-distance networks (e.g., firewalls, filter ads, block spam from entering the network)
 - Implement EPA-wide security projects
 - Manage security incident response
 - Coordinate with Federal partners
 - Oversee training



Quality Program

- OEI houses EPA's Quality Program
 - Goal: Ensure that the Agency's environmental decisions are supported by data of known and documented quality.
 - Approach: Provides requirements for conducting quality management activities for all environmental data collection and environmental technology programs performed by or for the Agency.
 - Issues policies on data quality and reviews adherence
 - Provides quality management tools
 - Conduct training and conferences
 - Oversee implementation of information quality guidelines
- Quality staff in programs/regions
 - Partners in development of policies
 - Lead the application of policies in their offices

STATEMENT OF EPA IT/IM STRATEGY

Provide excellent IT/IM services and continuously improve customer experiences that allow EPA, its partners and the public to acquire, generate, manage, use and share information as a critical resource to protect human health and the environment.

STATE OF IT/IM IN 2016

Metrics Describing the Initial State

1. IT Service Index
2. Customer Experience Index
3. Security Risk Index
4. Information Interoperability and Usability Index
5. Rate of Obsolescence of IT/IM Assets
6. Resources invested in improving Agency IT/IM capabilities (O&M vs. DM&E)
7. Data meets needs of internal and external stakeholders
8. Collaboration Tool Usage and Satisfaction

Top IT/IM Initiatives

1. Improve the way EPA supports and manages the lifecycle of information
2. Modernize EPA's IT/IM infrastructure, applications and services
3. Ensure that EPA's Cybersecurity posture responds to emerging threats
4. Empower a mobile workforce using innovative and agile solutions

UNDERLYING BELIEFS AND ASSUMPTIONS

1. Public confidence in EPA depends on quality information
2. Align IT/IM resources with EPA's Mission Priorities
3. Our workforce and work environment requires a mobile, seamless experience
3. Demand for services exceeds available resources
4. The amount of data continues to expand as do the opportunities in how to use it seamlessly
5. EPA is subject to an increasing volume and sophistication of cyber threats
6. The need for collaboration within and beyond EPA is increasing
7. Emerging technology changes how society protects human health and the environment

* NOTE: Numbers do not reflect prioritization

STATE OF IT/IM IN 2019

Metrics Describing the End State

1. IT Service Index
2. Customer Experience Index
3. Security Risk Index
4. Information Interoperability and Usability Index
5. Rate of Obsolescence of IT/IM Assets
6. Resources invested in improving Agency IT/IM capabilities (O&M vs. DM&E)
7. Data meets needs of internal and external stakeholders
8. Collaboration Tool Usage and Satisfaction





OEI Resources, Challenges, and Service Drivers

EPA Authorized and Managed Budget

EPA's Chief Information Officer managed \$340.6M and 530.2 FTE in the FY 2016 Enacted Budget

	Appropriated	Working Capital Fund
OEI Budget	\$165.9M	\$174.7M
OEI FTEs	404.2	126.0
• OEI Funds sent to Regions	\$41.2M	\$0
• OEI FTE provided to Regions	162.0	0.0
• OEI Funds issued as grants to States/others to enable data sharing	\$10M	\$0



Selected Challenges

- Staffing
 - Significant number of vacancies, especially in
 - Network security
 - Enterprise-wide information services
 - Significant competition for best IT candidates
- Contracting
 - OEI relies heavily on large and complex contracts to leverage the best products/services
- Security
 - Increasingly challenging environment
 - Increasing Federal mandates
- E-Discovery
 - Significant growth in demand for eDiscovery services—number of requests, complexity of requests, and volume of information



Selected Service Drivers and Approaches to Address

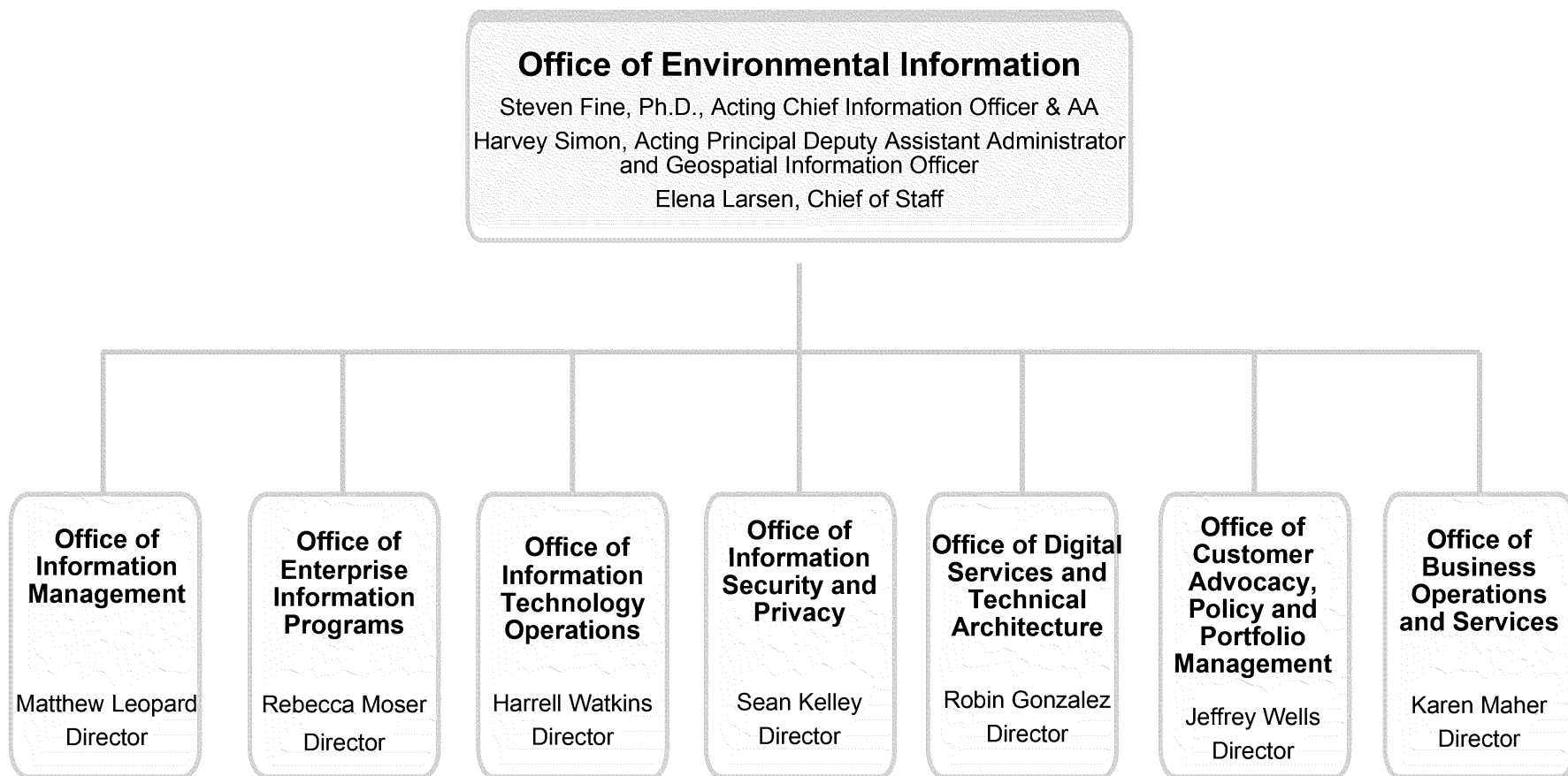
Drivers	Approach
Increased expectations for services	OEI Reorganization for customer experience and digital services New development methodologies Evaluating support for mobile devices
Increased security threats	Implement new approaches to meet Federal mandates and EPA-specific needs
Manage costs	New development methodologies EPA FITARA implementation Shared services E-Reporting opportunities Lotus Notes migration
Rapidly growing volume of data and expectations for open data	Data analytics tools/approaches EPA cloud strategy Open data plan
Evolving technical environment	Systems updates Training Innovation Fellows



Appendix



Office of Environmental Information



OEI Offices are located in Washington, DC and Research Triangle Park, NC

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Chemical Safety and Pollution Prevention (OCSPP)
Start Date/Time: Wed 1/25/2017 6:00:00 PM
End Date/Time: Wed 1/25/2017 6:45:00 PM

SCt: Denise Anderson, 564-1782

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of General Counsel (OGC)
Start Date/Time: Wed 1/25/2017 4:00:00 PM
End Date/Time: Wed 1/25/2017 4:45:00 PM

SCt: Denise Anderson, 564-1782

From: Benton, Donald
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Water (OW)
Start Date/Time: Wed 1/25/2017 3:00:00 PM
End Date/Time: Wed 1/25/2017 3:45:00 PM

SCt: Denise Anderson, 564-1782

From: Vizian, Donna
Location: DCRoomARN3330/DC-AR-OARM
Importance: Normal
Subject: Grants Discussion
Start Date/Time: Wed 1/25/2017 6:30:00 PM
End Date/Time: Wed 1/25/2017 7:30:00 PM

From: Benton, Donald
Location: WJC-N 3412
Importance: Normal
Subject: Meeting with Beachhead Team
Start Date/Time: Mon 1/23/2017 9:00:00 PM
End Date/Time: Mon 1/23/2017 9:45:00 PM
Untitled

From: Vizian, Donna
Location: DCROOMWJCN3330Q
Importance: Normal
Subject: Grants Update Discussion
Start Date/Time: Tue 1/24/2017 8:30:00 PM
End Date/Time: Tue 1/24/2017 9:00:00 PM

From: Flynn, Mike
Location: Alm Conference room
Importance: Normal
Subject: Senior Staff -- Principals Only
Start Date/Time: Mon 1/23/2017 6:00:00 PM
End Date/Time: Mon 1/23/2017 7:00:00 PM

Conference Line and Code:

Non-responsive Conference Code/Ex.6

From: Kenny, Shannon
Location: Administrator's Office
Importance: Normal
Subject: Bagels with Beach Head Team - Principals/Invitees Only
Start Date/Time: Mon 1/23/2017 3:00:00 PM
End Date/Time: Mon 1/23/2017 4:00:00 PM

To: Munoz, Charles[munoz.charles@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Konkus, John[konkus.john@epa.gov]
From: Ericksen, Doug
Sent: Thur 5/11/2017 12:31:36 PM
Subject: Don Benton talks about Donald Trump, his time at the EPA, and his new job at the Selective Service System | ClarkCountyToday.com

Good morning.

Here is a link to an interview with Don Benton done by his hometown area news publication (not the newspaper that hates him).

All the best Doug Ericksen

<http://www.clarkcountytoday.com/2017/05/04/qa-don-benton-talks-about-donald-trump-his-time-at-the-epa-and-his-new-job-at-the-selective-service-system/>

To: Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Konkus, John[konkus.john@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart-Downer, Sherry[Stewart-Downer.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster, Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance,

Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingston.Keith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Konkus, John[konkus.john@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Chmielewski, Kevin[chmielewski.kevin@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; Shimmin, Kaitlyn[shimmin.kaitlyn@epa.gov]; Ringel, Aaron[ringel.aaron@epa.gov]; Jones, Knolyn[Jones.Knolyn@epa.gov]; Howard, James[Howard.James@epa.gov]

From: Woodward, Cheryl

Sent: Mon 5/1/2017 2:37:56 PM

Subject: EPA Directory for May 2017

EPA Phone Directory May 2017 CW.pdf

Good morning EPA STAFF

The Monthly EPA Directory is growing as staff position are being fill so the pages are getting longer. Please adhere to the instruction below.

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Please note that because this directory includes some personal contact information, it is only intended for limited distribution to those employees listed in the directory.

If you have questions, edits or updates, please contact Cheryl Woodward at woodward.cheryl@epa.gov or (202) 564-1274.

Cheryl Woodward

Program Assistant

Office of the Administrator

U.S. Environment Protection Agency (EPA)

1200 Pennsylvania Avenue, NW

MC: 1101A, Room 3000 WJC South

Washington, DC 20460

(202) 564-1274 Direct line

(202) 564-4700 Office line

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PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF THE ADMINISTRATOR (AO)						
PRUITT, SCOTT	Administrator	564-4700	n/a	n/a	202-501-1450	n/a
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	202-365-7446	202-501-1450	n/a
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274	202-713-8593	202-501-1450	n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	n/a
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a
JACKSON, RYAN	Chief of Staff	564-6999	564-0731	202-379-8986	202-501-1338	n/a
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1338	n/a
DICKERSON, AARON	Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	n/a
HUPP, SYDNEY	Special Assistant to the Chief of Staff	564-4700	564-3679	202-816-1659	202-501-1450	n/a
CHMIELEWSKI, KEVIN	Director of Scheduling and Advance	n/a	564-3140	202-760-5297	n/a	n/a
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748	202-380-7561	202-501-1450	n/a
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1338	202-244-1865
BROWN, BYRON	Deputy Chief of Staff for Policy	564-1225	564-1456	202-816-0125	202-501-1338	n/a
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084	n/a	202-501-1338	n/a
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328	n/a
FORD, HAYLEY	Deputy White House Liaison	n/a	564-2022	202-306-1296	n/a	n/a
GREENWALT, SARAH	Senior Advisor	n/a	564-1722	202-816-1388	202-501-1328	n/a
KELLY, ALBERT (Kell)	Senior Advisor to the Administrator	n/a		202-306-8830	n/a	n/a
GUNASEKARA, AMANDA (Mandy)	Senior Policy Advisor	n/a	564-2314	202-306-8536	n/a	n/a
WAGNER, KENNETH	Senior Advisor for Regional/State Affairs	n/a	564-1988	202-309-2418	n/a	n/a
CONNORS, SANDRA	Senior Advisor	n/a	564-4231	202-841-7603	n/a	n/a
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103	202-380-8341	n/a	n/a
DAVIS, GAIL	Travel Coordinator	n/a	564-1444	202-329-4566	202-501-0320	n/a
JENKINS, DONNA	Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	n/a
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1328	n/a
PERROTTA, PASQUALE (Nino)	PSD Security Detail	n/a	564-6515	202-263-9115	n/a	n/a
SPECIAL ASSISTANTS (AO)						
KNAPP, KRISTIEN	OAR, OITA, OGC, OP	564-4724	564-3277	202-379-8531	n/a	n/a
THREET, DEREK	OW, OCFO, OEI, OECA, OIG	564-4724	564-1409	919-530-0643	n/a	202-441-9696
FONSECA, SILVINA	OLEM, OARM, OHS, EAB, OSBP, OCR	564-4724	564-1955	202-306-6844	n/a	n/a
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	n/a	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF PUBLIC AFFAIRS (OPA)						
FREIRE, JOHN PETER	Associate Administrator	564-8368	564-2336	202-309-6781	202-501-1474	n/a
GRAY, DORIS	Program Specialist	564-8368	564-0649	n/a	202-501-1474	n/a
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a
FERGUSON, LINCOLN	Speechwriter	564-8368	564-1935	202-309-6537	202-501-1474	n/a
WILCOX, JAHAN	Strategic Communications Advisor	n/a	564-5988	202-309-0934	202-501-1474	n/a
BOWMAN, ELIZABETH	Deputy Associate Administrator	564-8368	564-3293	202-309-3416	202-501-1474	n/a
KONKUS, JOHN	Deputy Associate Administrator	564-8368	564-2187	202-365-9250	202-501-1474	n/a
WILCOX, JAHAN	Strategic Communications Advisor	564-8368	564-5459	202-573-6193	202-501-1474	n/a
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
VALENTINE, JULIA	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474	n/a
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474	n/a
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)						
LYONS, TROY M.	Associate Administrator	564-5200		202-309-2490	202-501-1519	n/a
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
BENNETT, ELIZABETH (Tate)	Deputy Associate Administrator	n/a	564-1460	202-329-3948	n/a	n/a
RINGEL, AARON	Deputy Associate Administrator	n/a	564-4373	202-309-2305	202-501-1519	n/a
BANGERTER, LAYNE	Senor Advisor	564-5200	564-0468	202-816-0919	202-501-1519	n/a
SHIMMIN, KAITLYN	Special Assistant	564-5200	564-4108	202-760-0546	202-501-1519	n/a
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545	301-653-0563
OFFICE OF HOMELAND SECURITY (OHS)						
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	703-938-5895
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	540-373-5515
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	301-780-3531
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	703-922-0763
OFFICE OF POLICY (OP)						
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688	n/a
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688	n/a
BOLEN, BRITTANY	Senior Deputy Associate Administrator	564-4332	564-3291	202-309-8321	202-501-1688	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
SUGIYAMA, GEORGE	Special Advisor for Air and Regulations	564-4332	564-3054	202-379-8463	202-501-1688	n/a
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	301-539-6881
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)						
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	301-775-5596
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733	n/a
HACKEL, ANGELA	Director, Program Implementation and Coordination Division	564-2188	566-2977	202-765-3945	202-564-2733	n/a
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733	571-309-0457
OFFICE OF CIVIL RIGHTS (OCR)						
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836	n/a
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)						
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903	301-526-0838
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)						
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	703-385-4462
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)						
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643	301-565-0989
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)						
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a
ASSISTANT ADMINISTRATORS (AAs)						
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)						
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233	n/a
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)						
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	n/a
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	n/a
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
JONES, KNOLYN	Staff Assistant	564-7400	564-6262	n/a	202-564-1408	n/a
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	n/a
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)						
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	n/a
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	202-244-5231
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801	n/a
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)						
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	703-641-9233
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	703-543-6061
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028	202-379-8507	202-501-0771	n/a
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)						
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	n/a
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842	n/a
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842	n/a
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)						
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622	n/a
LARSEN, ELENA	Chief of Staff	564-6665	566-2965	202-355-5189	202-501-1622	n/a
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
GROGARD, MEAGAN	Senior Policy Advisor	564-6665	564-6812	n/a	202-501-1622	n/a
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	n/a
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
JONES, TAWAUNNA	Staff Assistant/Scheduler	564-6665	564-6077	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)						
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	202-986-6427
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	202-450-6957
FOTOUHI, DAVID	Deputy General Counsel	564-8064	202-564-1976	202-306-4848	202-501-1438	n/a
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135	202-380-5646	202-501-1428	n/a
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	202-399-1253
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	703-532-6098
OFFICE OF INSPECTOR GENERAL (OIG)						
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	202-262-1498
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)						
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	202-561-0880
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407	n/a
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407	n/a
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407	n/a
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407	n/a
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407	n/a
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)						
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	n/a
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430	n/a
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	410-440-9125
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430	n/a
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430	n/a
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	919-946-6952
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	301-565-2897
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)						
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	703-237-2750
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207	n/a
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207	301-877-9783
MCDONALD, CAROLYN	Management Assistant	566-0200	566-0182	n/a	202-566-0207	n/a
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207	n/a
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	540-752-6181
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207	n/a
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a	n/a
OFFICE OF WATER (OW)						
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	703-351-9389
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	703-876-0791
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a
REGIONAL CONTACTS						
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont						
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	908-229-9383
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	617-825-1960
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	617-335-3854
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	339-201-1620
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands						
MCCABE, CATHERINE R.	Acting Regional Administrator	212-637-5000	212-637-5025	202-368-6454	212-637-5024	301-310-8367
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	201-766-3636
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	n/a
MUGDAN, WALTER	Acting Deputy Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	718-224-7256
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	201-563-0125
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia						
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	856-332-8516
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	n/a
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	215-424-4389
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	n/a
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee						
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	n/a

PHONE LIST:	May 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	470-225-6514
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	770-929-0329
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	770-856-7660
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	n/a
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	719-640-7270
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin						
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-515-9827	312-353-1120	773-907-0527
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	773-931-1817
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	219-663-0095
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	708-420-2046
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	773-334-4793
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas						
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	817-797-5592
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska						
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	n/a
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	816-453-0189
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming						
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	720-255-6653
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	303-938-8736
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	301-922-7845
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam						
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	510-531-7975
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	510-528-3159
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	650-302-5685
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	415-717-2875
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington						
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	425-776-6185
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	n/a
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	n/a
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	206-549-4926

PHONE LIST:	May 2017						
Employee	Title	Main	Direct	Cell	Fax	Home	
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	919-225-1247	
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	206-898-8831	
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	206-455-1668	

To: Bangerter, Layne[bangerter.layne@epa.gov]
Cc: 'Doug Ericksen' [Personal Email/Ex. 6]
From: Don Benton
Sent: Tue 5/16/2017 3:44:12 AM
Subject: marc Short

Do you still have Marc's (White House legislative affairs) phone number? Could you please send it to Doug so he can contact him.

Thanks,

Don

To: Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Fugh, Justina
Sent: Tue 5/2/2017 7:18:33 PM
Subject: REMINDER: we do not have have your signed ethics pledge!
[P45 Ethics Pledge blank.pdf](#)

Hi there,

We find that we never received your signed ethics pledges. Please print out the attached file and sign it ASAP and then notify me so that I can arrange for pick up.

Thank you,

Justina

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308
North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the
zip code) | phone 202-564-1786 | fax 202-564-1772



ETHICS PLEDGE

As a condition, and in consideration, of my employment in the United States Government in an appointee position invested with the public trust, I commit myself to the following obligations, which I understand are binding on me and are enforceable under law:

1. I will not, within 5 years after the termination of my employment as an appointee in any executive agency in which I am appointed to serve, engage in lobbying activities with respect to that agency.
2. If, upon my departure from the Government, I am covered by the post-employment restrictions on communicating with employees of my former executive agency set forth in section 207(c) of title 18, United States Code, I agree that I will abide by those restrictions.
3. In addition to abiding by the limitations of paragraphs 1 and 2, I also agree, upon leaving Government service, not to engage in lobbying activities with respect to any covered executive branch official or non-career Senior Executive Service appointee for the remainder of the Administration.
4. I will not, at any time after the termination of my employment in the United States Government, engage in any activity on behalf of any foreign government or foreign political party which, were it undertaken on January 20, 2017, would require me to register under the Foreign Agents Registration Act of 1938, as amended.
5. I will not accept gifts from registered lobbyists or lobbying organizations for the duration of my service as an appointee.
6. I will not for a period of 2 years from the date of my appointment participate in any particular matter involving specific parties that is directly and substantially related to my former employer or former clients, including regulations and contracts.
7. If I was a registered lobbyist within the 2 years before the date of my appointment, in addition to abiding by the limitations of paragraph 6, I will not for a period of 2 years after the date of my appointment participate in any particular matter on which I lobbied within the 2 years before the date of my appointment or participate in the specific issue area in which that particular matter falls.
8. I agree that any hiring or other employment decisions I make will be based on the candidate's qualifications, competence, and experience.
9. I acknowledge that the Executive Order entitled "Ethics Commitments by Executive Branch Appointees," issued by the President on January 28, 2017, which I have read before signing this document, defines certain terms applicable to the foregoing obligations and sets forth the methods for enforcing them. I expressly accept the provisions of that Executive Order as a part of this agreement and as binding on me. I understand that the obligations of this pledge are in addition to any statutory or other legal restrictions applicable to me by virtue of Government service.

Signature

_____, 20____
Date

Print or type your full name (last, first, middle)

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Doug Ericksen
Sent: Thur 4/27/2017 2:49:31 PM
Subject: Re: Ericksen

I will be out there week of May 7th.

Who do you think that I would have to have accompanying me?

Can I send you some materials for Sen. Crapo?

Ericksen

> On Apr 27, 2017, at 7:22 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

>

> Yes! Am having lunch with Crapo today. It may take you coming here and going door to door, you need someone of influence to accompany some of the visits, but I can get you started.

>

> -----Original Message-----

> From: Doug Ericksen [Personal Email/Ex. 6]

> Sent: Thursday, April 27, 2017 9:56 AM

> To: Bangerter, Layne <bangerter.layne@epa.gov>

> Subject: Ericksen

>

> Good morning Layne.

>

> Hope things have been going well.

>

> I have been on the West Coast working on special projects of the EPA and conducting my Senate duties.

>

> I know that they are interviewing the Murkowski suggestion for Region 10, but I do not think that it is a total done deal yet.

>

> Can you give me a hand speaking to the Idaho delegation. PPO has suggested that I try to get letters from each R member in Region 10.

>

> Give me a call if you get a chance.

>

> Doug

>

> [Personal Phone/Ex. 6]

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Doug Ericksen
Sent: Thur 4/27/2017 2:56:20 PM
Subject: Re: Ericksen
[Crapo Cover letter.pdf](#)

> On Apr 27, 2017, at 7:22 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

>

> Yes! Am having lunch with Crapo today. It may take you coming here and going door to door, you need someone of influence to accompany some of the visits, but I can get you started.

>

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> From: Doug Ericksen [Personal Email/Ex. 6]

> Sent: Thursday, April 27, 2017 9:56 AM

> To: Bangerter, Layne <bangerter.layne@epa.gov>

> Subject: Ericksen

>

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>

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>

> Can you give me a hand speaking to the Idaho delegation. PPO has suggested that I try to get letters from each R member in Region 10.

>

> Give me a call if you get a chance.

>

> Doug

>

> [Personal Phone/Ex. 6]

State Senator Doug Ericksen

Chairman Energy, Environment and Telecommunications Committee
Washington Legislative District 42—(360) 920-3276—Doug@DougEricksen.com

Dear Senator Crapo,

Thank you for all that you are doing to create a better future for the people of Idaho and the United States.

I am writing today to request a phone conversation or personal meeting to seek your support for the position of EPA Region 10 Administrator. I am currently serving temporarily at the EPA as a Special Advisor to the Administrator while continuing my duties as a Washington State Senator.

Here are a few items about me:

- Chairman of the Senate Energy, Environment and Telecommunications Committee
- Elected to State House in 1998
- Elected to State Senate in 2010
- BA in Government from Cornell University
- MA in Environmental Policy from Western Washington University

In my capacity as Chairman I have been leading and fighting on issues that you are very familiar with. These include:

- Water quality/fish consumption issues
- Superfund and brownfield cleanup
- Crude oil transport and energy infrastructure development
- Hanford Nuclear Site cleanup
- Mining and energy production
- Flame retardant and toxic chemicals

I believe we need a strong leader at Region 10 who has been fighting and winning the battles to balance environment and economy. I am supported in my efforts by industry groups, agricultural groups, think tank leaders, and academics.

Please find attached information for more details. I look forward to being able to speak with you.

Sincerely,

A handwritten signature in black ink that reads "Doug Ericksen". The signature is written in a cursive style with a large, stylized "D" at the beginning.

Doug Ericksen

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Doug Ericksen
Sent: Thur 4/27/2017 1:56:24 PM
Subject: Ericksen

Good morning Layne.

Hope things have been going well.

I have been on the West Coast working on special projects of the EPA and conducting my Senate duties.

I know that they are interviewing the Murkowski suggestion for Region 10, but I do not think that it is a total done deal yet.

Can you give me a hand speaking to the Idaho delegation. PPO has suggested that I try to get letters from each R member in Region 10.

Give me a call if you get a chance.

Doug

360-920-3276

To: Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Fugh, Justina
Sent: Fri 4/7/2017 2:41:21 PM
Subject: Your financial disclosure report is due TODAY

Hi there,

You have been receiving weekly reminders from INTEGRITY about your requirement to file your new entrant public financial disclosure report. That report is due 30 days after you start federal employment, but you were each granted a 45-day extension. Your new due date is today, but you have not yet started your report.

If you need another extension, you must ask TODAY (before midnight) by sending me an email that explains why you need more time. If you are approved for an extension, then your new due date will be in May, but that will be the last one. If you are granted an extension by me (and, remember, I need a reason from you for why you need more time), but miss the new deadline, then you will be fined \$200.

Even if you plan to leave federal service soon, you can't escape this requirement. You still have to file the new entrant report AND you will have to file a termination report too. There are criminal and civil penalties for failure to file. Not to sound too ominous, but a former political appointee failed to file her termination report, so I had to refer the matter to the Justice Department after almost 2 years of waiting patiently. Not only did she have to file the report, but she also had to pay a civil penalty of \$15,000. Please don't let that be you!

Justina

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308 North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the zip code) | phone 202-564-1786 | fax 202-564-1772

To: Sugiyama, George[sugiyama.george@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Wed 4/12/2017 3:31:18 PM
Subject: ceremony Thursday

Dear Friend,

Please do not share this information, even is passing, with anyone else . I would love it if you (and your spouse if they want to) would attend my swearing in ceremony as the new Director of the United States Selective Service this Thursday at the Supreme Court. Tentatively scheduled for 4pm.

Please send back to me your SSN, DOB and city of residence for each attendee.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Caraballo, Mario[Caraballo.Mario@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Hull, George[Hull.George@epa.gov]; Konkus, John[konkus.john@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Golightly-Howell, Velveta[Golightly-Howell.Velveta@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Stein, Kathie[Stein.Kathie@epa.gov]; Ward, Mary-Beth[Ward.Mary-Beth@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Avila, Aaron[avila.aaron@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Lynch, Mary-Kay[Lynch.Mary-Kay@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; McCabe, Catherine[McCabe.Catherine@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Connors, Sandra[Connors.Sandra@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]; Scheraga, Joel[Scheraga.Joel@epa.gov]; Dalbey, Matthew[Dalbey.Matthew@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Shaw, Nena[Shaw.Nena@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; McGartland, Al[McGartland.Al@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Johnson, Melissa[Johnson.Melissa@epa.gov]
From: Allen, Reginald
Sent: Thur 4/6/2017 11:05:35 PM
Subject: FW: 2017 Mid-Year Performance Discussion for the Performance Appraisal and Recognition System (PARS)

Teammates

Please see John Reeder's note below and begin working your performance standards if you have not done so already. Apologies if you received John's note already.

Best

Reggie

Reginald E. Allen, SES

Assistant Deputy Chief of Staff

U.S. Environmental Protection Agency

Office 202-564-0444

Direct 202-564-1029

Cell 202-306-2879

From: Reeder, John

Sent: Thursday, April 6, 2017 5:35 PM

To: 2017HQfirstassistants <2017HQfirstassistants@epa.gov>; 2017Regionfirstassistants <2017Regionfirstassistants@epa.gov>

Cc: Allen, Reginald <Allen.Reginald@epa.gov>; Lesperance, Twanna <Lesperance.Twanna@epa.gov>

Subject: 2017 Mid-Year Performance Discussion for the Performance Appraisal and Recognition System (PARS)

Good Afternoon,

As you know, April is the month for conducting mid-year reviews. It's a good time to get your standards set up too, if you haven't already.

The requirement for performance standards applies for all employees, except PAS positions.

There is NO rating given at mid-years, but performance discussion is REQUIRED for all employees.

If you are reporting to the Immediate Office of the Administrator, you will soon be contacted to set up your meeting. Prior to your meeting please develop your performance standards, if not already done, so they can be signed at the meeting.

We suggest that you work with your deputies, managers, or other designees to help establish your plan and be sure to bring a draft copy with you to the discussion.

FREQUENTLY ASKED QUESTIONS

Why are Mid-Years important?

The mid-year reviews provide a major opportunity for supervisors and staff to discuss critical duties and responsibilities, expectations, organizational priorities, career goals, and employee-supervisor communication. The mid-year review is a discussion of an employee's progress toward achieving the critical elements in the employee's PARS agreement; as well, it is a good time to identify opportunities for both the parties to support other needs, address career development and office goals. Effective and meaningful performance discussions will help sustain health working environments and foster good supervisory and employee relationships.

To be most effective, the discussion needs to be *two-way* -- both managers and staff need to actively engage. These discussions are an important means for all of us to continue to develop and foster a culture of ongoing feedback and performance improvement. The ***AO Performance Discussion Guide*** is a useful tool for both supervisors and employees. The Guide was created by AO and is recognized as one of the best in government.

Who is Included in this Process?

- All career and non-career staff including SES/ST/SLs must have a mid-year discussion;
- If you are **an SES member** in the position of Assistant Administrator or Regional Administrator (permanently or “acting”), you will be rated by AO (not including non-career Senate confirmed employees). In most other cases, employees on detail will be rated by their home office, with input from their host office;
- You may work with an individual on your immediate staff or Twanna Lesperance Twanna Lesperance, in the Office of Administrative and Executive Services, at 202-564-0419, for questions regarding this process.

What are the Key Dates and Actions?

- **April 1 through April 28** – All mid-year discussions are to be held.
- **April 28** -- Deadline for all mid-year discussions to be completed.
- **May 12** – AO will certify to OARM that all performance discussions have been completed.

Who Does What?

- Acting Assistant Administrators, Acting Regional Administrators, and Associate Administrators (permanent or “acting”), and other direct reports to the Administrator may be rated by the Administrator, Acting Deputy Administrator, or COS;
- Assistant Administrators, Regional Administrators, Associate Administrators/SODs (permanent and “acting”) will rate their SES/SL/ST direct reports;

The attachments and these links may be helpful to you with the FY 2017 PARS process:

http://intranet.epa.gov/ohr/careers/ses/par_2017.htm and/or this one:

<http://intranet.epa.gov/ohr/careers/ses/index.htm#perf>

Which Forms are to be Used? The following links will obtain the fillable forms and other information.

- SES Performance Plan template: <http://intranet.epa.gov/ohr/careers/ses/final-model-ses-appraisal-plan.pdf>
- AD and Sch. C Appointees Performance Plan template: <http://intranet.epa.gov/ohr/policy/pars/forms/index.htm>
- Additional information and management documents on the EPA Intranet: http://intranet.epa.gov/ohr/policy/pars/pars_gse.htm

To: Bangerter, Layne[bangerter.layne@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Konkus, John[konkus.john@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Willis, Sharnett
Sent: Thur 4/6/2017 5:36:35 PM
Subject: Mid-Year Performance Review
[Blank Sample PARS.doc](#)
[AO Performance Discussion Guide.pdf](#)

Hello Everyone,

Attached is the EPA Performance Appraisal and Recognition Form for you to fill out for your performance review. If you would like a sample of how to complete the form please give me a call.

Thanks.

Sharnett Willis

Office of the Administrator

202/564-7866

It's that time again! Here in the Office of the Administrator (AO) and across the agency, we are about to begin the mid-year performance review period under EPA's Performance Appraisal and Recognition System (PARS). The FY 2017 Performance Appraisal and Recognition System rating cycle for employees is in effect from October 1, 2016 through September 30, 2017. An integral element of the process is the completion of mid-year progress reviews required by the agency's policy on performance management. Our goal

is to have all mid-year discussions completed by **April 28, 2017**.

The Purpose of Mid-Year Discussions:

- The mid-year is a time to reflect and look forward. It provides an opportunity for supervisors and staff to have constructive discussions about the employee's duties and responsibilities, expectations, organizational priorities, career goals and training and developmental needs.
- In these meetings, supervisors and staff should be sure to talk about the employee's progress toward achieving the critical elements in the employee's PARS agreement.
- This is a good time for supervisors and staff to address roadblocks or challenges and chart new and improved paths forward. This includes focusing on issues associated with work-life balance, workload, and any other matters that need attention.
- In addition to performance, these discussions should focus also on the employee's developmental objectives and training needs. As in the past, we encourage everyone to be creative in thinking about development in broader terms beyond traditional training sessions. Now, more than ever, it is important to consider available employee development options such as developmental assignments available through Talent Hub, project assignments available through EPA's Skills Marketplace program, formal mentoring available with the EPA Leaders and Learners Mentoring Program, and training sessions available through EPA University, as these may enhance both long-term and short-term development. An Individual Development Plan (IDP) can be helpful to both the employee and the supervisor and can identify short and long-term goals and activities that will help achieve these goals.
- For these meetings to be effective, the discussion needs to be two-way – both managers and staff must actively engage and provide feedback. The *AO Performance Discussion Guide* is a useful tool for both supervisors and employees. The Guide was created by AO and is recognized as one of the best in government. It provides excellent tips on how to foster and sustain effective communication as it includes key questions that should be asked by both the supervisor and the employee.

I urge all managers and staff to fully participate in making these discussions worthwhile.

Thanks very much.

John E. Reeder,

Deputy Chief of Staff

AO Performance Discussion Guide

Updated – March 2016

Why Have a Discussion Guide?

The purpose of this discussion guide is to provide managers and staff in the Office of the Administrator with a tool to help bring about effective and meaningful two-way communication between both managers and staff. The goal of the guide is to achieve frequent, constructive, and open dialogue that builds trust, improves transparency, enhances accountability, and promotes among all employees a greater sense of connection to the organization. The questions are intended to establish a model of communication between manager and employee. The guide is neither mandatory, comprehensive, nor appropriate for all situations. Managers and staff are encouraged to exercise their best judgment in determining which of these questions and/or what other questions are applicable or appropriate to use in a particular situation.

When should this Discussion Guide be used?

This discussion guide can be used throughout the year, including the informal mid-year discussions and during the formal end-of-year reviews under PARS. The guide can also be used as a tool for discussion and dialogue in other settings, such as:

- Regular one-on-one meetings with managers and staff (weekly, every other week, 15-30 minutes)
- Quarterly check-ins with staff (in addition to mid-year and end-of-year formal reviews)
- Peer feedback/input/expressions of appreciation
- Group debriefs, evaluations, and recognition after completion of a project
- Feedback/comments from customers
- Group training opportunities (during staff meetings or at other times)

MEANINGFUL AND EFFECTIVE DIALOGUE IS:

- direct
- timely
- relevant to the specific task
- centers on the performance the employee can control
- about both positive performance and areas to be improved
- balanced
- mutually respectful

Qualities of Active Listening include :

- good eye contact
- not interrupting
- asking follow -up questions
- responding clearly
- concentrating
- seeking to understand
- considering both nonverbal and verbal communication
- summarizing and paraphrasing
- remaining open-minded and positive
- identifying problem performance
- results in the ability to develop an effective action plan

Who is Responsible for Effective Performance Discussions?

Both managers and staff are accountable for effective feedback discussions and should operate under the shared principal of "no surprises." Feedback should focus on the staff's performance standards, expectations and commitment to making the system work for them. Additionally:

- Managers are responsible for making sure that the mid-year performance discussion and the end-of-year performance review happen and that other opportunities for feedback (like those above) are created and used. Managers are also responsible for providing the feedback in a thoughtful and respectful manner, for listening actively, and for being well-prepared.
- Staff are responsible for listening actively, for sharing their highlights and achievements, for asking questions when the feedback is unclear, and for clearly expressing their career goals and aspirations and articulating them when discussing developmental activities.

What are the Key Elements of Good Communication?

- Regular and candid communication between staff and managers is the key to the EPA Performance Appraisal and Recognition System (PARS). This way, our system holds no surprises for anyone at the mid-year discussion and the end-of-year evaluation meetings.
- Communication provides a vehicle for continuous feedback on staff's strengths, weaknesses, and guidance on projects and responsibilities.
- Active listening is imperative in a successful performance evaluation and feedback system.

Examples of Effective Communication

STEP	EXPLANATION	EXAMPLE
"When you..."	State specific facts of behavior	When you do not attend staff meeting like you did today and last week...
"I'm concerned..."	Describe how behavior affected you or the office.	I get concerned...
"Because ..."	State why the observed behavior affected you in this way.	Because I value your contribution. You play an important role in this office accomplishing its goals.
Pause and listen for response (Ask if other person has ideas about what to do)	Give the other person an opportunity to respond.	
"I would like..."	Describe what change you want other person to consider.	I would like you to consider planning your schedule so that you can attend meetings, or calling in advance if there is an important reason for the meeting to be rescheduled.
"Because..."	State why the desired change is needed.	Because you are a valuable member of our team and we miss your input when you are not here.
"What do you think..."	Listen to response. Discuss options and compromise on a solution, if necessary.	One way to ensure that both our needs are met is to...

Suggested Questions for Managers to Ask

A manager's goal in starting a performance evaluation or feedback conversation is to establish trust which will put the employee at ease. Discretion and judgment must be used in determining which of the questions below are appropriate for a particular feedback session as well as their most appropriate order.

OVERALL PERFORMANCE

1. Let me tell you some of the things I think you've done particularly well or as noted in your self-assessment (be specific), e.g.:
 - You take initiative, as in the XYZ project.
 - You identify and help solve problems.
 - You do a good job of keeping me and your colleagues informed.
 - You are willing to lead, take responsibility and be accountable.
 - You volunteer.
 - You properly credit others for their work.
2. Which of your accomplishments do you feel good about? Why?
3. What would you like to improve and why?
 - Here are some things I think you'll want to improve (Be specific.)
 - Describe your contributions to a team effort (if appropriate).
 - What did you enjoy about the team experience?
 - What did you dislike about the team experience and why?
 - What would your customers say about you?
 - When I spoke with some of your customers, whom you recommended I contact, their feedback indicated

CONNECTING THE WORK TO THE ORGANIZATIONAL MISSION

- Let's talk about how your responsibilities support the organization's mission. *(Managers should be prepared to offer examples to clarify the relationship between the individuals work and the organizations mission.)*
- What ideas do you have for future projects that would further the organization's mission?

SATISFACTION WITH WORK AND THE WORKPLACE

- How do you feel about the quality of the assignments you have received?
- In what ways do you feel valued and respected by your peers and the organization?
- What ideas do you have for making this office a more enjoyable, healthier place to work?
- What can I do to help you be more effective and successful in your job?
- What can we do to keep our communication open and ongoing?
- Do you feel able to strike a reasonable balance between your work and home life?
- Do you feel you have been adequately recognized and rewarded for your work?
- Is there anything else that you wish to discuss at this time?

CAREER OBJECTIVES

- Let's discuss your career aspirations and your Individual Development Plan (IDP)
 - What are your professional areas of interest and short/long-term career goals?
 - What training opportunities/mentoring/rotational or work assignments might develop those areas?
 - Let's discuss how your IDP reflects how you will pursue your goals?

GOALS FOR THE UPCOMING YEAR

- What would you like to accomplish in the coming year? (Encourage employees to be specific, and cover recommended areas of improvement.)
- Can you describe how your future goals will support the mission of the organization?
- Can you describe how your short-term goals will further your long-term professional goals?

Suggested Questions for Employees to Ask

Staff can assist in assuring they receive constructive feedback by asking questions their managers might not. Again, judgment must be exercised in determining which questions are relevant and appropriate for particular situations. These questions can be explored in less formal communications throughout the year as well as during both the mid- year discussion and the end-of-year reviews.

OVERALL PERFORMANCE

- What do you think I have done well? Why?
- Here are things I think I have done particularly well:
- What do you think I need to improve on and why?
- What do my customers say about me?
- I'd like to tell you about my experience working on teams....

I'd like to talk about the recognition I've received for my work....

CONNECTING THE WORK TO THE ORGANIZATIONAL MISSION

- Do you think my current responsibilities support the organization's mission? If not, how can my responsibilities better support the organization's mission?
- Here are my ideas for future projects that I believe would help fulfill the organization's mission....

SATISFACTION WITH WORK AND THE WORKPLACE

- I'd like to talk about the quality of the assignments I've been receiving....
- I'd like to discuss my sense of how I am valued and respected by my peers and this organization....
- You could help me be more effective by....
- Here's what I'd like to do to keep our communication effective and ongoing....
- Here are some ideas I have for making this office a more enjoyable, healthier place to work....What do you think of them?

OTHER QUESTIONS / ISSUES

Could we talk about my experience in hearing language or observing conduct in the workplace that is sexist, racist, homophobic, or discriminatory with respect to age or religious affiliation?

What can be done to reduce or deal with language or conduct that is sexist, racist, homophobic, or discriminatory with respect to age or religion when I hear or observe it in the workplace?

I'd like to talk about the recognition I've received for my work....

CAREER OBJECTIVES

- Let's discuss my Individual Development Plan (IDP)....
 - Here are personal areas of interest and long-term professional goals....
 - What training opportunities/rotational or work assignments do you believe have potential to develop those areas?
 - What are your ideas on how I can improve my IDP goals and on how I can pursue those goals effectively.

GOALS FOR THE UPCOMING YEAR

- Here's what I'd like to accomplish in the coming year....
- Here's how I think these goals will help me develop and help the organization....
- What do you think of these goals?



**EPA Performance Appraisal and Recognition System
Performance Plan Coversheet
Non-Bargaining**

Employee Name	Title, Series, Grade
Performance Period	Organizational Location

PRIVACY ACT STATEMENT

The maintenance of this information is governed by Privacy Act system of records OPM/GOVT-2. The authority for the maintenance of this system is 5 U.S.C. 1104, 3321, 4305, and 5405, and Executive Order 12107. This information is required. Not providing this information may hinder the Agency's ability to process personnel actions concerning you. This information is used to define the critical elements, performance standards, and performance measures directly related to your job. It will be used to document your mid-year review, any other reviews, and your end of year rating. The information may also be used in connection with selection for and publication of cash and honor awards; other personnel actions based on performance such as training and development decisions; the hiring or retention of an individual or the issuance of other benefits; relevant judicial or administrative proceedings; law enforcement purposes; personnel research or survey purposes; and negotiated grievance procedures. Disclosure may also be made to the MSPB, the EEOC, and other Federal agencies for purposes authorized by law; to a Congressional office at your request; and to officials of labor organizations when relevant and necessary to their duties as exclusive representatives of Federal employees. This is a summary of the routine uses for these records. For a full description of this system notice, including routine uses, see 65 FR 24737 (Apr. 27, 2000).

Do Not Remove this Coversheet until the Entire Form Is Placed in the Employee Performance File in the Servicing Human Resources Office.

EPA Form 3115-35 (originated: 01/07)



**EPA Performance Appraisal and Recognition System
Performance Plan and Summary Appraisal Package
Non-Bargaining**

Employee Name	Title, Series, Grade
Performance Period	Organizational Location

SECTION 1. DETERMINING CRITICAL ELEMENTS AND SETTING STANDARDS

My supervisor and I have discussed the critical elements that I will be rated against during the course of this rating period, and those elements have been clearly communicated with me.

Employee's Signature and Date	Supervisor's Signature and Date
--------------------------------------	--

Individual being rated is a: * Supervisor * Manager * Team Leader * Employee

Linking CEs. It is important that critical elements (CEs) be linked to the Agency Strategic Plan, or to a Regional Strategic Plan, as appropriate. The Plan contains five long-term, results-based environmental goals. It also describes seven Cross-Goal Strategies. If you link a CE to a Goal, then use the relevant objective(s) to more specifically define the linkage. If your duties include the performance of cross-Agency or cross-media work (including administrative, financial or legal support functions, or information management) then it may be more appropriate to link each CE to a Strategy, rather than to an environmental Goal. For management and support functions not captured by the seven Cross-Goal Strategies, use the alternative linkage statement: *This work is an enabling and support function that supports the outcomes of the Agency's strategic goals.*

Indicate which Strategic Plan Goal(s) is/are linked to the Critical Elements for this position:

2006-2011 EPA Strategic Plan may be accessed at: <http://www.epa.gov/ocfo/plan/plan.htm>

SECTION 2. PROGRESS REVIEW(S)

	Mid Year Review (Required)	"Other" Review (Optional)	"Other" Review (Optional)
Supervisor's Initials and Date			
My supervisor and I have discussed my performance for this period in relation to my performance standards and measures.			
Employee's Initials and Date			

SECTION 3. END OF YEAR RATING

Summary Rating Levels* Outstanding Minimally Satisfactory Exceeds Expectations Unacceptable Fully Successful * See next page for definitions and additional guidance.	Learning and Development My supervisor and I have discussed my training and development needs for the year and an Individual Development Plan (IDP) * is attached * is not attached
--	---

My supervisor and I have discussed my performance for the fiscal year in relation to my performance standards and measures. My supervisor has informed me of my rating of record.

Supervisor's Signature and Date	Employee's Signature and Date
--	--------------------------------------



**EPA Performance Appraisal and Recognition System
Performance Plan and Summary Appraisal Package
Non-Bargaining**

Definitions of Summary Rating Levels

Outstanding	This level is reserved for the truly exemplary employee who demonstrates the highest degree of achievement in his/her area(s) of work. This employee demonstrates an extraordinary degree of initiative and self-reliance in identifying and resolving problems or requirements of the work situation, and in developing, recommending or executing innovative solutions successfully to accomplish tasks ahead of target. The employee is extremely adaptable in adjusting to, and resolving, new, unusual, difficult or complex situations or problems in order to successfully accomplish program objectives. The employee's performance and contributions are of such a high level that they produce a significant and positive impact on the performance of others and the operations or reputation of the work unit.
Exceeds Expectations	This level signifies that the results achieved are clearly beyond what could be reasonably expected.
Fully Successful	This level signifies the employee's performance results achieved are those that can be reasonably expected of any employee on the job in order to fully and adequately achieve assigned responsibilities.
Minimally Satisfactory	This level signifies that there is a significant performance-related problem(s) although the performance has not reached "unacceptable" in any Critical Element. The employee demonstrates limited ability in producing work of acceptable volume and/or quality within established timeframes; or exhibits limited sense of personal responsibility and accountability in work assignments; or experiences difficulty in addressing new or unusual work situations under normal pressure; or requires frequent guidance and assistance from supervisor or others. When performance is rated at this level, informal assistance in the form of a Performance Assistance Plan (PAP) must be provided to the employee to help improve his/her performance to "Fully Successful."
Unacceptable	This level signifies the performance of the employee consistently fails to meet the established performance standards in one or more critical elements of the employee's position. When performance is rated at this level, a performance Improvement Plan (PIP) must be implemented to help the employee improve his/her performance to "Fully Successful."

Determining Summary Performance Ratings

Apply the following process to determine the summary performance rating level for the year.

Note: When an even number of Critical Elements (CE) is established for a performance plan and the ratings given for the CEs are evenly divided, and none of the ratings are "Unacceptable," supervisors are to "round-up" and assign the higher summary rating.

Outstanding	For a summary performance rating of Outstanding, one half or more of the Critical Elements are rated Outstanding and none of the Critical Elements are rated lower than Exceeds Expectations.
Exceeds Expectations	For a summary performance rating of Exceeds Expectations, one half or more of the Critical Elements are rated at least Exceeds Expectations and none of the Critical Elements are rated lower than Fully Successful.
Fully Successful	For a summary performance rating of Fully Successful, one half or more of the Critical Elements are rated at least Fully Successful and none of the Critical Elements are rated Unacceptable.
Minimally Satisfactory	For a summary performance rating of Minimally Satisfactory, one half or more of the Critical Elements are rated at least Minimally Satisfactory and none of the Critical Elements are rated Unacceptable.
Unacceptable	For a summary performance rating of Unacceptable, one or more Critical Elements are rated Unacceptable.



EPA Performance Appraisal and Recognition System Benchmark Standards Non-Bargaining

Instructions for Applying Standards: Ratings at all levels must be evaluated in the context of the grade level and job duties of the individual employee to the extent they apply to the critical element.

Outstanding	Delivers products or services that, to an extraordinary degree, support the Agency's strategic plan, programs, policies, organizational annual performance plans, or budget priorities. Products or services are of exceptional quality and provide exemplary models for addressing the most difficult and complex work challenges and demonstrate the highest levels of creativity, skill, and knowledge of subject area. Products are consistently produced ahead of the expected timeframes and reliably comply with applicable statutes, regulations, and established policies and procedures. Adjusts with exceptional quickness and ease to changing priorities, consistently taking the lead. Products or services demonstrate exceptional research and analysis. Exhibits exceptional skills in independently planning, organizing, and prioritizing multiple assignments. Consistently develops and offers suggestions for organizational and work process improvements that substantially increase results, efficiency, or effectiveness. Communicates verbally and in writing with exceptional clarity and effectiveness, often on topics or issues that are emerging and without precedent. Written materials are always well received and easily understood by a range of individuals and groups and significantly promote the Agency's programs and mission. Provides exceptional leadership in promoting teamwork and collaboration across organizations. <i>Measures and metrics may be included.</i>
Exceeds Expectations	Delivers products or services that, to a degree beyond what can reasonably be expected, support the Agency's strategic plan, programs, policies, organizational annual performance plans, or budget priorities. Products or services are of superior quality and provide excellent models for addressing the most difficult and complex work challenges and demonstrate high levels of creativity, skill, and knowledge of subject area. Products or services are frequently produced ahead of the expected timeframes and reliably comply with applicable statutes, regulations, and established policies and procedures. Adjusts quickly to changing priorities, often taking the lead. Products or services demonstrate high quality research and analysis. Exhibits excellent skills in independently planning, organizing, and prioritizing multiple assignments. Frequently develops and offers suggestions for organizational and work process improvements that increase results, efficiency, or effectiveness. Communicates verbally and in writing with excellent clarity and effectiveness, often on topics or issues that are emerging and without precedent. Written materials are consistently well received and easily understood by a range of individuals and groups, significantly promoting the Agency's programs and mission. Provides high quality leadership in promoting teamwork and collaboration across organizations. <i>Measures and metrics may be included.</i>
Fully Successful	Delivers products or services that support the Agency's strategic plan, programs, policies, organizational annual performance plans, or budget priorities. Products or services are of a good quality and provide good models for addressing work challenges and require high levels of creativity, skill, and knowledge of subject area. Products are produced within the expected timeframes and reliably comply with applicable statutes, regulations, and established policies and procedures. Adjusts to changing priorities. Products or services demonstrate thorough research and analysis. Exhibits effective skills in independently planning, organizing, and prioritizing multiple assignments. Develops and offers suggestions for organizational and work process improvements that increase results, efficiency, or effectiveness. Effectively communicates verbally and in writing. Written materials are well received and easily understood by a range of individuals and groups, promoting the Agency's programs and mission. Promotes teamwork and collaboration across organizations. <i>Measures and metrics may be included.</i>
Minimally Satisfactory	Delivers products or services that marginally support the Agency's strategic plan, programs, policies, organizational annual performance plans, or budget priorities. Products or services demonstrate occasional deficiencies in creativity, skill, and knowledge of subject area. Products or services are occasionally produced in an untimely manner or do not comply with applicable statutes, regulations, and established policies and procedures. Has some difficulty adjusting to changing priorities. Products or services sometimes lack adequate research and analysis. Occasionally demonstrates difficulty with independently planning, organizing, and prioritizing multiple assignments. Infrequently offers suggestions for organizational and work process improvements that increase results, efficiency or effectiveness. Verbal and written communications lack clarity. Written materials are generally not well received or understood by a range of individuals and groups. Infrequently promotes teamwork and collaboration across organizations. <i>Measures and metrics may be included.</i>
Unacceptable	Often delivers products or services that do not support the Agency's strategic plan, programs, policies, organizational annual performance plans, or budget priorities. Products or services demonstrate frequent deficiencies in creativity, skill, and knowledge of subject area. Products are not produced in a timely manner and do not comply with applicable statutes, regulations, and established policies and procedures. Often has difficulty adjusting to changing priorities. Products or services often lack adequate research and analysis. Often demonstrates difficulty with independently planning, organizing, and prioritizing multiple assignments. Rarely offers suggestions for organizational and work process improvements that increase results, efficiency or effectiveness. Verbal and written communications often lack clarity. Written materials are frequently not well received or understood by a range of individuals and groups. Does not promote teamwork and collaboration across organizations. <i>Measures and metrics may be included.</i>



**EPA Performance Appraisal and Recognition System
Performance Element/Standards/Measures
Non-Bargaining**

Employee Name

Organizational Location

Critical Element :

Strategic Plan elements supported by this CE

Assumptions: (Optional)

Employee Performance Must be Evaluated against the Agency Benchmark Standards.

Supervisor's Notes: *

*** Written highlights are required to support an element rated Outstanding, Minimally Satisfactory, or Unacceptable.**

Rating: ☐ Outstanding ☐ Exceeds Expectations ☐ ***Fully Successful** ☐ Minimally Satisfactory ☐ Unacceptable



**EPA Performance Appraisal and Recognition System
Performance Element/Standards/Measures
Non-Bargaining**

Employee Name

Organizational Location

Critical Element :

Strategic Plan elements supported by this CE

Assumptions: (Optional)

Employee Performance Must be Evaluated against the Agency Benchmark Standards.

Supervisor's Notes: *

*** Written highlights are required to support an element rated Outstanding, Minimally Satisfactory, or Unacceptable.**

Rating: ☐ Outstanding ☐ Exceeds Expectations ☐ *Fully Successful ☐ Minimally Satisfactory ☐ Unacceptable



**EPA Performance Appraisal and Recognition System
Performance Element/Standards/Measures
Non-Bargaining**

Employee Name

Organizational Location

Critical Element :

Assumptions: (Optional)

Strategic Plan elements supported by this CE

Employee Performance Must be Evaluated against the Agency Benchmark Standards.

Supervisor's Notes: *

*** Written highlights are required to support an element rated Outstanding, Minimally Satisfactory, or Unacceptable.**

Rating: ☐ Outstanding ☐ Exceeds Expectations ☐ *Fully Successful ☐ Minimally Satisfactory ☐ Unacceptable

EPA Form 3115-35 (Originated 01/07)



**EPA Performance Appraisal and Recognition System
Performance Element/Standards/Measures
Non-Bargaining**

Employee Name

Organizational Location

Critical Element :

Assumptions: (Optional)

Strategic Plan elements supported by this CE

Employee Performance Must be Evaluated against the Agency Benchmark Standards.

Supervisor's Notes: *

* Written highlights are required to support an element rated Outstanding, Minimally Satisfactory, or Unacceptable.

Rating: ☐ Outstanding ☐ Exceeds Expectations ☐ Fully Successful ☐ Minimally Satisfactory ☐ Unacceptable

EPA Form 3115-35 (Originated 01/07)



**EPA Performance Appraisal and Recognition System
Performance Element/Standards/Measures
Non-Bargaining**

Employee Name

Organizational Location

Critical Element :

Strategic Plan elements supported by this CE

Assumptions: (Optional)

Employee Performance Must be Evaluated against the Agency Benchmark Standards.

Supervisor's Notes: *

*** Written highlights are required to support an element rated Outstanding, Minimally Satisfactory, or Unacceptable.**

Rating: ☐ Outstanding ☐ Exceeds Expectations ☐ ^{*}Fully Successful ☐ Minimally Satisfactory ☐ Unacceptable

EPA Form 3115-35 (Originated 1/07)

To: Davis, Patrick[davis.patrick@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Konkus, John[konkus.john@epa.gov]
From: Greaves, Holly
Sent: Tue 3/14/2017 5:18:10 PM
Subject: RE: Letter for Don Benton

Yes, thanks Doug.

From: Davis, Patrick
Sent: Tuesday, March 14, 2017 12:57 PM
To: Sugiyama, George <sugiyama.george@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>
Cc: Schnare, David <schnare.david@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Konkus, John <konkus.john@epa.gov>
Subject: RE: Letter for Don Benton

I will sign it gladly.

From: Sugiyama, George
Sent: Tuesday, March 14, 2017 12:38 PM
To: Ericksen, Doug <ericksen.doug@epa.gov>
Cc: Schnare, David <schnare.david@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Konkus, John <konkus.john@epa.gov>
Subject: Re: Letter for Don Benton

I will sign

Sent from my iPhone

On Mar 14, 2017, at 11:20 AM, Ericksen, Doug <ericksen.doug@epa.gov> wrote:

I have put together the following letter for Don Benton to President Trump. I am emailing to see if the members of the Beach Head team would sign on.

Please get back to me.

Doug

TO: President Donald J. Trump
FROM: EPA Transition Team Members
DATE: March 14, 2017
RE: Senior White House Advisor Don Benton

On January 21 ten members of the EPA transition team took the oath of Federal office and officially got to work making American great again.

Perhaps more than any other agency or department, the EPA transition team was viewed from within and on the outside as a beachhead team entering hostile territory. Media and special interest groups made the EPA transition the focus of attention.

Under the leadership of Don Benton, our team of 10 functioned as a unit. We worked to implement the President's action plan for the EPA while working with the career professionals at the Agency to keep the wheels turning.

During the first week of the transition Don Benton organized a group of people who had never met before into a team with a solid mission—serve the President and make him proud of the work we are doing.

Each member of the transition team knew that Don Benton had their back and that he would work hard to help them be successful. The success of the EPA transition team leading up to the confirmation of Administrator Pruitt was in many ways attributable to the leadership of Mr. Benton.

Don also developed a strong positive relationship with the career professionals at the EPA. It was not, and still is not, an easy arena to navigate. There are clear differences between the philosophy of President Trump and his predecessor. This differences often escalated

into tensions that Don was able to manage in a thoughtful, successful and professional fashion.

We write this letter to let you know the respect we have for the job done by Don Benton in the first month of the transition. He served our President and the EPA well as the Senior White House Advisor and continues to do so today.

Sincerely,

To: Shapiro, Mike[Shapiro.Mike@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov];
Ericksen, Doug[ericksen.doug@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Sugiyama,
George[sugiyama.george@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]
From: Benton, Donald
Sent: Mon 3/13/2017 9:14:51 PM
Subject: Ports Association meeting on NDZ rules

Meeting Reminder. 10:00am Alm Room

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Roberts, Suzanne[Roberts.Suzanne@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
From: Benton, Donald
Sent: Thur 3/16/2017 2:01:37 PM
Subject: RE: Follow Up on Taxes

Suzanne,

Thank you for following up. It appears that the money was credited on my last pay stub. Thanks very much.

Also, Transition team members Layne Bangerter and Doug Ericksen also had the DC tax withheld improperly. Can you look in to fixing this for them as well please?

Thank you,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Roberts, Suzanne
Sent: Thursday, March 16, 2017 8:00 AM
To: Benton, Donald <benton.donald@epa.gov>
Subject: Follow Up on Taxes

Hi, Mr. Benton. I wanted to follow up with you to make sure that the issue you had with DC taxes being withheld from your salary has been resolved. Your recent leave and earnings

statement should have **Personal Matters/Ex. 6** If it did not, or if you have any other issues regarding your pay, please let me know, so we can follow up with the payroll provider.

Thank you,

Suzanne

Suzanne Roberts

Acting Director, Executive Resources Division

Office of Human Resources

Office of Administration and Resources Management

US EPA

202-564-0743 (office)

919-699-8616 (cell)

To: Bangerter, Layne[bangerter.layne@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]
Cc: Kreutzer, David[kreutzer.david@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Konkus, John[konkus.john@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Pruitt, Scott[Pruitt.Scott@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Thur 3/30/2017 2:53:58 AM
Subject: Re: Leaving EPA

David,

We will all miss you, your positive attitude and your tremendous intellect . You have been an incredible asset here and never forget that you were part of a very special team that helped ignite the next industrial revolution in America. Your level of commitment, dedication and intelligence will be impossible to replace. You truly have Made America Great Again!

Good luck and my best wishes go with you always.

Thank you,

Don

Senator Don Benton

Senior White House Advisor

From: Bangerter, Layne
Sent: Wednesday, March 29, 2017 5:23 PM
To: Munoz, Charles
Cc: Kreutzer, David; Dravis, Samantha; Bolen, Brittany; Gunasekara, Mandy; Greenwalt, Sarah; Jackson, Ryan; Freire, JP; Davis, Patrick; Benton, Donald; Konkus, John; Sugiyama, George; Greaves, Holly; Schwab, Justin; Pruitt, Scott
Subject: Re: Leaving EPA

You are a friend, brother and Patriot and I am grateful our paths have crossed at this important and historical time. Thanks for all the good you've done thanks for your laughter and your good work and influence. God bless you.

Layne Bangerter

Sent from my iPhone

On Mar 29, 2017, at 6:00 PM, Munoz, Charles <munoz.charles@epa.gov> wrote:

Thank you for everything over the last 3 months, David. Heritage is lucky to have you back.

On a business note, we need to talk about off-boarding you so please call me anytime tomorrow morning to finalize everything.

Thank you,
Charles Munoz

Sent from my iPhone

On Mar 29, 2017, at 5:49 PM, Kreutzer, David <kreutzer.david@epa.gov> wrote:

Personal Matters/Ex. 6

My last day here will be Friday, after which I'll take a week off and then start at Heritage on the 10th. I still believe that the Pruitt EPA has the most important mission in DC for carrying out the drain-the-swamp, cut-the-regs, and create-the-jobs conservative revolution. I wish you all the best in carrying out that mission.

Sincerely,

David

David W. Kreutzer, Ph.D.

202.564.3113

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Ericksen, Doug
Sent: Thur 3/16/2017 12:40:53 PM
Subject: RE: Please read: Fairbanks clip

Thanks for sending .

ericksen

From: Bangerter, Layne
Sent: Thursday, March 16, 2017 8:32 AM
To: Benton, Donald <benton.donald@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>
Subject: Fwd: Please read: Fairbanks clip

FYI

Sent from my iPhone

Begin forwarded message:

From: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Date: March 16, 2017 at 7:40:37 AM EDT
To: "Bangerter, Layne" <bangerter.layne@epa.gov>, "Bowles, Jack" <Bowles.Jack@epa.gov>, "Osinski, Michael" <Osinski.Michael@epa.gov>, "Haman, Patricia" <Haman.Patricia@epa.gov>
Subject: FW: Please read: Fairbanks clip

Good morning! FYI

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Grantham, Nancy

Sent: Wednesday, March 15, 2017 4:18 PM

To: Holsman, Marianne <Holsman.Marianne@epa.gov>; Millett, John <Millett.John@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>

Subject: RE: Please read: Fairbanks clip

Looping in Robin Richardson in OCIR. We should discuss thanksn g

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Holsman, Marianne

Sent: Wednesday, March 15, 2017 4:01 PM

To: Millett, John <Millett.John@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>

Subject: Please read: Fairbanks clip

More foreshadowing of next week's meetings in Fairbanks

and food for thought.

Marianne Holsman

Public Affairs Director

U.S. EPA Region 10

Desk: 206.553.1237

Cell: 206.450.5895

Begin forwarded message:

From: "Hamlin, Tim" <Hamlin.Tim@epa.gov>
Date: March 15, 2017 at 11:30:10 AM PDT
To: "Holsman, Marianne" <Holsman.Marianne@epa.gov>, "Skadowski, Suzanne" <Skadowski.Suzanne@epa.gov>
Subject: Fwd: Fairbanks New Miner interview request -- Tim Hamlin visit

FYI

Sent from my iPhone

Begin forwarded message:

From: "Koch, Denise (DEC)" <denise.koch@alaska.gov>
Date: March 15, 2017 at 11:11:39 AM PDT
To: "Hamlin, Tim" <Hamlin.Tim@epa.gov>
Subject: RE: Fairbanks New Miner interview request -- Tim Hamlin visit

Here's today's Newsminer article from Amanda Bohman. You and your team are mentioned by name.

Denise

EPA pollution bigwig to visit Fairbanks next week

• Amanda Bohman, abohman@newsminer.com

• 10 hrs ago

• (...)

FAIRBANKS — The U.S. Environmental Protection Agency's top air quality official for Region 10, which includes Alaska, is coming to Fairbanks next week to meet with state and local air quality

officials and to tour the local power plants.

Region 10 Air Quality Director Tim Hamlin will be accompanied by technical staff Justin Spenillo, Robert Elleman and Zach Hedgpeth, the agency's Seattle office confirmed.

The men arrive Monday, and the goal of the five-day trip is to figure out how to help the Fairbanks North Star Borough reduce smoke pollution and comply with the federal Clean Air Act.

A pollution monitor in North Pole is showing some of the highest levels in the nation of intermittent PM 2.5, a tiny but toxic pollutant associated with wood smoke.

"We are doing air quality A to Z," borough Mayor Karl Kassel said.

Much of the discussions among the EPA, the borough and the Alaska Department of Environmental Conservation will focus on the borough's pending reclassification to a "serious" nonattainment area next month.

Kassel said he hopes the EPA officials are in a negotiating mood.

"We are trying to figure out where there is wiggle room and where there isn't," he said.

The reclassification will prompt new expectations and new deadlines for curbing air pollution in Fairbanks and North Pole.

State air quality officials are writing a new pollution control plan, and local leaders have started adopting stricter new pollution control measures.

Last week, the Borough Assembly reduced the threshold of PM 2.5 pollution that will cause air quality alerts, which trigger burn bans. They also dialed back exemptions, namely the one that allows residents to resume burning wood or coal after the temperature falls to

15 below or lower.

More will be expected, and local officials are concerned some of the anticipated new control measures will make the problem worse.

For example, the local power plants reportedly will need to install new filters after the borough is reclassified as serious. Some local officials are concerned the requirement will cause the cost of energy in the borough to go up.

Kathleen Hook, chairwoman of the borough's Air Pollution Control Commission, said higher energy costs could cause more people to burn wood, a cheaper alternative.

Kassel shares that concern.

"I want to clean up the air because we have an air quality issue," he said. "I don't know that all of this work with the EPA is necessarily the most efficient way to go about this."

The EPA officials will be touring power plants operated by Golden Valley Electric Association, Aurora Energy and the University of Alaska Fairbanks and plants at Fort

Wainwright and Eielson Air Force Base, according to a statement issued by the EPA's regional office in Seattle.

They will also be meeting with the Air Pollution Control Commission.

A member of Citizens for Clean Air, a local activist group, said it has been invited to at least two meetings, including a private meeting with the EPA.

The last time EPA officials visited Fairbanks was last fall, when the borough held an air quality conference, "Clear the Air, Paths to Attainment."

"We look to continue these successful efforts to collaborate with ADEC and the borough to reduce pollution and improve health for a community living in a near-Arctic environment," according to a statement from the agency's Seattle office.

To: Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Konkus, John[konkus.john@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Poole, Jacqueline[Poole.Jacqueline@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart-Downer, Sherry[Stewart-Downer.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster,

Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingson.Kenith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Zito, Kelly[ZITO.KELLY@EPA.GOV]; Burden, Susan[Burden.Susan@epa.gov]; Hautamaki, Jared[Hautamaki.Jared@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; McDuffie, Charmaine[McDuffie.Charmaine@epa.gov]; Dickerson, Aaron[/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4fe6ad37a29b4962b7797c50b9f1e55b-Dickerson, Aaron]; Naples, Eileen[Naples.Eileen@epa.gov]; Nitsch, Chad[Nitsch.Chad@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]
From: Kreutzer, David
Sent: Mon 3/13/2017 6:59:19 PM
Subject: RE: EPA Phone Directory March 2017

Both of my phone numbers are wrong.

My desk phone is 564-3113

My cell phone is 202-384-8061

David Kreutzer

From: Woodward, Cheryl

Sent: Monday, March 13, 2017 2:30 PM

To: Anderson, Denise <anderson.denise@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Burley, Veronica <Burley.Veronica@epa.gov>; Burton, Tamika <burton.tamika@epa.gov>; Davis, Gail <Davis.Gail@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Jenkins, Donna <Jenkins.Donna@epa.gov>; Konkus, John <konkus.john@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Reeder, John <Reeder.John@epa.gov>; Schnare, David <schnare.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Woodward, Cheryl <Woodward.Cheryl@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Baca, Andrew <Baca.Andrew@epa.gov>; Bailey, Ethel <Bailey.Ethel@epa.gov>; Bednar, Georgia <bednar.georgia@epa.gov>; Benitez-Clark, Rowena <benitez-clark.rowena@epa.gov>; Benson, Sheila <Benson.Sheila@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Best-Wong, Benita <Best-Wong.Benita@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Bloom, David <Bloom.David@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Brooks, Becky <Brooks.Becky@epa.gov>; Cleland-Hamnett, Wendy <Cleland-Hamnett.Wendy@epa.gov>; Cooper, Marian <Cooper.Marian@epa.gov>; Cyran, Carissa <Cyran.Carissa@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Edwards, Crystal <Edwards.Crystal@epa.gov>; Elkins, Arthur <Elkins.Arthur@epa.gov>; Fine, Steven <fine.steven@epa.gov>; Fugh, Justina <Fugh.Justina@epa.gov>; Gantt, Melissa <Gantt.Melissa@epa.gov>; Gentry, Nathan <Gentry.Nathan@epa.gov>; Grogard, Megan <Grogard.Megan@epa.gov>; Gude, Karen <Gude.Karen@epa.gov>; Hill, Randy <Hill.Randy@epa.gov>; Hill, Teresa <Hill.Teresa@epa.gov>; Hilosky, Nick <Hilosky.Nick@epa.gov>; Hitchens, Lynnnann <hitchens.lynnann@epa.gov>; Jones, Gail-R <Jones.Gail-R@epa.gov>; Jones, Tawaunna <Jones.Tawaunna@epa.gov>; Jones-Parra, Lisa <Jones-Parra.Lisa@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>; Kenely, Caroline <Kenely.Caroline@epa.gov>; Lewis, Josh <Lewis.Josh@epa.gov>; Loving, Shanita <Loving.Shanita@epa.gov>; Mason, Darryl <Mason.Darryl@epa.gov>; McPherson, Mark <McPherson.Mark@epa.gov>; Milhouse, Gloria <Milhouse.Gloria@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Nishida, Jane <Nishida.Jane@epa.gov>; Osborne, Howard <Osborne.Howard@epa.gov>; Packard, Elise <Packard.Elise@epa.gov>; Patrick, Monique <Patrick.Monique@epa.gov>; Peck, Gregory <Peck.Gregory@epa.gov>; Penman, Crystal <Penman.Crystal@epa.gov>; Plotkin, Viktoriya <Plotkin.Viktoriya@epa.gov>; Robbins, Chris <Robbins.Chris@epa.gov>; Rodan, Bruce <rodan.bruce@epa.gov>; Shapiro, Mike <Shapiro.Mike@epa.gov>; Shaw, Betsy <Shaw.Betsy@epa.gov>; Sheehan, Charles <Sheehan.Charles@epa.gov>; Shiffman, Cari <Shiffman.Cari@epa.gov>; Showman, John <Showman.John@epa.gov>; Silver, Edna <Silver.Edna@epa.gov>; Simon, Nigel <Simon.Nigel@epa.gov>; Sjogren, Mya <Sjogren.Mya@epa.gov>; Starfield, Lawrence <Starfield.Lawrence@epa.gov>; Stewart, Lakita <Stewart.Lakita@epa.gov>; Veney, Carla <Veney.Carla@epa.gov>; Vizian, Donna <Vizian.Donna@epa.gov>; Washington, Yvette <Washington.Yvette@epa.gov>; Wheeler, Kimberly <Wheeler.Kimberly@epa.gov>; Wilson, Rita <Wilson.Rita@epa.gov>; Wise, Louise <Wise.Louise@epa.gov>; Brennan, Thomas <Brennan.Thomas@epa.gov>; Brown, Caroline <Brown.Caroline@epa.gov>; Caraballo, Mario <Caraballo.Mario@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Gray, Doris <Gray.Doris@epa.gov>; Hull, George

<Hull.George@epa.gov>; Kenny, Shannon <Kenny.Shannon@epa.gov>; Kime, Robin
 <Kime.Robin@epa.gov>; Kling, David <Kling.Dave@epa.gov>; Poole, Jacqueline
 <Poole.Jacqueline@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Scales,
 Wuanisha <Scales.Wuanisha@epa.gov>; Sowell, Sarah <Sowell.Sarah@epa.gov>; Stewart-
 Downer, Sherry <Stewart-Downer.Sherry@epa.gov>; Valentine, Julia
 <Valentine.Julia@epa.gov>; Wilkes, Quianna <Wilkes.Quianna@epa.gov>; Williams, Steven
 <Williams.Steven@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>; Bachle, Laura
 <Bachle.Laura@epa.gov>; Benjamin-Sirmons, Denise <Benjamin-Sirmons.Denise@epa.gov>;
 Curtis, Mellasonda <Curtis.Mellasonda@epa.gov>; Cuscino, Glen <Cuscino.Glen@epa.gov>;
 Darden, Cynthia <Darden.Cynthia@epa.gov>; Dent, Bridgette <Dent.Bridgette@epa.gov>;
 Etzel, Ruth <Etzel.Ruth@epa.gov>; Ferris, Lena <Ferris.Lena@epa.gov>; Foos, Brenda
 <Foos.Brenda@epa.gov>; Gaines, Cynthia <Gaines.Cynthia@epa.gov>; Hope, Brian
 <Hope.Brian@epa.gov>; Lancaster, Tina <Lancaster.Tina@epa.gov>; Lawrence, Tanya
 <Lawrence.Tanya@epa.gov>; Lesperance, Twanna <Lesperance.Twanna@epa.gov>;
 Livingston, Keith <Livingston.Keith@epa.gov>; Newton, Jonathan
 <Newton.Jonathan@epa.gov>; Reed, Khesha <Reed.Khesha@epa.gov>; Rogers, JoanB
 <Rogers.JoanB@epa.gov>; Sanzone, Stephanie <Sanzone.Stephanie@epa.gov>; Washington,
 Valerie <Washington.Valerie@epa.gov>; Whickum, Cheryl <Whickum.Cheryl@epa.gov>;
 Zarba, Christopher <Zarba.Christopher@epa.gov>; Armstead, John A.
 <Armstead.John@epa.gov>; Bohan, Suzanne <bohan.suzanne@epa.gov>; Bonner, Brenda
 <Bonner.Brenda@epa.gov>; Cacho, Julia <Cacho.Julia@epa.gov>; Carey, Curtis
 <Carey.Curtis@epa.gov>; Chu, Ed <Chu.Ed@epa.gov>; Coleman, Sam
 <Coleman.Sam@epa.gov>; Correa, Laura <correa.laura@epa.gov>; Erikson, Linda
 <Erikson.Linda@epa.gov>; Flournoy, Karen <Flournoy.Karen@epa.gov>; Gaudario, Abigail
 <Gaudario.Abigail@epa.gov>; Ghosh, Mita <Ghosh.Mita@epa.gov>; Gray, David
 <gray.david@epa.gov>; Gutierrez, Claudia <Gutierrez.Claudia@epa.gov>; Gutro, Doug
 <Gutro.Doug@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Hickey, Maureen
 <Hickey.Maureen@epa.gov>; Holsman, Marianne <Holsman.Marianne@epa.gov>; Johnson,
 Belinda <Johnson.Belinda@epa.gov>; Jones-Johnson, Shea <Jones-
 Johnson.Shea@epa.gov>; Jordan, Deborah <Jordan.Deborah@epa.gov>; Kao, Jessica
 <Kao.Jessica@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Kelley, Jeff
 <kelley.jeff@epa.gov>; Kelly, Joyce <Kelly.Joyce@epa.gov>; Lapierre, Kenneth
 <Lapierre.Kenneth@epa.gov>; Lewis, Jacqueline <Lewis.Jacqueline@epa.gov>; Lincoln, Larry
 <Lincoln.Larry@epa.gov>; Lindsay, Jane <lindsay.jane@epa.gov>; Martinez, Isidra
 <Martinez.Isidra@epa.gov>; Mears, Mary <Mears.Mary@epa.gov>; Moraff, Kenneth
 <Moraff.Ken@epa.gov>; Mugdan, Walter <Mugdan.Walter@epa.gov>; Mutter, Andrew
 <mutter.andrew@epa.gov>; Newton, Cheryl <Newton.Cheryl@epa.gov>; Opalski, Dan
 <Opalski.Dan@epa.gov>; Peters, Dana <Peters.Dana@epa.gov>; Pirzadeh, Michelle
 <Pirzadeh.Michelle@epa.gov>; Purnell, Rhonda <Purnell.rhonda@epa.gov>; Rodrigues, Cecil
 <rodrigues.cecil@epa.gov>; Rowan, Anne <rowan.anne@epa.gov>; Schaaf, Eric
 <Schaaf.Eric@epa.gov>; Searfoss, Renee <searfoss.renee@epa.gov>; Strauss, Alexis
 <Strauss.Alexis@epa.gov>; Szaro, Deb <Szaro.Deb@epa.gov>; Thomas, Deb
 <thomas.debrah@epa.gov>; Tyler, Kendra <Tyler.Kendra@epa.gov>; Tyson, Linda
 <Tyson.Linda@epa.gov>; Varcoe, Betsy <Varcoe.Betsy@epa.gov>; Williams, Felicia
 <Williams.Felicia@epa.gov>; Williams, Odessa <Williams.Odessa@epa.gov>; Zito, Kelly
 <ZITO.KELLY@EPA.GOV>; Burden, Susan <Burden.Susan@epa.gov>; Hautamaki, Jared
 <Hautamaki.Jared@epa.gov>; Knapp, Kristien <Knapp.Kristien@epa.gov>; McDuffie,
 Charmaine <McDuffie.Charmaine@epa.gov>; Dickerson, Aaron; Naples, Eileen
 <Naples.Eileen@epa.gov>; Nitsch, Chad <Nitsch.Chad@epa.gov>; Threet, Derek
 <Threet.Derek@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Brown, Byron
 <brown.byron@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Greenwalt, Sarah

<greenwalt.sarah@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: EPA Phone Directory March 2017

NOT FOR DISTRIBUTION OR FORWARDING

Please note that because this directory includes some personal contact information, it is only intended for limited distribution to those employees listed in the directory.

If you have questions, edits or updates, please contact Cheryl Woodward at woodward.cheryl@epa.gov or (202) 564-1274.

Cheryl Woodward

Program Assistant

Office of the Administrator

U.S. Environment Protection Agency (EPA)

1200 Pennsylvania Avenue, NW

MC: 1101A, Room 3000 WJC South

Washington, DC 20460

(202) 564-1274 Direct line

(202) 564-4700 Office line

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To: Bangerter, Layne[bangerter.layne@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Kelly, Albert[kelly.albert@epa.gov]; Konkus, John[konkus.john@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]
Cc: Munoz, Charles[munoz.charles@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Ford, Hayley
Sent: Wed 4/12/2017 2:01:03 PM
Subject: FW: Mid-Year Performance Review
[Blank Sample PARS.doc](#)
[AO Performance Discussion Guide.pdf](#)

Hi all,

For those I haven't met yet, I joined the team this week as the Deputy White House Liaison. I look forward to meeting each of you soon!

Regarding the mid-year performance reviews, stay tuned for an individual follow-up note from me with further details on these. I will handle completing the forms using your position descriptions and then will send to you for review/approval to make sure it corresponds to what you've actually been doing. Sharnett will then set up your mid-year reviews.

There is nothing that you need to do at this time until you hear from me next.

Thanks!

Hayley Ford

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

ford.hayley@epa.gov

Phone: 202-564-2022

Cell: 202-306-1296

From: Willis, Sharnett

Sent: Thursday, April 06, 2017 1:37 PM

To: Bangerter, Layne <bangerter.layne@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>; Hupp, Sydney <hupp.sydney@epa.gov>; Kelly, Albert <kelly.albert@epa.gov>; Konkus, John <konkus.john@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>

Subject: Mid-Year Performance Review

Hello Everyone,

Attached is the EPA Performance Appraisal and Recognition Form for you to fill out for your performance review. If you would like a sample of how to complete the form please give me a call.

Thanks.

Sharnett Willis

Office of the Administrator

202/564-7866

It's that time again! Here in the Office of the Administrator (AO) and across the agency, we are about to begin the mid-year performance review period under EPA's Performance Appraisal and Recognition System (PARS). The FY 2017 Performance Appraisal and Recognition System rating cycle for employees is in effect from October 1, 2016 through September 30, 2017. An integral element of the process is the completion of mid-year progress reviews required by the agency's policy on performance management. Our goal is to have all mid-year discussions completed by **April 28, 2017**.

The Purpose of Mid-Year Discussions:

- The mid-year is a time to reflect and look forward. It provides an opportunity for supervisors and staff to have constructive discussions about the employee's duties and responsibilities, expectations, organizational priorities, career goals and training and developmental needs.
- In these meetings, supervisors and staff should be sure to talk about the employee's progress toward achieving the critical elements in the employee's PARS agreement.
- This is a good time for supervisors and staff to address roadblocks or challenges and chart new and improved paths forward. This includes focusing on issues associated with work-life balance, workload, and any other matters that need attention.
- In addition to performance, these discussions should focus also on the employee's developmental objectives and training needs. As in the past, we encourage everyone to be creative in thinking about development in broader terms beyond traditional training sessions. Now, more than ever, it is important to consider available employee development options such as developmental assignments available through Talent Hub, project assignments available through EPA's Skills Marketplace program, formal mentoring available with the EPA Leaders and Learners Mentoring Program, and training sessions available through EPA University, as these may enhance both long-term and short-term development. An Individual Development Plan (IDP) can be helpful to both the employee and the supervisor and can identify short and long-term goals and activities that will help achieve these goals.

•□□□□□□ For these meetings to be effective, the discussion needs to be two-way – both managers and staff must actively engage and provide feedback. The *AO Performance Discussion Guide* is a useful tool for both supervisors and employees. The Guide was created by AO and is recognized as one of the best in government. It provides excellent tips on how to foster and sustain effective communication as it includes key questions that should be asked by both the supervisor and the employee.

I urge all managers and staff to fully participate in making these discussions worthwhile.

Thanks very much.

John E. Reeder,

Deputy Chief of Staff

From: Benton, Donald
Location: WJC-N 3412
Importance: High
Subject: Canceled: Trump Administration Team
Start Date/Time: Thur 3/2/2017 9:00:00 PM
End Date/Time: Thur 3/2/2017 10:00:00 PM

From: Benton, Donald
Location: WJC-N 3412
Importance: High
Subject: Canceled: Trump Administration Team
Start Date/Time: Tue 2/28/2017 9:00:00 PM
End Date/Time: Tue 2/28/2017 10:00:00 PM

Since we are all being integrated into the agency in our respective roles, there is no need to continue our group meetings. Each of you will be meeting with your respective department and office heads in your own meetings. As Presidential Appointees, Charles and I will continue to be available to you individually if you need my assistance in any matter.

I cannot say enough about the fantastic job you have all done here over the last 6 weeks. I will remember it as one of the best team experiences I have had in my life. I know that you will move forward and continue to do your part to Make America Great Again and to make President Trump and Administrator Pruitt wildly successful in their roles.

Thank you for Everything,
Don

To: Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Konkus, John[konkus.john@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Poole, Jacqueline[Poole.Jacqueline@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart-Downer, Sherry[Stewart-Downer.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster,

Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingson.Kenith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Zito, Kelly[ZITO.KELLY@EPA.GOV]; Burden, Susan[Burden.Susan@epa.gov]; Hautamaki, Jared[Hautamaki.Jared@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; McDuffie, Charmaine[McDuffie.Charmaine@epa.gov]; Dickerson, Aaron[/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4fe6ad37a29b4962b7797c50b9f1e55b-Dickerson, Aaron]; Naples, Eileen[Naples.Eileen@epa.gov]; Nitsch, Chad[Nitsch.Chad@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]

From: Woodward, Cheryl

Sent: Mon 3/13/2017 6:29:38 PM

Subject: EPA Phone Directory March 2017

EPA Phone Directory March 2017.pdf

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Please note that because this directory includes some personal contact information, it is only intended for limited distribution to those employees listed in the directory.

If you have questions, edits or updates, please contact Cheryl Woodward at woodward.cheryl@epa.gov or (202) 564-1274.

Cheryl Woodward

Program Assistant

Office of the Administrator

U.S. Environment Protection Agency (EPA)

1200 Pennsylvania Avenue, NW

MC: 1101A, Room 3000 WJC South

Washington, DC 20460

(202) 564-1274 Direct line

(202) 564-4700 Office line

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PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
OFFICE OF THE ADMINISTRATOR (AO)						
PRUITT, SCOTT	Administrator	564-4700	564-1580	n/a	202-501-1450	n/a
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	202-365-7446	202-501-1450	n/a
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274	202-713-8593	202-564-1450	n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	n/a
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a
JACKSON, RYAN	Chief of Staff	564-6999	564-0731	202-379-8986	202-564-1338	n/a
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1338	n/a
DICKERSON, AARON	Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	540-840-2771
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1480	202-244-1865
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084	n/a	202-501-1480	n/a
BENTON, DON	Senior White House Advisor	564-4711	564-3019	202-379-6901	202-501-1470	n/a
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328	n/a
BROWN, BRYON	Deputy Chief of Policy	564-1225	564-1456	202-816-0125	202-501-1480	n/a
GREENWALT, SARAH	Senior Advisor	n/a	564-1722	202-816-1388	n/a	n/a
CONNORS, SANDRA	Senior Advisor	n/a	564-4231	202-841 7603	n/a	n/a
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103	202-380-8341	n/a	n/a
KONKUS, JOHN	Special Assistant to the Administrator	n/a	564-2187	202-365-9250	n/a	n/a
SCHNARE, DAVID	Special Assistant to the Administrator	n/a	564-3073	202-380-5426	n/a	n/a
ERICKSEN, DOUG	Special Assistant to the Administrator	n/a	564-3131	202-379-6084	n/a	n/a
DAVIS, GAIL	Travel Coordinator	564-1225	564-1444	202-329-4566	202-501-0320	n/a
JENKINS, DONNA	Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	240-412-0052
WEESE, ERIC	PSD Security Detail	n/a	564-6515	202-263-9118	n/a	n/a
SPECIAL ASSISTANTS (AO)						
KNAPP, KRISTIEN	OAR, OITA	564-4724	564-3277	202-379-8531	202-564-1408	n/a
THREET, DEREK	OW, OCFO, OEI	564-4724	564-1409	919-530-0643	202-501-1470	202-441-9696
NAPLES, EILEEN	OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057	202-731-6858	202-501-1428	n/a
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	202-501-1470	n/a
HAUTAMAKI, JARED	OECA, OGC, IG	564-4724	564-4229	n/a	202-501-1428	n/a
OFFICE OF PUBLIC AFFAIRS (OPA)						
HULL, GEORGE	Acting Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
GRAY, DORIS	Program Specialist	564-8368	564-0649	n/a	202-501-1474	n/a
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
VALENTINE, JULIE	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
VACANT	Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474	n/a
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474	n/a
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474	n/a
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)						
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
BANGERTER, LAYNE	Deputy Associate Administrator	564-5200	564-0468	202-816-0919	202-501-1519	
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545	301-653-0563
OFFICE OF HOMELAND SECURITY (OHS)						
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	703-938-5895
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	540-373-5515
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	301-780-3531
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	703-922-0763
OFFICE OF POLICY (OP)						
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688	n/a
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688	n/a
SUGIYAMA, GEORGE	Deputy Associate Administrator	564-4332	564-3054	202-379-8463	202-501-1688	n/a
KREUTZER, DAVID	Deputy Associate Administrator	n/a	564-3073	202-380-5426	n/a	n/a
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
POOLE, JACQUELINE	Staff Assistant/Scheduler	564-4332	566-2670	n/a	202-501-1688	301-568-7876
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	301-539-6881
VACANT	Special Assistant	564-4332	n/a	n/a	202-501-1688	n/a
(OA) PROGRAM OFFICES						
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)						
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	301-775-5596
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733	n/a
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733	571-309-0457
OFFICE OF CIVIL RIGHTS (OCR)						
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836	n/a

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)						
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1903	n/a
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	703-307-9776
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903	301-526-0838
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)						
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
CUSCINO, GLEN	Chief or Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	703-385-4462
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)						
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643	301-565-0989
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)						
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a
ASSISTANT ADMINISTRATORS (AAs)						
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)						
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233	n/a
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233	n/a
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)						
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	n/a
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	n/a
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	n/a	202-564-1408	n/a
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	n/a
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)						
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	n/a
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	202-244-5231
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801	n/a
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)						
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	703-641-9233
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	703-543-6061
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028	202-379-8507	202-501-0771	n/a
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)						
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	n/a
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842	n/a
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842	n/a
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)						
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622	n/a
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
GROGARD, MEAGAN	Special Assistant	564-6665	564-6812	n/a	202-501-1622	n/a
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	n/a
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
JONES, TAWAUNNA	Staff Assistant	564-6665	564-6077	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)						
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	202-986-6427
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	202-450-6957
VACANT	Deputy General Counsel	564-8064	n/a	n/a	202-501-1438	n/a

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135	202-380-5646	202-501-1428	n/a
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	202-399-1253
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	703-532-6098
OFFICE OF INSPECTOR GENERAL (OIG)						
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	202-262-1498
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)						
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	202-561-0880
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407	n/a
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407	n/a
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407	n/a
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407	n/a
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407	n/a
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)						
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	n/a
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430	n/a
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	410-440-9125
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430	n/a
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430	n/a
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	919-946-6952
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430	n/a
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	301-565-2897
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)						
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	703-237-2750
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207	301-877-9783
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207	n/a
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	540-752-6181
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207	n/a
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a	n/a
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207	
OFFICE OF WATER (OW)						
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	703-351-9389

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	703-876-0791
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a
REGIONAL CONTACTS						
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont						
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	908-229-9383
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	617-825-1960
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	617-335-3854
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	339-201-1620
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands						
MUGDAN, WALTER	Acting Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	718-224-7256
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	201-766-3636
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	n/a
SCHAAF, ERIC	Acting Deputy Regional Administrator	212-637-5000	212-637-3107	646-369-0031	212-637-5024	908-317-5655
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	201-563-0125
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia						
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	856-332-8516
PUERNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	n/a
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	215-424-4389
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	n/a
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee						
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	n/a
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	470-225-6514
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	770-929-0329
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	770-856-7660
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	n/a
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	719-640-7270
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin						
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-287-0518	312-353-1120	773-907-0527
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	773-931-1817
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	219-663-0095
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	708-420-2046
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	773-334-4793

PHONE LIST:	March 2017					
Employee Title	Description	Main	Direct	Cell	Fax	Home
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas						
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	817-797-5592
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska						
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	n/a
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	816-453-0189
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming						
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	720-255-6653
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	303-938-8736
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	301-922-7845
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam						
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	510-531-7975
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	510-528-3159
KAO, JESSICA	Chief of Staff	415-947-8702	415-972-3922	415-297-6243	415-947-3588	510-301-4007
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	650-302-5685
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	415-717-2875
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington						
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	425-776-6185
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	n/a
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	n/a
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	206-549-4926
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	919-225-1247
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	206-898-8831
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	206-455-1668

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing for Office of Administration and Resources Management
Start Date/Time: Tue 1/31/2017 4:00:00 PM
End Date/Time: Tue 1/31/2017 4:45:00 PM
[OARM Office Presentation Final.docx](#)

SCt: Denise Anderson, 564-1782

To: Schnare, David[schnare.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]

From: Kreutzer, David

Sent: Mon 1/30/2017 8:05:51 PM

Subject: David Kreutzer shared a link: Scientists Criticize 'Hottest Year on Record' Claim as Hype | RealClearInvestigations

Scientists Criticize 'Hottest Year on Record' Claim as Hype | RealClearInvestigations from Judith Curry's Tweet

Sent from my iPhone

To: Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Konkus, John[konkus.john@epa.gov]
From: Benton, Donald
Sent: Fri 2/17/2017 3:37:25 PM
Subject: Meeting with Beachhead Team

Meeting changed to 2:30 today only. Sorry if conflict but we need this meeting so please try to rearrange your schedules.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Mon 2/6/2017 2:53:20 PM
Subject: Congressman Calvert meeting

Team,

The Congressman will arrive in the Alms room at 1:00pm. If you are not otherwise committed please be there before he arrives. In the interest of time DO NOT ask questions. Write them down and circle back with staff later. All Beachhead members must arrive in the Alm Conference Room by 2: 05pm as we will all go with the Congressman on a tour of the EOC where he has requested a private meeting with the Beachhead team. This Should conclude no later than 3pm which is what time senior staff will meet with the regions in the Alm room again.

Thanks,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Mon 2/13/2017 9:00:14 PM
Subject: 4pm meeting now

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Schnare, David[schnare.david@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Konkus, John[konkus.john@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]
From: Kreutzer, David
Sent: Sun 2/5/2017 5:41:45 AM
Subject: Fwd: David Kreutzer shared a link: Climate scientists versus climate data | Climate Etc.

A bit wonky, but very interesting piece by recently retired NOAA scientist on apparent climate-data shenanigans at NOAA. Interesting in light of the wailing and gnashing of teeth surrounding the bizarre fears that we Trump folk are going to erase data.

Sent from my iPhone

Begin forwarded message:

From: David Kreutzer <david@whatsthetruth.com>
Date: February 5, 2017 at 12:02:45 AM EST
To: David Kreutzer <kreutzer.david@epa.gov>
Subject: David Kreutzer shared a link: Climate scientists versus climate data | Climate Etc.

[Climate scientists versus climate data | Climate Etc.](#) from Judith Curry's [Tweet](#)

[Download](#) the Twitter app

Sent from my iPhone

To: Benton, Donald[benton.donald@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Bowles, Jack[Bowles.Jack@epa.gov]; Hannon, Arnita[Hannon.Arnita@epa.gov]
From: Richardson, RobinH
Sent: Wed 2/22/2017 7:34:17 PM
Subject: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

Hi Don & Doug – I wanted to let you know we have scheduled a call with his staff, OW and R10 next week, Thursday, March 2, at 3pm EST in follow up to Mayor Condon’s February 7th letter expressing his concerns with EPA’s Water Quality Rule for the State of Washington. If you are interested in participating, let me know and we’ll work with Denise to include it on your calendars. If not, we’re happy to provide you a summary of the call afterwards. If you need any additional information or have any questions please let me know. Best, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Chief Financial Officer (OCFO)
Start Date/Time: Mon 1/30/2017 3:00:00 PM
End Date/Time: Mon 1/30/2017 3:45:00 PM

SCt: Denise Anderson, 564-1782

To: Schwab, Justin[schwab.justin@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Martella, Roger[martella.roger@epa.gov]; Schnare, David[schnare.david@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
From: Fort, Daniel
Sent: Mon 1/30/2017 3:16:53 PM
Subject: Your EPA email address is now your USERID

Greetings!

Personal Matters/Ex. 6

Personal Matters/Ex. 6

Should you have any problems whatsoever or if you need assistance in filling out this form, I am at your disposal.

Thanks.

Dan

To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Konkus, John[konkus.john@epa.gov]
Cc: Actadmmccabe, Catherine17[Actadmmccabe.catherine17@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Simon, Harvey[Simon.Harvey@epa.gov]
From: Fine, Steven
Sent: Fri 2/3/2017 9:41:18 PM
Subject: answers to questions raised during briefing

All,

I appreciated the opportunity to present key activities and challenges of the Office of Environmental Information and the lively discussion about a wide range of issues. Below are answers to the four questions I captured. If you would like additional information, please let me know. I'd be happy to help.

Steve

--

Steve Fine, Ph.D.

Acting Assistant Administrator

and Acting Chief Information Officer

Office of Environmental Information

U.S. Environmental Protection Agency

fine.steven@epa.gov

202-564-6665

What is EPA’s operational definition of “quality”?

“Quality” is defined in the Agency’s Quality Order (CIO 2105): “the totality of features and characteristics of a product or service that bear on its ability to meet the stated or implied needs and expectations of the user.” **Non-responsive Internal URL/Ex. 6**

How should records on mobile devices (e.g., text messages) be handled?

See **Non-responsive Internal URL/Ex. 6**

Also see [Frequently Asked Questions on Mobile and Portable Devices, and Records](#)

[We discussed that email sent or received using the provided email app is saved in the Office 365 environment, so no special handling is required.]

Who audits the Working Capital Fund (WCF)?

The WCF is audited twice each year. It is reviewed through the Office of the CFO’s (OCFO’s) annual financial statement audit (which is a requirement of all federal agencies) by a commercial CPA firm, Brown and Company. That firm certifies the books and publishes an opinion on the Fund’s financial operations—very similar to an audit a commercial company would receive. For the past 12 years, the Fund has received a clean opinion from Brown and Company, which means that the financial statements and accounting practices accurately portray the Fund’s operations and are in accordance with Generally Accepted Accounting Practices.

The Brown and Company contract is administered by OCFO and results are provided to the WCF Board of Directors every year. This audit is required as part of the WCF Charter.

Does EPA have any information on how much an agency saves by using FOIAonline instead of developing its own FOIA entry and tracking system?

EPA has no information on the cost savings.

To: Bangerter, Layne[bangerter.layne@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov];
Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Tue 3/14/2017 1:30:26 PM
Subject: FW: ACTION: Issue Paper for WA State Ports Authority Meeting Tomorrow
WA Ports Authority Issue Paper - Puget Sound NDZ.docx

Please read the attached to be prepared for the meeting.

Thanks you,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Shapiro, Mike
Sent: Monday, March 13, 2017 11:14 PM
To: Benton, Donald <benton.donald@epa.gov>
Cc: Best-Wong, Benita <Best-Wong.Benita@epa.gov>; Campbell, Ann
<Campbell.Ann@epa.gov>
Subject: FW: ACTION: Issue Paper for WA State Ports Authority Meeting Tomorrow

Don,

Tomorrow you will be meeting with the Washington State Ports Authority discuss EPA's final determination relating to a no discharge zone designation for Puget Sound. The attached issue paper provides the current status of the action and background information. EPA's final

determination, issued pursuant to Section 312(f)(3) of the Clean Water Act, concluded that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available in Puget Sound. This determination does not itself constitute the designation of a no-discharge zone. Rather, the State may now, at its discretion, finalize their proposed designation and discharge prohibition in accordance with State law. The Port Authority has previously argued that adequate commercial pump out facilities are not currently available to support the designation of a Sound-wide No Discharge Zone.

I have a conflict and will not be able to attend the meeting. Benita Best Wong, OW's Acting Deputy Assistant Administrator, will attend.

Thank you.

Mike

Michael Shapiro

Acting Assistant Administrator, Office of Water

US EPA, 4101M

1200 Pennsylvania Ave., NW

Washington, DC 20460

202-564-5700

Washington State Ports Associating Meeting - Puget Sound No-Discharge Zone

March 14, 2017 – 10:00 AM

Status

- The Washington Department of Ecology determined that **the waters of Puget Sound require greater environmental protection** and are in the process of developing a **state-designated no-discharge zone** for vessel sewage in Puget Sound.
 - Pursuant to the requirements of Clean Water Act §312 (f)(3), the Washington Department of Ecology submitted a petition to EPA Region 10 on July 21, 2016, for a determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for those waters.
- **EPA Region 10 issued the determination on February 21, 2017**, that adequate facilities are reasonably available for all vessels (recreational and commercial) in Puget Sound.
 - A preliminary determination was published in November 2016 for public comment. Approximately two-thirds of the comments supported the determination. Opposing comments primarily indicated that adequate pump-out facilities are not available for commercial vessels.
- **EPA Region 10's determination for Puget Sound does not itself constitute the designation of a no-discharge zone.** Rather, EPA's determination is a prerequisite, and now the state of Washington may, in its discretion, finalize the proposed designation and discharge prohibition in accordance with state law.

Concerns Expressed by Washington Ports Association in December 2016

- The Washington State Ports Association submitted a letter to Dennis McLerran (a former Region 10 Administrator) on December 7, 2017. The letter expressed concern regarding EPA's tentative determination that adequate facilities for all vessels are reasonably available in Puget Sound:
 - "it is clear to us that adequate commercial pump out facilities are not currently available to support the designation of a Sound-wide NDZ",
 - "establishment of a blanket Puget Sound-wide no-discharge zone, prior to ensuring that the proper commercial infrastructure is readily available for use creates an unfunded mandate, puts Washington State at a competitive disadvantage, and would be in violation of EPA's responsibilities under the Clean Water Act",
 - "we reluctantly ask EPA to reject the tentative determination".

Additional Stakeholder Concerns Expressed to EPA

- The determination issued in February should have been subject to the President's regulatory freeze.
- The Department of Ecology did not establish a valid certificate of need for the no-discharge zone.
- There is only one stationary pump-out facility available to the commercial vessel population.
- The Agency determination that adequate commercial facilities are available should not be based on the use of mobile pump-outs (e.g., sewage hauler trucks).

Background

- A no-discharge zone is an area in which both treated and untreated sewage discharges from vessels are prohibited. Within no-discharge zone boundaries, vessel operators are required to retain their sewage effluent onboard in a holding tank.
- CWA §312 (f)(3) is the most commonly designated type of vessel sewage no-discharge zone. Under this designation, if any State determines that the protection and enhancement of the quality of some or all of the waters within such State require greater environmental protection, the State may completely prohibit the discharge from all vessels of any sewage, whether treated or not, into such waters, except that no such prohibition shall apply until the Administrator determines that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available.
- The evaluation of a state petition and the Agency determination regarding pump-out availability is delegated to the Regional Administrator.

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Ericksen, Doug
Sent: Thur 2/9/2017 3:07:46 PM
Subject: Re: Meeting Tomorrow

Layne. My flight was rescheduled. Will arrive after 6 pm today.

Sorry about not being able to be at meeting today.

Ericksen

Sent from my iPhone

On Feb 8, 2017, at 10:22 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

This is Murkowski staff, 3PM to 3:20, for you to get acquainted. Tracking the storm!

From: Tomassi, Chris (Appropriations) [mailto:Chris_Tomassi@appro.senate.gov]
Sent: Wednesday, February 8, 2017 12:06 PM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Subject: Meeting Tomorrow

Hey Layne – We'll meet tomorrow at 3 PM in SH-522. Keep me posted on Doug's travel arrangements and we'll go from there.

Hopefully, we'll see you then.

Thanks!

Chris

Chris Tomassi

Professional Staff

Senate Appropriations Committee

Subcommittee on Interior, Environment, and Related Agencies

Chris_Tomassi@appro.senate.gov

To: Kreutzer, David[kreutzer.david@epa.gov]
Cc: Schnare, David[schnare.david@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Davis, Patrick
Sent: Sun 1/29/2017 11:40:13 PM
Subject: Re: A GOP regulatory game changer, writes @KimStrassel

Hi team,

My flight cancelled from Colorado tonight. I will catch the first flight on Monday morning. In the office by 3 pm.

Thx,
Patrick Davis

Sent from my iPhone

> On Jan 27, 2017, at 2:46 PM, Kreutzer, David <kreutzer.david@epa.gov> wrote:
>
> Here's the WSJ story on the CRA.
>
> <http://www.wsj.com/articles/a-gop-regulatory-game-changer-1485478085>
>
>
> Sent from my iPhone

To: Munoz, Charles[munoz.charles@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Konkus, John[konkus.john@epa.gov]; Schnare, David[schnare.david@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
Cc: Gray, Linda[gray.linda@epa.gov]
From: Higginbotham, Karen
Sent: Wed 2/1/2017 8:13:40 PM
Subject: FW: Executive Resources Acting Director

Transition Team:

It has been a pleasure to work with all of you over the past two weeks. My time in federal service quickly draws to closure. Please see the attached email from the Office of Human Resources director, Linda Gray, for more information on those who will be assuming the responsibilities of this position.

As always, you may still contact Howard Barnett (564-0394) for any immediate questions or requirements.

Kind regards,

Karen D. Higginbotham

Director

Executive Resources Division/OHR

202-564-7287



From: Gray, Linda

Sent: Wednesday, February 01, 2017 2:50 PM

To: ARA <ARA@epa.gov>; RHRO <RHRO@epa.gov>; OHR PMOs <OHR_PMOs@epa.gov>; EPA-All Career SES <EPAAll_Career_SES@epa.gov>

Cc: OHR Everyone <OHR_Everyone@epa.gov>; Vizian, Donna <Vizian.Donna@epa.gov>; Showman, John <Showman.John@epa.gov>; Griffin, Tamara <griffin.tamara@epa.gov>
Subject: Executive Resources Acting Director

Good afternoon,

As many of you may know, Karen Higginbotham will be retiring from EPA this Friday. If you have not already done so, please wish her well.

I am pleased to announce that Suzanne Roberts and Susan Smith will each serve three month details as the Acting ERD Director. Suzanne's detail will begin the week of February 5th. Susan will begin her detail May 1, 2017.

Ms. Roberts, an EPA employee since 1997, is currently assigned as a Program Analyst in the Immediate Office of the Assistant Administrator, Office of Research and Development at RTP. As a Senior Advisor, Suzanne provides advice and guidance to the ORD Deputy Assistant Administrators and the Chief of Staff on SES, SL, ST, and Title 42 strategy and operations. She has managed ORD's SES, SL, and ST pay and performance process, led the development of a strategy for using various hiring authorities to fill ORD's executive resources positions and developed interview questions and options for conducting panel interviews for executive positions. In this capacity, she regularly coordinates with the ERD to process ORD personnel actions. Suzanne completed a detail with OARM/OHR in 2015 during which she served as the program manager for the SES Candidate Development Program.

Ms. Smith, who has been with the EPA since 1999, is currently serving as the Director for the Organization Management and Integrity Staff in the Office of Land and Emergency Management. As the Office Director, she supervises staff members performing a wide range of functions including, strategic planning, staffing and recruitment, performance management, succession management, directives and policies, training and development and diversity/equal employment opportunity management. Prior to joining OLEM in February 2016, Susan served as a Team Leader in ERD. During her several years with ERD, she managed several executive resources programs, guided staff members concerning programs and policies, and led a two-year effort to develop and implement a new SES Performance System.

Please join me in welcoming Suzanne and Susan to OHR.

As we transition, you can continue to reach out to Howard Barnett, the Team Leader in ERD or me.

Linda R. Gray

Director, Office of Human Resources

Office of Administration and Resources Management

Environmental Protection Agency

(202) 564-4606 phone

(202) 564-4613 fax

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Pugh, Bonnie
Sent: Tue 1/24/2017 6:17:56 PM
Subject: Hello

I want to welcome you to EPA. It has been a long eight years, and I am looking forward to change. Best of luck with the transition, please don't hesitate to contact me if you need any assistance.

Best,

Bonnie

Bonnie Anne Pugh

Senior Assistant Regional Counsel

US EPA, Region 3

Water Branch, 3RC20

1650 Arch Street

Philadelphia, PA 19103

215-814-2680

To: Hale, Michelle[hale.michelle@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Schnare, David[schnare.david@epa.gov]; Konkus, John[konkus.john@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Benton, Donald
Sent: Wed 2/22/2017 6:48:03 PM
Subject: Governors meeting this Friday and Sunday morning

Hello All,

EPA will host a breakfast for Western Governors This Sunday at 7:00am here in the Green Room. We expect Governors from our Regions 9, 10 (potentially others).

Just touched base with White House/WGA. Robin tells me WGA will send us a draft agenda in the morning that includes the Administrator. Past agendas have been generic and will include a Welcome from the Administrator as host, then turn it over to the WGA chair and co-chair, then governors' round table, then informal discussion. And breakfast up front. We will get talking points and the names attending for the Administrator by Friday morning Staff meeting.

This is a closed press event and a great opportunity to interact with an important group of governors in an informal setting.

Since we have not had Senate confirmations of the Secretaries for DoI , DoE and USDA, Cabinet participation won't be what it has been in past years

- There will also be an opportunity for the Administrator if he wants it Sunday Afternoon.
- National Governors Association Open "Office Hours" from 3:00pm – 4:30pm at the JW Marriott where the Administrator would have opportunities for one-on-one discussions or informal conversations with individual Governors.

With the Midwestern Governors coming here for private meetings with the Administrator this Friday Afternoon at 2:30 (Iowa, Nebraska, Indiana, Minnesota) Mr. Pruitt may want to

forego the afternoon meeting at the hotel.

In addition, We are attempting to confirm requests from the Governor of Texas and the Governor of Guam for a 3:30 and 4:pm meeting this Friday.

Thanks,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Benton, Donald[benton.donald@epa.gov]
Cc: Bangerter, Layne[bangerter.layne@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; ericksen.douglas@epa.gov[ericksen.douglas@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Stine, John (MPCA)[john.stine@state.mn.us]; Michele Clarizio[michele.clarizio@state.mn.us]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Barbery, Andrea[Barbery.Andrea@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; McCabe, Catherine[McCabe.Catherine@epa.gov]
From: Alexandra Dapolito Dunn
Sent: Sun 1/29/2017 6:47:55 PM
Subject: ECOS to D. Benton: EPA Transition Paper
[ECOS to D. Benton Transition Issues for EPA 01-27-17.pdf](#)

Dear Mr. Benton:

On behalf of the Environmental Council of the States, I am pleased to share with you the attached letter and paper which we expect will be very helpful to you and the rest of the EPA Beachhead Team for President-Elect Trump.

We look forward to working with you.

Regards,

Alexandra Dapolito Dunn, Esq.

Executive Director & General Counsel

Environmental Council of the States

50 F Street, NW, Suite 350

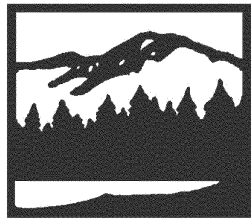
Washington, DC 20001

202-266-4929 (T); 202-230-4247 (**Personal Phone/Ex. 6**)

adunn@ecos.org; *Twitter @ECOSates*

See my research: <http://ssrn.com/author=1356207>

Save the Date! ECOS' Spring Meeting, April 6-8, 2017, Washington, DC, www.ecos.org



ECOS

THE
ENVIRONMENTAL
COUNCIL OF
THE STATES

50 F Street, N.W.
Suite 350
Washington, D.C. 20001

Tel: (202) 266-4920
Email: ecos@ecos.org
Web: www.ecos.org

John Linc Stine
Commissioner, Minnesota
Pollution Control Agency
PRESIDENT

Todd Parfitt
Director, Wyoming Department
of Environmental Quality
VICE PRESIDENT

Becky Keogh
Director, Arkansas Department
of Environmental Quality
SECRETARY-TREASURER

Martha Rudolph
Director of Environmental
Programs, Colorado
Department of Public Health
and Environment
PAST PRESIDENT

Alexandra Dapolito Dunn
Executive Director &
General Counsel

January 27, 2017

Don Benton
Senior White House Advisor
President-Elect Trump Beachhead Team, U.S. Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, DC 20004

Via e-mail to benton.donald@epa.gov

Re: *Priority Areas for a Time of Political Transition*

Dear Senior White House Advisor Benton,

Our nation is fully engaged in the transition from President Obama's Administration to President-Elect Trump's Administration. Transition teams are spending time at all federal agencies to become more deeply familiar with each agency's priorities, challenges, and opportunities. Congratulations on your appointment to President-Elect Trump's beachhead team for the U.S. Environmental Protection Agency (EPA).

The Environmental Council of the States (ECOS) is the national, non-profit, nonpartisan association of state and territorial environmental commissioners. ECOS works to improve the capability of state environmental agencies and their leaders to protect and improve human health and the environment across the nation. In addition to supporting state leaders on environmental issues of national importance, ECOS provides a respected venue for discussing the state-federal relationship. We are dedicated to identifying and advancing approaches that result in measurable and effective solutions to our nation's complex environmental and public health concerns.

To assist your team's work, ECOS is pleased to provide you with the attached collective state environmental agency perspective - *Priority Areas for a Time of Political Transition*. Our paper outlines key issues that ECOS members believe are critical to be considered early and thoughtfully as the EPA transition is carried out. Our members are experts in the issues discussed in the Paper and summarized below. Our leadership and members are available to you and your team for input and perspective.

Coordinated and collaborative state -federal implementation of environmental programs. State environmental agencies and EPA, by statutory design, must work together to implement programs to bring the American public clean air, safe water healthy land, and a thriving economy. ECOS has worked closely with EPA for many years to make the case for, and to obtain, flexibility states need to use limited federal and connected state funds on *state environmental priorities* with consideration of broader federal guidelines. Additionally, EPA and states are advancing *joint governance* approaches to modernize the business of environmental protection. A direct result of this positive state-federal collaboration is increased efficiency in processing permits, managing data, making information available to businesses and the public – and better and more timely decisions so that environmental protection and economic vitality are advanced. A rich and meaningful state-federal partnership must continue so that states can respond *most effectively and efficiently to environmental conditions within their borders and affecting their people*.

Serious water infrastructure investment needs. Infrastructure is appropriately high on the President-Elect's list for early attention. Over decades, EPA, states, and third parties have documented a critically overdue and monumental investment needed to modernize our nation's aging wastewater and drinking water infrastructure. Cities and towns across the country face aging and decaying water and wastewater systems, and economically stressed populations need access to capital, flexible and workable loan terms, and reduced paperwork burdens. State environmental agencies are *a key voice in the water infrastructure conversation*, particularly as implementers of the clean water and drinking water Revolving Loan Funds. State experience implementing innovative financing programs means we have workable and proven approaches, and new ideas, to bring to the infrastructure dialogue.

Measuring and communicating results. All levels of government will be more successful when we can show the true value of our work and dispel the perception that many environmental regulations are burdensome and economically constraining. We need to, together, identify effective mechanisms to *communicate the results* delivered by our country's system of environmental laws and programs to the public, business, elected officials, and all stakeholders.

Advancing a national conversation on the nexus between environment and public health. Environmental protection programs and regulations are critical to the *advancement of public health*. ECOS, EPA, and our state colleagues in the health departments are working closely together to find ways to more effectively leverage our efforts. A continuation of this conversation is essential to demonstrating the value of our work, as discussed in the preceding point.

Federal fiscal support of state environmental programs. States are the primary implementers of the nation's environmental laws, regulations, and corresponding programs through cooperative federalism. To ensure the long-term strength and viability of this system, the Administration must request sufficient Congressional funding for states to carry out their environmental responsibilities. Over nearly two decades, federal funding of state environmental programs has remained essentially flat. *It is time for this to change.* New and existing regulatory requirements must come with the fiscal resources for states to carry them out.

Discussion around our nation's energy future. The past eight years have been dominated in part by a conversation about carbon-based fuels, renewable energy, clean energy, demand reduction, and the related economic implications of energy choices and portfolios. We urge the new Administration *to continue a robust national dialogue* around these and related issues. ECOS is committed to offering state expertise and meaningful assistance to energy discussions with the Administration, EPA, the Department of Energy, other federal agencies, and before other venues and with other entities.

ECOS recognizes the challenge complex environmental regulatory, programmatic, and policy issues present to the Administration, the federal government, states, courts, legislators, localities, and the public. Our nation's economy and environment are dependent on collective and collaborative efforts to manage it responsibly. ECOS works to build a meaningful and results-oriented partnership with each Administration, and with EPA and related federal government and executive agencies. We stand ready to support and offer our input to you as part of the forthcoming transition.

Thank you for considering our views and for sharing them with the members of the EPA beachhead team. We look forward to hearing from, and to meeting with you and your colleagues, very soon.

Sincerely,

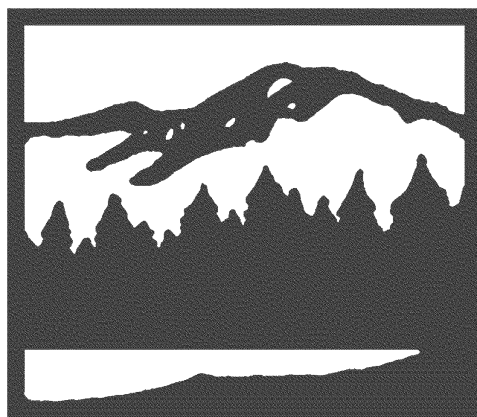


Commissioner John Linc Stine
Minnesota Pollution Control Agency
ECOS President



Alexandra Dapolito Dunn
Executive Director & General Counsel
Environmental Council of the States

Cc: U.S. Environmental Protection Agency Beachhead Team Members



E C O S

Priority Areas for a Time of Political Transition 2016–2017

The Environmental Council of the States
www.ECOS.org



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Purpose of this Transition Paper

Founded nearly 25 years ago, the Environmental Council of the States (ECOS) is the national, nonprofit, nonpartisan association of state and territorial environmental commissioners. The purpose of ECOS is to improve the capability of state environmental agencies and their leaders to protect and improve human health and the environment of the United States of America.

ECOS provides leadership on environmental issues of national importance and plays a critical role in facilitating a quality relationship among and between federal and state agencies. To fulfill its mission, ECOS:

- v Articulates, advocates, preserves, and champions the role of the states;
- v Provides a forum for the proactive early engagement, collaboration, and exchange of ideas, views, and experiences among states and with others;
- v Fosters cooperation, coordination, consultation, and problem-solving in environmental management; and
- v Articulates state environmental positions to Congress, federal agencies, and the public on environmental issues.

ECOS provides a constructive venue for advancing the state–federal relationship so that together, we arrive at solutions to address our nation’s environmental and public health concerns.

Since its inception, ECOS has worked to strengthen the partnership between the states and the federal government in implementation of our nation’s environmental laws and policies. State-federal cooperative governance is critical to the success of both federal and state environmental programs. A central goal in ECOS’ Strategic Plan (2016–2020) is proactive investment in a constructive relationship with federal agency partners, based on the principle of cooperative federalism. Strategic Goal 3 in that plan commits ECOS to reaching out to leadership during periods of political transition. Accordingly, this Transition Paper identifies seven areas of importance during this time to maintain—and nurture—sound state–federal relationships and programs, all with one goal: to advance the protection of human health and the environment.

ECOS members are available as expert resources to all involved in the political transitions of 2016. We welcome opportunities to discuss this paper. Dialogue and discussions can be arranged through ECOS’ Executive Director and General Counsel, Alexandra Dapolito Dunn, by email (adunn@ecos.org) or by calling 202-266-4929.



Priority Areas for a Time of Political Transition

□ 2 **State–Federal Implementation of Environmental Programs: Collaborating for Maximum Results**

State and federal agencies must collaborate in the implementation of state-delegated environmental programs. Federal roles should be cooperative and conducted with sensitivity to states' rights and judgment; federal directives should be thoroughly evaluated to promote flexibility and consider state priorities.

The integrity of our system of environmental protection depends on accountability, and federal coordination of delegated state programs is a necessary part of the cooperative federalism system. ECOS and the US Environmental Protection Agency (EPA) have worked to more clearly articulate principles that should guide the oversight process—allowing deficiencies to be identified and addressed, but minimizing unnecessary processes that do not yield environmental results.

State environmental agencies are managing funding and staffing constraints, in part, by “leaning” business processes and strategically applying practices that improve efficiency, such as targeting inspections to priority areas and implementing technological advancements. Within each state, needs and priorities can vary. States need maximum flexibility to direct federal resources in ways that suit the unique needs and circumstances of each.

States have worked closely with EPA over many years to gain flexibility for states to use limited federal funds to address state priorities within broader federal guidelines. For example, ECOS supported the \$21 million multipurpose grant program that Congress created in the 2016 omnibus budget, as this program fosters state flexibility to address environmental priorities within their borders. Another example of state-supported flexibility is the recently renewed ECOS–EPA National Environmental Performance Partnership System (NEPPS). NEPPS is designed to allow states more flexibility to operate their programs by minimizing administrative burden, while maintaining emphasis on measuring and reporting environmental improvements.

Cooperative governance between the states and EPA works best in a partnership in which states are afforded the flexibility to address state and regional priorities in concert with EPA's national framework. Fewer federal funding directives streamline state-EPA discussions about the work to be accomplished and expedite state utilization of funds to address the highest priority needs relative to protection of public health and the environment. Further, this approach to governance is relevant to state environmental agency engagement with other federal agencies.

□ 2 **Advancing a National Conversation on the Nexus between the Environment and Public Health**

Environmental quality is inextricably linked to public health; keeping this connection front and center allows leaders to focus limited resources on the most important environmental problems—and serves to highlight distracting federal requirements and demands.

Environmental regulations play a critical role in protecting public health. For example, hazardous waste is regulated to make sure it is properly managed to minimize human exposure, and drinking water standards are established to make sure the public is consuming water that is safe to drink. Pesticide application regulations are meant to ensure the health and safety of workers applying pesticides and protect the public from chemicals that can drift into waterways that may serve as drinking water sources. Limits are set for air emissions to prevent asthma and other respiratory diseases. The environment-health connection was front and center in the early 1970s, as evidenced by the fact that many early EPA employees came from the US Public Health Service, and many state environmental agencies were formed from state health departments.

Over time, as our federal environmental regulatory system has grown, arguments over the cost and level of protection have made national headlines. In some instances, it appears as though we have forgotten the underlying reason for environmental regulation—to protect public health and the natural environment in which we live. Distancing ourselves from this connection also means that resources may be directed toward regulations and policies that bear only a tenuous relationship to this core principle, further stressing our collective regulatory capacity.

In an effort to solidify the environment/health connection and forge a stronger partnership between EPA and state environmental and health officials, ECOS, EPA, and the Association of State and Territorial Health Officials (ASTHO) signed a Memorandum of Agreement (MOA) in April 2016 to advance cooperative initiatives

pertaining to environmental health. The public health and well-being of all US citizens rely heavily on the condition of their physical environment, and this MOA serves to memorialize the cooperative governance that is necessary to ensure that the environment is managed in a way that prevents negative public health consequences.

ECOS urges that conversations continue to be held around the environment and public health nexus. Such conversations will help states and the federal government prioritize efforts and activities in times of constrained resources.

□ 2 **Measuring and Communicating Environmental Results**

The success of the state–federal environmental system depends in part on our collective ability to demonstrate how our nation’s investment in environmental protection is delivering tangible results.

Investments in the protection of human health and the environment may generate immediate results; however, more often, it takes time before fiscal and human capital investments result in measurable improvements to human health and the environment. For example, outcomes associated with investments in our natural resources, such as the cleanup of contaminated groundwater, may not reveal themselves for decades. Simple output measures, such as the number of permits issued, do not necessarily tell the story of whether our public investments are yielding meaningful advances in the protection of human health and the environment.

There have been many efforts to document and depict environmental progress over the past decades. For example, EPA has an extensive database of measures and reports that, with dedicated study, tell a story of improvement. Straightforward and easily accessible measures and metrics are needed to more effectively communicate with the public the true benefits and results—the outcomes—associated with the implementation of federal and state environmental programs.

Through our new State Measures Project (Project), ECOS, in collaboration with EPA, is identifying common state measures, and visual and narrative ways to express them, so that environmental outcomes are better understood and more meaningful to the general public. The Project will help raise public awareness and drive conversations within a state (e.g., helping to convey the strategic direction of a state environmental or public health agency). Further, consolidation of common measures could be used to examine environmental and public health outcomes and conditions regionally and/or nationally. ECOS’ state-oriented measures work will be designed to complement efforts by EPA and other federal agencies to report to Congress and stakeholders on national environmental outputs and outcomes.

□ 2 **Federal Funding of States: An Integral Part of the US System of Environmental Protection**

Federal investment is critical to state implementation of federal environmental programs.

States are primary implementers of the nation's environmental laws, regulations, and corresponding programs through the system of cooperative federalism. Congress included provisions in the major federal environmental statutes directing states to assume authority over the federal programs and for the federal government to provide financial assistance to states to operate these federal programs. A state match is usually required under these statutes, and states provide, on average, more than half, and in many states, up to three-quarters of the funds to operate federally delegated programs. This is in addition to funding state-specific environmental laws and programs.

Nearly half of EPA's congressionally appropriated annual budget flows through to the states and tribes to carry out these responsibilities through State and Tribal Assistance Grants (STAG). States supplement STAG with general revenue fund allocations from their state legislatures and other revenue streams such as permit fees. This allows states to perform their core environmental protection functions, such as issuing permits, conducting inspections and enforcement, gathering and managing data, setting standards, remediating sites, monitoring ambient conditions, and other essential protective and public information activities. Federal funding, when combined with state resources, also allows states to assist communities and businesses with meeting their environmental responsibilities.

ECOS has documented that STAG funding has remained flat for over a decade, meaning that the federal investment in the environmental enterprise is not keeping up with the cost of doing business. Core regulatory obligations remain, while new regulatory requirements are multiplying. While states seek ways to save resources through efficiency efforts, the reality is that when limited funding combines with new and increasing regulatory requirements, states' ability to meet their delegated commitments becomes increasingly challenging. This challenge is heightened by variability in the allocation and ultimate distribution of federal funds.

In order to ensure the long-term strength and viability of the joint EPA and state efforts to implement these programs, the federal government must support congressional funding of states to carry out their environmental responsibilities and ensure effective protection of human health and the environment.

□ 2 Addressing Serious Water Infrastructure Investment Needs

Federal collaboration with states to advance innovative funding and technical support for our nation's aging drinking water and wastewater treatment systems is critical to the US population.

A significant portion of the aforementioned STAG is composed of monies from the federal Clean Water State Revolving Loan Fund and Drinking Water State Revolving Loan Fund (CWSRF and DWSRF), among the most successful and cost-effective environmental programs enacted by Congress and carried out by states with EPA guidance. The CWSRF has facilitated hundreds of wastewater, stormwater, energy efficiency, nonpoint sources, and green infrastructure projects. The DWSRF addresses the costs of ensuring safe drinking water supplies and assists small communities in meeting their responsibilities. The funding assistance provided to both small and large communities through this state–federal partnership has been instrumental in delivering safe and clean water for the American public. The “revolving” nature of the loan programs and states’ efforts to maximize federal capitalization grants assure a continuing return on federal investments.

This successful history, however, is now overshadowed by extensive and compromising national water and wastewater infrastructure needs. Cities and towns across the country face aging and decaying water and wastewater systems in need of major investments. In its 2013 “Report Card for America’s Infrastructure,” the American Society of Civil Engineers awarded a “grade” of D for our nation’s drinking water and wastewater infrastructure. In June 2013, EPA estimated that our drinking water infrastructure will require an investment of \$384 billion through 2030 and, in January 2016, EPA estimated that an investment of \$271 billion will be required over the next five years to address our wastewater infrastructure needs. Distressed urban areas, and small and rural communities, are particularly pressed to make these needed investments and to operate and maintain these assets.

Revolving loan funds supplement other capital sources to upgrade water and wastewater treatment plants, support pipe-related repairs, control sewer overflows, reduce sources of lead in drinking water, fight algal toxins, and clean up water sources that have been contaminated with per- and polyfluoroalkyl substances (PFAs)—a diverse group of compounds used in industrial applications and consumer products such as carpeting, apparels, upholstery, food wrappings, fire-fighting foams, and metal plating.

States and other stakeholders are seeking innovative strategies to address water infrastructure needs. A national conversation around these subjects is underway and must continue. ECOS is committed to being a constructive part of these conversations, including through documenting successes, best practices, and case studies in innovative funding and effective partnerships.

□ 2 **Advancing Joint Governance through E-Enterprise for the Environment**

Joint environmental governance is at the heart of ensuring an effective system of environmental protection—helping us to share information, advance efficiency, utilize technology, and deliver results.

State–federal joint governance is becoming increasingly complex as regulators strive to meet public health and environmental goals and communicate with each other, the regulated community, and the public. Through E-Enterprise for the Environment (E-Enterprise), EPA, states, and tribes are collaborating and pursuing joint governance as a means to change the way environmental programs are implemented. They seek to transform it into a national enterprise for environmental protection that will benefit the regulated community, regulators, and the public at large. E-Enterprise participants seek to streamline and modernize the implementation of environmental programs; foster greater trust among the regulated community, the public, and government by improving data integrity and communication of accurate information; and enable more informed and timely decision-making and better environmental results by improving the productivity of the environmental protection enterprise.

E-Enterprise is chaired by EPA’s deputy administrator and a state environmental commissioner, and led by the E-Enterprise Leadership Council (EELC). EELC members include senior staff from EPA program offices as well as state environmental commissioners and senior level state staff. Tribal governance is being added to E-Enterprise through a formal consultation process. Dedicated leadership is a valuable component of E-Enterprise, one that is essential to its continued effectiveness.

E-Enterprise builds on the foundation of the Exchange Network, a proven platform for sharing environmental information among many levels of government to foster informed decision-making. E-Enterprise expands on the Exchange Network’s joint governance model to allow states and EPA to advance business modernization and process improvement initiatives. Streamlining processes and technological investments are key to enhancing how states deliver permits, conduct monitoring, perform inspections, and inform the public. E-Enterprise is essential to modernizing state and EPA environmental business. In part, this may be accomplished through development of state shared services that can be built once and widely replicated.

Continued federal support and funding of E-Enterprise, together with state support and resources, will facilitate ongoing efforts to proactively implement burden reduction efforts such as electronic permitting and electronic reporting systems. These will allow information to be processed, reviewed, and shared between states and EPA more readily as well as increase information available to the public. This in

turn facilitates job creation, contributes to improved public health, and creates a more efficient and transparent government system that helps regulated entities achieve compliance. ECOS is committed to the E-Enterprise principles of joint governance, better decision-making, and increasing transparency and efficiency.

□ 2 Discussions around Our Nation's Energy Future

A national conversation will continue surrounding energy—states have extensive expertise, are demonstrating leadership in this arena, and must be meaningfully included.

For over a decade, our nation has been engaged in a highly political and polarized conversation about carbon-based fuels, renewable energy, clean energy, and the related economic implications of shifting our energy portfolios. A significant question has arisen around who should lead this conversation—and how federal and state goals can work together. ECOS is committed to being a part of conversations that will inevitably continue regarding our nation's carbon-considered future.

Conclusion

ECOS recognizes that it is challenging for all states to agree on the premises behind—and content of—many environmental and public health policies, regulations, and priorities. However, all state environmental leaders are committed to their mission of advancing a clean and healthy environment for their citizens.

Environmental and public health issues are complex and involve multiple agencies at the federal, state, and local levels of government, emphasizing the need for cooperative governance in addressing these issues. Through ECOS, state leaders, EPA, and other federal agencies forge collaborative solutions to environmental and public health challenges. ECOS creates the space for stakeholders to come together, offering a respectful atmosphere for dialogue and problem-solving.

The future of our environment is dependent on our collective and collaborative efforts to manage it responsibly. ECOS has worked to cultivate a positive working relationship with the federal government and intends to continue this partnership well into the future.



50 F St., NW, Suite 350
Washington, DC 20001

www.ECOS.org

202-266-4920 (*phone*)

202-266-4937 (*fax*)

ecos@ecos.org (*e-mail*)



To: Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Konkus, John[konkus.john@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Benton, Donald[benton.donald@epa.gov]; Actadmmccabe, Catherine17[Actadmmccabe.catherine17@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Richardson, RobinH
Sent: Mon 2/20/2017 10:10:06 PM
Subject: FW: Congratulations and Thank You from ECOS
[ECOS Delegation Letter Thanks 2 17 17.pdf](#)

Hi everyone –

Please find attached a letter from the ECOS Delegation congratulating the Beachhead Team on the confirmation of Administrator Pruitt and thanking you for your time and dialogue last Thursday.

Thank you, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Alexandra Dapolito Dunn [mailto:adunn@ecos.org]
Sent: Friday, February 17, 2017 9:37 PM
To: Benton, Donald <benton.donald@epa.gov>
Cc: McCabe, Catherine <McCabe.Catherine@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Stine, John (MPCA) <john.stine@state.mn.us>; Michele Clarizio <michele.clarizio@state.mn.us>; Todd Parfitt <todd.parfitt@wyo.gov>; Rudolph, Martha <martha.rudolph@state.co.us>; Bryan Shaw

<bryan.shaw@tceq.texas.gov>; Chancellor Erin <Erin.Chancellor@tceq.texas.gov>; Butler
Craig <craig.butler@epa.ohio.gov>; Matthew Rodriguez <matthew.rodriguez@calepa.ca.gov>;
David Paylor <David.Paylor@deq.virginia.gov>; keogh@adeq.state.ar.us
Subject: Congratulations and Thank You from ECOS

Dear Don,

Today was quite a day for the Beachhead Team! Please accept our congratulations and thanks as expressed in the attached letter. It was a pleasure spending time with all of you yesterday.

By copy here to Robin Richardson, we ask that EPA kindly share our letter with all members of the Beachhead Team.

Regards,

Alexandra Dapolito Dunn, Esq.

Executive Director & General Counsel

Environmental Council of the States

50 F Street, NW, Suite 350

Washington, DC 20001

202-266-4929 (T); 202-230-4247 (C); 202-266-4937 (F)

adunn@ecos.org; Twitter @ECOSates

See my research: <http://ssrn.com/author=1356207>

Save the Date! ECOS' Spring Meeting, April 6-8, 2017, Washington, DC, www.ecos.org



THE
ENVIRONMENTAL
COUNCIL OF
THE STATES

50 F Street, N.W.
Suite 350
Washington, D.C. 20001

Tel: (202) 266-4920
Email: ecos@ecos.org
Web: www.ecos.org

John Linc Stine

Commissioner, Minnesota
Pollution Control Agency
PRESIDENT

Todd Parfitt

Director, Wyoming Department
of Environmental Quality
VICE PRESIDENT

Becky Keogh

Director, Arkansas Department
of Environmental Quality
SECRETARY-TREASURER

Martha Rudolph

Director of Environmental
Programs, Colorado
Department of Public Health
and Environment
PAST PRESIDENT

Alexandra Dapolito Dunn

Executive Director &
General Counsel

February 17, 2017

Don Benton
Senior White House Adviser
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue, NW
Washington, D.C. 20460

Dear Mr. Benton:

On behalf of the leadership of the Environmental Council of the States (ECOS), we congratulate you and your colleagues on today's confirmation of Administrator Pruitt.

We also thank you for the significant time you and members of the Beachhead Team took yesterday to meet with our delegation of state environmental leaders. As representatives of the national, non-profit, nonpartisan association of state and territorial environmental commissioners, we valued the meaningful opportunity we had to discuss with you and your colleagues how to enhance both the substantive and fiscal capability of state environmental agencies, as well as to improve upon the state-federal environmental relationship. It was clear from our dialogue that we all seek to find better ways, as state and federal partners, to measurably protect and improve human health and the environment across the nation while advancing economic prosperity and sustainable outcomes.

We are anticipate following up with you very soon. We are confident that we will maintain – and enhance – an effective and productive relationship with you and the career Agency leaders over the short and long-terms.

Again, congratulations, and thank you.

Sincerely,

Alexandra Dapolito Dunn
Executive Director and General Counsel

cc: Beachhead Team Members
Catherine McCabe, Mike Flynn, Robin Richardson
ECOS Delegation Members (ECOS Officers + Shaw (TX), Butler (OH),
Paylor (VA), Rodriquez (CA))

To: Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Jones, Knolyn[Jones.Knolyn@epa.gov]; Konkus, John[konkus.john@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; McCabe, Catherine[McCabe.Catherine@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Starks, Angela[Starks.Angela@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Poole, Jacqueline[Poole.Jacqueline@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart, Sherry[Stewart.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris,

Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster, Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingston.Keith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Payne, Claudia[Payne.Claudia@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Zito, Kelly[ZITO.KELLY@EPA.GOV]; Burden, Susan[Burden.Susan@epa.gov]; Hautamaki, Jared[Hautamaki.Jared@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Naples, Eileen[Naples.Eileen@epa.gov]; Nitsch, Chad[Nitsch.Chad@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]
From: Dickerson, Aaron
Sent: Wed 2/1/2017 7:35:06 PM
Subject: February 2017 Phone Directory
[February 2017 Phone List.xlsx](#)

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Please note that because this directory includes some personal contact information, it is only intended for limited distribution to those employees listed in the directory.

If you have questions, edits or updates, please contact Aaron Dickerson at dickerson.aaron@epa.gov or (202) 564-1783.

Aaron Dickerson

Staff Assistant

Office of the Administrator

U.S. EPA

Phone: 202-564-1783

Fax: 202-501-1338

PHONE LIST:
MCCABE, CATHERINE
ANDERSON, DENISE
FLYNN, MIKE
BURTON, TAMIKA
REEDER, JOHN
WILLIS, SHARNETT
ALLEN, REGINALD
BENTON, DON
SCHNARE, DAVID
GREAVES, HOLLY
SUGIYAMA, GEORGE
BANGERTER, LAYNE
SCHWAB, JUSTIN
DAVIS, PATRICK
KREUTZER, DAVID
ERICKSEN, DOUG
KONKUS, JOHN
DICKERSON, AARON
MUNOZ, CHARLES
WILLIS, SHARNETT
JONES, KNOLYN
BURLEY, VERONICA
DAVIS, GAIL
JENKINS, DONNA
WOODWARD, CHERYL
KNAPP, KRISTIEN
THREET, DEREK
NAPLES, EILEEN
BURDEN, SUSAN
HAUTAMAKI, JARED
NITSCH, CHAD
OFFICE OF EXTERNAL AFFAIRS AND ENVIRONMENTAL EDUCATION (OEAE)
HULL, GEORGE
GRAY, DORIS
GRANTHAM, NANCY
HULL, GEORGE
VALENTINE, JULIE
SOWELL, SARAH
VACANT
VACANT
BRENNAN, TOM
BRENNAN, TOM
VACANT
VACANT
VACANT
STEWART, SHERRY
RICHARDSON, ROBIN
RICHARDSON, ROBIN
SCALES, WUANISHA
WILKES, QUIANNA
KLING, DAVID
BROWN, CAROLINE
CARABALLO, MARIO
WILLIAMS, STEVEN
OFFICE OF POLICY, ECONOMICS, AND INNOVATION (OPEI)
KENNY, SHANNON
VACANT
KENNY, SHANNON
POOLE, JACQUELINE
KIME, ROBIN
VACANT

ETZEL, RUTH
REED, KHESHA
CURTIS, MELLASONDA
FOOS, BRENDA
LAWRENCE, TANYA
VACANT
WHICKUM, CHERYL
BACHLE, LAURA
DARDEN, CYNTHIA
LANCASTER, TINA
HOPE, BRIAN
WASHINGTON, VALERIE
HOPE, BRIAN
GAINES, CYNTHIA
LIVINGSTON, KEITH
NEWTON, JONATHAN
FERRIS, LENA
ALLEN, REGINALD
LESPERANCE, TWANNA
CUSCINO, GLEN
PAYNE, CLAUDIA
ZARBA, CHRISTOPHER
SANZONE, STEPHANIE
BENJAMIN-SIRMONS, DENISE
ROGERS, JOAN
DENT, BRIDGETTE

VIZIAN, DONNA
WHEELER, KIM
COOPER, MARIAN
SHOWMAN, JOHN
GANTT, MELLISSA
HITCHENS, LYNNANN
DUNHAM, SARAH
VACANT
SHAW, BETSY
VACANT
LOVING, SHANITA
ATKINSON, EMILY
WASHINGTON, YVETTE
LEWIS, JOSH
VACANT
CYRAN, CARISSA
CLELAND-HAMNETT, WENDY
WISE, LOUISE
MILHOUSE, GLORIA
VACANT
JONES, TAWAUNNA
BLOOM, DAVID
OSBORNE, HOWARD K.
BENSON, SHEILA
WILSON, RITA
VACANT
STARFIELD, LAWRENCE
VACANT
STARFIELD, LAWRENCE
VACANT
BAILEY, ETHEL
SHIFFMAN, CARI
BENITEZ-CLARK, ROWENA (TINA)
FINE, STEVEN
FINE, STEVEN
JONES-PARA, LISA
GROGARD, MEAGAN
BEDNAR, GEORGIA
JACKS, SUSAN
OFFICE OF THE INSPECTOR GENERAL (OIG)
MINOLI, KEVIN
VENEY, CARLA
PACKARD, ELISE
VACANT
JONES, GAIL
VACANT
PATRICK, MONIQUE
FUGH, JUSTINA
OFFICE OF THE INSPECTOR GENERAL (OIG)
ELKINS JR, ARTHUR
SHEEHAN, CHARLES
MASON, DARRYL

NISHIDA, JANE
STEWART, LAKITA
HILL, RANDY
STARKS, ANGELA
VACANT
SILVER, EDNA
BACA, ANDREW
KAVLOCK, ROBERT
PLOTKIN, VIKTORIYA
GENTRY, NATHAN
RODAN, BRUCE
SJOGREN, MYA
ROBBINS, CHRISTOPHER
MCPHERSON, MARK
BLACKBURN, ELIZABETH
BREEN, BARRY
BERGMAN, SHAWNA
BROOKS, BECKY
HILOSKY, NICK
HILL, TERESA
SIMON, NIGEL
VACANT
KENELY, CAROLINE
SHAPIRO, MIKE
BEST-WONG, BENITA
PECK, GREGORY
PENMAN, CRYSTAL
GUDE, KAREN
EDWARDS, CRYSTAL

SZARO, DEB
LINDSAY, JANE
MORAFF, KEN
GUTRO, DOUG
MUGDAN, WALTER
GUTIERREZ, CLAUDIA
HICKEY, MAUREEN T
SCHAAF, ERIC
MEARS, MARY
RODRIGUES, CECIL
PURNELL, RHONDA
SEARFOSS, RENEE
VACANT
ARMSTEAD, JOHN
CORREA, LAURA
LEWIS, JACQUELINE
HEARD, ANNE
JONES-JOHNSON, SHEA
JOHNSON, BELINDA
LAPIERRE, KEN
BONNER, BRENDA
GHOSH, MITA
LINCOLN, LARRY
KAPLAN, ROBERT A
WILLIAMS, FELICIA
NEWTON, CHERYL
MARTINEZ, ISIDRA
KELLEY, JEFF
ROWAN, ANNE
COLEMAN, SAMUEL
WILLIAMS, ODESSA
GRAY, DAVID
WILLIAMS, ODESSA
GRAY, DAVID
ED, CHU
CACHO, JULIA
FLOURNOY, KAREN
PETERS, DANA
CAREY, CURTIS
THOMAS, DEBRA H.
BOHAN, SUZANNE J.
VARCOE, BETSY
MUTTER, ANDREW
STRAUSS, ALEXIS
JORDAN, DEBORAH
KAO, JESSICA
GAUDARIO, ABIGAIL
ZITO, KELLY
PIRZADEH, MICHELLE
OPALSKI, DAN
TYSON, LINDA
ERIKSON, LINDA
TYLER, KENDRA
KELLY, JOYCE
HOLSMAN, MARIANNE

FEBRUARY 2017					
OFFICE OF THE ADMINISTRATOR (AO)					
	Main	Direct	Cell	Fax	Home
Acting Administrator	564-4700	564-2928	202-368-6454	202-501-1450	n/a
Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	n/a
Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a
Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a
Acting Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1480	202-244-1865
Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1480	n/a
Acting Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
Senior White House Advisor	564-4711	564-3019	202-379-6901	202-501-1470	n/a
Transition Team	n/a	564-3073	202-380-5426	n/a	n/a
Transition Team	n/a	564-3028	202-379-8507	n/a	n/a
Transition Team	n/a	564-3054	202-379-8463	n/a	n/a
Transition Team	n/a	564-0468	202-816-0919	n/a	n/a
Transition Team	n/a	564-3135	202-380-5646	n/a	n/a
Transition Team	n/a	564-3103	202-380-8341	n/a	n/a
Transition Team	n/a	564-3113	202-384-8061	n/a	n/a
Transition Team	n/a	564-3131	202-379-6084	n/a	n/a
Transition Team	n/a	564-2187	202-365-9250	n/a	n/a
Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	540-840-2771
White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328	n/a
Staff Assistant	564-7960	564-7866	202-380-6522	202-501-1328	n/a
Staff Assistant	564-4700	564-6262	n/a	202-501-1450	n/a
Staff Assistant	564-1225	564-7084	n/a	202-501-1480	n/a
Travel Coordinator	564-1225	564-1444	202-329-4566	202-501-0320	n/a
Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	240-412-0052
Staff Assistant	564-7719	564-1274	202-713-8593	202-564-2889	301-568-7876
SPECIAL ASSISTANTS (AO)					
	Main	Direct	Cell	Fax	Home
OAR, OITA	564-4724	564-3277	202-379-8531	202-564-1408	n/a
OW, OCFO, OEI	564-4724	564-1409	919-530-0643	202-501-1470	202-441-9696
OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057	202-731-6858	202-501-1428	n/a
OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	202-501-1470	n/a
OECA, OGC, IG	564-4724	564-4229	n/a	202-501-1428	n/a
Environmental Justice and Community Revitalization	564-4714	564-4714	202-251-6505	n/a	n/a
OFFICE OF PUBLIC AFFAIRS (OPA)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
Staff Assistant	564-8368	564-0649	n/a	202-501-1474	n/a
Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a
Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a
Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a
Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474	n/a
Deputy Press Secretary	564-8368	n/a	n/a	202-501-1474	n/a
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a
Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a
Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490	n/a
Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a
Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a	n/a
Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
Staff Assistant	564-7178	564-2486	n/a	202-501-1545	301-653-0563
OFFICE OF HOMELAND SECURITY (OHS)					
	Main	Direct	Cell	Fax	Home
Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	703-938-5895
Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	540-373-5515
Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	301-780-3531
Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	703-922-0763
OFFICE OF POLICY (OP)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
Deputy Associate Administrator	564-4332	n/a	n/a	202-501-1688	n/a
Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
Staff Assistant/Scheduler	564-4332	566-2670	n/a	202-501-1688	301-568-7876
Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	301-539-6881
Special Assistant	564-4332	n/a	n/a	202-501-1688	n/a

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
	Main	Direct	Cell	Fax	Home
Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	301-775-5596
Scheduler	564-2188	566-9971	n/a	202-564-2733	n/a
Regulatory Support and Science Policy Division Director	564-2188	564-2707	571-309-0457	202-564-2733	703-360-3537
OFFICE OF CIVIL RIGHTS (OCR)					
	Main	Direct	Cell	Fax	Home
Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
Deputy Director	564-7272	n/a	n/a	202-501-1836	n/a
Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
	Main	Direct	Cell	Fax	Home
Acting Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1903	n/a
Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	703-307-9776
Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
Attorney Advisor/FOIA Coordinator	564-7311	566-1981	240-682-5529	202-501-1903	n/a
Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF EXECUTIVE SERVICES (OES)					
	Main	Direct	Cell	Fax	Home
Director	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	703-385-4462
Staff Assistant	564-0444	564-0417	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)					
	Main	Direct	Cell	Fax	Home
Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
Special Assistant	564-2221	564-2067	n/a	202-233-0643	301-565-0989
OFFICE OF SMALL BUSINESS PROGRAMS (OSBP)					
	Main	Direct	Cell	Fax	Home
Acting Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a

ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
Special Assistant	564-4600	564-0620	202-590-0431	202-564-0233	n/a
Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	n/a
Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	n/a
Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a
Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
SEE Employee	564-7404	564-6168	n/a	202-564-1408	n/a
Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	n/a
Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	n/a
Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	202-244-5231
Scheduler	564-2902	564-4206	n/a	202-564-0801	n/a
Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
Scheduler	564-2902	564-6077	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
	Main	Direct	Cell	Fax	Home
Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	703-641-9233
Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	703-543-6061
Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	n/a
Principal Deputy Assistant Administrator	564-2440	564-8179	214-789-2183	202-501-3842	n/a
Chief of Staff	564-2440	n/a	n/a	202-501-3842	n/a
Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
	Main	Direct	Cell	Fax	Home
Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
Principal Deputy Assistant Administrator	564-6665	564-1487	301-448-5642	202-501-1622	n/a
Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
Special Assistant	564-6665	564-6812	n/a	202-501-1622	n/a
Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	202-297-2288
Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)					
	Main	Direct	Cell	Fax	Home
Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	202-986-6427
Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	202-450-6957
Deputy General Counsel	564-8064	n/a	n/a	202-501-1438	n/a
Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
Deputy General Counsel	564-8064	n/a	n/a	202-501-1428	n/a
Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	202-399-1253
Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	703-532-6098
OFFICE OF INSPECTOR GENERAL (OIG)					
	Main	Direct	Cell	Fax	Home
Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	202-262-1498
Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a

OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	202-561-0880
Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
Staff Assistant	564-6600	564-6952	202-765-6688	202565-2407	n/a
Chief of Staff	564-6600	n/a	n/a	202-565-2407	n/a
Staff Assistant	564-0303	564-0286	301-906-1664	202-565-2407	301-350-2195
Acting Deputy Director	564-0303	566-0185	202-329-7886	202-565-2407	n/a
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	n/a
Special Assistant	564-6620	564-7318	n/a	202-565-2430	n/a
Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	410-440-9125
Associate Director for Science	564-6620	564-3331	n/a	202-565-2430	n/a
Special Assistant	564-6620	564-2213	n/a	202-565-2430	n/a
Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	919-946-6952
Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430	n/a
Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	301-565-2897
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	703-237-2750
Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207	n/a
Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	540-752-6181
Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207	n/a
Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207	301-877-9783
Deputy Assistant Administrator	566-0200	n/a	n/a	n/a	n/a
Management Assistant	566-0200	566-2235	n/a	202-566-0207	
OFFICE OF WATER (OW)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	703-351-9389
Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	703-876-0791
Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
	Main	Direct	Cell	Fax	Home
Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	908-229-9383
Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	617-825-1960
Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	617-335-3854
Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	339-201-1620
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
Acting Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	718-224-7256
Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	201-766-3636
Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	n/a
Acting Deputy Regional Administrator	212-637-5000	212-637-3107	646-369-0031	212-637-5024	908-317-5655
Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	201-563-0125
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	856-332-8516
Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	n/a
Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	215-424-4389
Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	n/a
Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	n/a
Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	470-225-6514
Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	770-929-0329
Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	770-856-7660
Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	n/a
Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	719-640-7270
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
Acting Regional Administrator	312-886-3000	312-886-1499	312-287-0518	312-353-1120	773-907-0527
Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	773-931-1817
Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	n/a
Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	708-420-2046
Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	773-334-4793
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	817-797-5592
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
Acting Deputy Regional Administrator	214-665-2100	214-665-8120	214-789-2619	214-665-6648	214-739-3269
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	n/a
Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	816-453-0189
Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	720-255-6653
Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	303-938-8736
Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	301-922-7845
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	510-531-7975
Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	510-528-3159
Chief of Staff	415-947-8702	415-972-3922	415-297-6243	415-947-3588	510-301-4007
Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	650-302-5685
Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	415-717-2875
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	425-776-6185
Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	n/a
Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	n/a
Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	206-549-4926
Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	919-225-1247
Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	206-898-8831
Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	206-455-1668

To: Bangerter, Layne[bangerter.layne@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
Cc: Benton, Donald[benton.donald@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]
From: Hale, Michelle
Sent: Wed 2/22/2017 5:02:53 PM
Subject: FW: Kitchen Entry to Administrator's Office

Thank you for making me feel welcome in my new position with the EPA. Everyone has been very helpful. I just want to pass along a couple of items of note to help make things run somewhat smoother.

- 1.) Please refrain from using the kitchen door as an entry and exit point to the Administrator's Office. We would prefer that everyone use the doorway located by my office.
- 2.) Additionally, please check your cell phones in with me prior to entering into a meeting with the Administrator. This is preferred so that there are no distractions during the time you that have with him.

Thank you for your consideration.

Michelle

To: Schnare, David[schnare.david@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Kreutzer, David
Sent: Fri 1/27/2017 9:46:16 PM
Subject: A GOP regulatory game changer, writes @KimStrassel

Here's the WSJ story on the CRA.

<http://www.wsj.com/articles/a-gop-regulatory-game-changer-1485478085>

Sent from my iPhone

To: Ericksen, Doug[ericksen.doug@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Konkus, John[konkus.john@epa.gov]
From: Benton, Donald
Sent: Fri 2/24/2017 3:29:26 PM
Subject: FW: signing the President's ethics pledge
[P45 Executive Order.pdf](#)
[P45 Ethics Pledge blank.pdf](#)

FYI please bring your signed pledge to my office.

Thank you,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Fugh, Justina
Sent: Thursday, February 23, 2017 10:24 AM
To: Benton, Donald <benton.donald@epa.gov>
Subject: signing the President's ethics pledge

Hi –

Kevin Minoli and I met with Administrator Pruitt on Tuesday to begin his ethics discussions. He is required to have two sessions, believe it or not. The first one is to talk about his immediate ethics obligations (we have 90 days to confirm that he has met the terms of his ethics agreement), and the second one is the initial ethics briefings (that you and Charles Munoz did together with OGC/Ethics). Our big news is that the

Administrator signed the ethics pledge, so he was officially our first!

Going forward, as people come on board (e.g., Ryan Jackson), I will get them to sign the pledge during the initial ethics briefing. But we need your existing team of political appointees to sign the pledge too (irrespective of whether they are staying beyond the 120 appointments or not). And we really should explain what the pledge means before they sign.

If you have already-scheduled meetings with your team, could I come by for 15 minutes to go over the pledge and get signatures? Or would you prefer to just have them all sign and then give the documents back to me? I think it's useful for them to know what they're signing, so I could give you some talking points or background if you didn't need for me to be at your meeting. To provide some context, I've attached the Executive Order that the President signed on January 28, and a copy of the pledge itself.

Hope you're doing well and still enjoying yourself!
Cheers,

Justina

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308
North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the
zip code) | phone 202-564-1786 | fax 202-564-1772



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY

Washington, D.C. 20460

As a condition, and in consideration, of my employment in the United States Government in an appointee position invested with the public trust, I commit myself to the following obligations, which I understand are binding on me and are enforceable under law:

1. I will not, within 5 years after the termination of my employment as an appointee in any executive agency in which I am appointed to serve, engage in lobbying activities with respect to that agency.
2. If, upon my departure from the Government, I am covered by the post-employment restrictions on communicating with employees of my former executive agency set forth in section 207(c) of title 18, United States Code, I agree that I will abide by those restrictions.
3. In addition to abiding by the limitations of paragraphs 1 and 2, I also agree, upon leaving Government service, not to engage in lobbying activities with respect to any covered executive branch official or non-career Senior Executive Service appointee for the remainder of the Administration.
4. I will not, at any time after the termination of my employment in the United States Government, engage in any activity on behalf of any foreign government or foreign political party which, were it undertaken on January 20, 2017, would require me to register under the Foreign Agents Registration Act of 1938, as amended.
5. I will not accept gifts from registered lobbyists or lobbying organizations for the duration of my service as an appointee.
6. I will not for a period of 2 years from the date of my appointment participate in any particular matter involving specific parties that is directly and substantially related to my former employer or former clients, including regulations and contracts.
7. If I was a registered lobbyist within the 2 years before the date of my appointment, in addition to abiding by the limitations of paragraph 6, I will not for a period of 2 years after the date of my appointment participate in any particular matter on which I lobbied within the 2 years before the date of my appointment or participate in the specific issue area in which that particular matter falls.
8. I agree that any hiring or other employment decisions I make will be based on the candidate's qualifications, competence, and experience.

9. I acknowledge that the Executive Order entitled 'Ethics Commitments by Executive Branch Appointees,' issued by the President on January 28, 2017, which I have read before signing this document, defines certain terms applicable to the foregoing obligations and sets forth the methods for enforcing them. I expressly accept the provisions of that Executive Order as a part of this agreement and as binding on me. I understand that the obligations of this pledge are in addition to any statutory or other legal restrictions applicable to me by virtue of Government service.

Printed Name: _____

Signature: _____

Date: _____

To: Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: L. Michael Bogert
Sent: Mon 2/20/2017 3:18:24 PM
Subject: RE: Greetings Fellow Idahoan

Layne/Senator Ericksen: Happy holiday.

With the Administrator now in the saddle, I am sensitive to burgeoning priorities and fluid schedules. However, I am wondering if this Friday I can bring Francis McAllister, Senior Vice President for Land and Water for Freeport McMoRan and Sandy Fabritz-Whitney, who is Freeport's lead strategist on water issues. We have no ask and are simply reaching out to become a potential resource for the new Administration.

We have a meeting at 9A over at Interior and will be available after that. Thanks much for the consideration, congrats on getting Administrator Pruitt confirmed, and we look forward to possibly seeing you at the end of the week.

From: Bangerter, Layne [mailto:bangerter.layne@epa.gov]
Sent: Friday, February 17, 2017 9:02 AM
To: L. Michael Bogert <MBogert@parsonsbehle.com>
Cc: Ericksen, Doug <ericksen.doug@epa.gov>
Subject: RE: Greetings Fellow Idahoan

You are the man Michael, thanks for the contact. Anyway I can help you I'm here to do-so. It is easy for me to accommodate meeting with you here: WJC-N. Am adding Senator Doug Ericksen, one heck of a guy!

Layne

From: L. Michael Bogert [mailto:MBogert@parsonsbehle.com]

Sent: Thursday, February 16, 2017 2:04 PM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Subject: Greetings Fellow Idahoan

Layne: Hope you are enjoying EPA HQ.

I have been trying to stay out of your hair, but I am hoping to introduce you to some folks from Freeport McMoRan, an Arizona based mining company next Friday the 24th. We have a meeting at 9A at Interior and are flexible after that. In addition to a simple introduction, they have an interest in Superfund implementation.

I was also hoping to pay a courtesy visit to Senator Ericksen if he has a few minutes.

Thanks Layne and hope to see you shortly.

	L. Michael Bogert Attorney at Law Parsons Behle & Latimer 800 West Main Street, Suite 1300 Boise, Idaho 83702 Main 208.562.4900 Personal Phone/Ex. 6 Fax 208.562.4901
A Professional Law Corporation	parsonsbehle.com MBogert@parsonsbehle.com vCard

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To: Kenny, Shannon[Kenny.Shannon@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; McCabe, Catherine[McCabe.Catherine@epa.gov]; Reeder, John[Reeder.John@epa.gov]
Cc: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Wed 2/1/2017 7:28:38 PM
Subject: FW: Transition team assignments

Dear Team,

I have asked the following members of the transition team to pair up with the acting administrators in the following areas. I want them to get to know you, your team and your responsibilities as well as current initiatives you may be working on so they can be an asset to General Pruitt when he arrives. Please include them in the communications you have with your team and in your team and other meetings you may have. Please make them aware of any external meetings, travel and/or presentations you may have scheduled. Obviously, personnel performance and discipline meetings are excluded. Their role is primarily one of being a good listener and to ask questions for clarification purposes and to offer suggestions. Thank you for helping them become knowledgeable in your area and getting them “up to speed” on current agency business and plans into the future. Please continue to keep me and the whole team informed of any policy decisions you are making as well.

Patrick Davis-Shannon Kenny and Barry Breen and David Kling (Policy and OLEM and Homeland Security)

Holly Greaves- David Bloom And Donna Vizian (Finance and Administration/Resource Mgt.)

Doug Ericksen- Nancy Grantham and Denise Sirmons (Public Affairs and Small Business Programs)

Lane Bangerter- Robin Richardson and Mike Shapiro (Congressional Affairs and Water)

John Konkus- Steven Fine and Tom Brennan (Environmental Information and Public Engagement)

Justin Schwab-Kevin Minoli and Larry Starfield (OGC and Enforcement)

David Kreutzer-Robert Kavlock and Jane Nishida and Christopher Zarba (R&D and International and Science Advisory Board)

George Sugiyama- Sarah Dunham and Wendy Cleland-Hamnet (Air and Chemical safety)

Don Benton-Catherine McCabe and Brian Hope (Administrator and Executive Secretariat)

David Schnare- Mike Flynn, John Reeder, Arthur Elkins, JR (Deputy Administrator and Chief of Staff and Inspector General)

Please let me know if there are any problems or concerns with this arrangement.

Thank you,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Senior Staff Meeting
Start Date/Time: Mon 1/30/2017 6:00:00 PM
End Date/Time: Mon 1/30/2017 7:00:00 PM

SCt: Denise Anderson, 202-564-1782

NOTE: Due to space constraints, please contact Denise Anderson before forwarding or inviting additional meeting attendees.

Non-responsive Conference Code/Ex.6

To: Davis, Patrick[davis.patrick@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Konkus, John[konkus.john@epa.gov]; Schnare, David[schnare.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Breen, Barry[Breen.Barry@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Clark, Becki[Clark.Becki@epa.gov]; Irizarry, Gilberto[Irizarry.Gilberto@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Cheatham, Reggie
Sent: Wed 2/1/2017 6:28:24 PM
Subject: RE: EPA Emergency Response Report Distribution

All corrected...I have added Doug Ericksen to the distribution.

Thanks

Reggie Cheatham, Director

Office of Emergency Management, USEPA

202.564.8003 (O); 202.689.9400 (M);

cheatham.reggie@epa.gov

Doris Williams, Executive Assistant

202.564.0053

From: Cheatham, Reggie
Sent: Wednesday, February 01, 2017 1:22 PM
To: Davis, Patrick <davis.patrick@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Konkus, John <konkus.john@epa.gov>; Schnare, David <schnare.david@epa.gov>
Cc: Barry Breen (breen.barry@epa.gov) <breen.barry@epa.gov>; Simon, Nigel <Simon.Nigel@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Gilberto Irizarry (Irizarry.Gilberto@epa.gov) <Irizarry.Gilberto@epa.gov>; Dave Kling <Kling.Dave@epa.gov>; Nancy Grantham (Grantham.Nancy@epa.gov) <Grantham.Nancy@epa.gov>
Subject: EPA Emergency Response Report Distribution

Greetings All,

This is Reggie Cheatham, the Director of the Office of Emergency Management in OLEM, writing to let you know that you are being added to the distribution list for two of our main HQ Emergency Operations Center (HQ EOC) products described below (please note that Doug Erickson is not in the Agency's directory, but can be added once we have an epa.gov address):

EOC Daily Emergency Management Report (Daily Report) – An HQ EOC product sent to the OLEM front office leadership, personnel in the Administrator's Office, designated Regional emergency response program personnel, and other select Agency officials. The report includes EPA emergency operations activities, status of EPA national emergency response assets (e.g., ASPECT and PHILIS), and notable interagency (DHS, FEMA, DOI) inputs with a nexus to EPA to give the reader a broad perspective of emergency management activities on a national scale. This report is issued daily in the mornings excepting weekends and holidays and covers activities since the prior report.

EOC Spot Reports – An HQ EOC product which serves as a quick way to notify senior leadership and EPA emergency management personnel during the initial stages of an incident where EPA OSCs are responding. Updates to Spot Reports may be issued as EPA activities ramp-up and more information is known.

These reports are considered For Official Use Only (FOUO), and for situational awareness for those on the distribution list. Any further distribution should be done in consultation with the Assistant Administrator of OLEM or the Director of the Office of Emergency Management in OLEM.

The **EPA HQ Emergency Operations Center (HQ EOC)** provides 24/7 monitoring, routine reporting, and incident specific reporting on EPA's emergency response activities.

Please note that the HQ EOC facility is currently undergoing a major technological upgrade, and operations are being conducted in nearby temporary space. We look forward to providing you with a tour of the EOC at your convenience once we reopen later this spring.

Thanks

Reggie Cheatham, Director

Office of Emergency Management, USEPA

202.564.8003 (O); 202.689.9400 (M);

cheatham.reggie@epa.gov

Doris Williams, Executive Assistant

202.564.0053

To: Richardson, RobinH[Richardson.RobinH@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Bowles, Jack[Bowles.Jack@epa.gov]; Hannon, Arnita[Hannon.Arnita@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]
From: Benton, Donald
Sent: Fri 2/24/2017 2:50:15 PM
Subject: RE: Update: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

I would like to listen in to the call, please add to my calendar

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Richardson, RobinH
Sent: Thursday, February 23, 2017 12:47 PM
To: Benton, Donald <benton.donald@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Anderson, Denise <anderson.denise@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Hannon, Arnita <Hannon.Arnita@epa.gov>; Anderson, Denise <anderson.denise@epa.gov>
Subject: Update: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

Hi Don & Doug –

We received an update on the call from R10. Mike Shapiro, Acting AA for Water, and Dan Opalski, Acting DAA for Region 10, will conduct the conference call with Mayor Condon next Thursday, March 2. If you have any questions or want to discuss further please let me know.

Best, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Richardson, RobinH

Sent: Wednesday, February 22, 2017 2:34 PM

To: Benton, Donald <benton.donald@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>

Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>;

Anderson, Denise <anderson.denise@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>;

Hannon, Arnita <Hannon.Arnita@epa.gov>

Subject: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

Hi Don & Doug – I wanted to let you know we have scheduled a call with his staff, OW and R10 next week, Thursday, March 2, at 3pm EST in follow up to Mayor Condon's February 7th letter expressing his concerns with EPA's Water Quality Rule for the State of Washington. If you are interested in participating, let me know and we'll work with Denise to include it on your calendars. If not, we're happy to provide you a summary of the call afterwards. If you need any additional information or have any questions please let me know. Best, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

To: Bangerter, Layne[bangerter.layne@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Wed 3/15/2017 1:01:30 PM
Subject: Re: NANCY: puget sound wastewater

Unfortunately this is not a one time occurrence. If it was a dairy farmer the fine would put them out of business. The city has not made upgrading this facility a priority and over the years, it has happened more than you know.

Sent from my iPad

On Mar 14, 2017, at 11:27 PM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

Is this a fake disaster and hype?

Sent from my iPhone

Begin forwarded message:

From: "Bowles, Jack" <Bowles.Jack@epa.gov>
Date: March 14, 2017 at 10:10:52 PM EDT
To: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Cc: "Kaiser, Sven-Erik" <Kaiser.Sven-Erik@epa.gov>, "Bangerter, Layne" <bangerter.layne@epa.gov>
Subject: Re: NANCY: puget sound wastewater

Hi Robin,
Look forward to hearing what you learn and getting more context. Not sure what if anything is being asked of us beyond a basic response / acknowledgement. Seems to me like this type of incident would have triggered some regional (and state?) response or involvement. Looks like the county has launched a full investigation of what happened.

Best,
Jack

Sent from my iPhone

On Mar 14, 2017, at 6:43 PM, Richardson, RobinH <Richardson.RobinH@epa.gov> wrote:

Hi Sven & Jack - Working to learn more but wanted you to know. Stay tuned. If

you have any thoughts/suggestions please share. Thank you! Robin

Robin H Richardson
PDAA, EPA/OCIR
(202) 564-3358 (desk)
(703) 581-5814 (cell)
richardson.robinh@epa.gov

Begin forwarded message:

From: "Grantham, Nancy" <Grantham.Nancy@epa.gov>
Date: March 14, 2017 at 6:39:25 PM EDT
To: "Holsman, Marianne" <Holsman.Marianne@epa.gov>, "Valentine, Julia" <Valentine.Julia@epa.gov>, "Hull, George" <Hull.George@epa.gov>
Cc: "Philip, Jeff" <Philip.Jeff@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Subject: RE: NANCY: puget sound wastewater

Just talked with region 10 .. and we think this should be handled by OCIR.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Holsman, Marianne
Sent: Tuesday, March 14, 2017 6:14 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Philip, Jeff <Philip.Jeff@epa.gov>

Subject: RE: NANCY: puget sound wastewater

Thanks all. We'll figure out how to handle. It appears the council member wanted Administrator Pruitt, or "the Administration" to know of the concerns re: infrastructure failure...

We can respond to him, but are you all putting things like this in the hopper for awareness/response at the upper levels?

Marianne

Follow us!

[<image001.png>](#) [<image002.png>](#) [<image003.png>](#) [<image004.png>](#) [<image005.png>](#) [<image006.png>](#)

From: Grantham, Nancy
Sent: Tuesday, March 14, 2017 3:07 PM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Holsman, Marianne <Holsman.Marianne@epa.gov>; Philip, Jeff <Philip.Jeff@epa.gov>
Subject: RE: NANCY: puget sound wastewater

Looping in region 10

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Valentine, Julia
Sent: Tuesday, March 14, 2017 6:06 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: NANCY: puget sound wastewater

Nancy is this something you are handling?

Julia P. Valentine

Office of Media Relations

202.564.2663

Sent from USEPA iPhone

Begin forwarded message:

Resent-From: <Press@epa.gov>
From: "Shurtleff, David" <David.Shurtleff@kingcounty.gov>
Date: March 14, 2017 at 6:04:20 PM EDT
To: Press <Press@epa.gov>
Subject: FW: Attn: Lynn

This is urgent. National press finally picking up on this disaster.

From: Shurtleff, David
Sent: Tuesday, March 14, 2017 3:03 PM
To: 'lynn.tricia@epa.gov' <lynn.tricia@epa.gov>
Subject: Attn: Lynn
Importance: High

Hi Lynn, please see below. Ideally the administration would be aware of this

disaster happening. Complete failure of infrastructure resulting in Katrina-scale damage to wastewater plant. 300 million gallons of raw sewage continuing to spew into Seattle's Puget Sound. Please call if you can—I know infrastructure improvement is a top priority and this is a prime and tragic example.

David

David Shurtleff
Director of Communications

Metropolitan King County Council

516 3rd Ave | Seattle | WA | 98104
O: 206-477-2181

BACKGROUND:

300 MILLION GALLONS of raw sewage has been dumped into Seattle's iconic Puget Sound. It's being called the **“biggest environmental disaster America has never heard of”** and it's occurring on the western shore of one of the most environmentally progressive cities in the nation.

For context, this ongoing disaster is already twice as large at the Southern California spill earlier this year, which was previously the largest raw sewage spill in recent US history. The Seattle Times reports this is **Hurricane Katrina scale damage** to a system.

The King County Council (the regional government for 2.1 million people in and around Seattle) voted yesterday to authorize a wide-ranging, fully independent investigation of the potential human and mechanical failures that led to this enduring crisis.

To: Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Konkus, John[konkus.john@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Poole, Jacqueline[Poole.Jacqueline@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart-Downer, Sherry[Stewart-Downer.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster,

Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingson.Kenith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]

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Cheryl Woodward

Program Assistant

Office of the Administrator

U.S. Environment Protection Agency (EPA)

1200 Pennsylvania Avenue, NW

MC: 1101A, Room 3000 WJC South

Washington, DC 20460

(202) 564-1274 Direct line

(202) 564-4700 Office line

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PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF THE ADMINISTRATOR (AO)						
PRUITT, SCOTT	Administrator	564-4700	n/a	n/a	202-501-1450	n/a
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	202-365-7446	202-501-1450	n/a
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274	202-713-8593	202-501-1450	n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	n/a
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a
JACKSON, RYAN	Chief of Staff	564-6999	564-0731	202-379-8986	202-501-1338	n/a
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1338	n/a
DICKERSON, AARON	Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	n/a
HUPP, SYDNEY	Special Assistant to the Chief of Staff	564-4700	564-3679	202-816-1659	202-501-1450	n/a
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748	202-380-7561	202-501-1450	n/a
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1338	Personal Phone/Ex. 6
BROWN, BRYON	Deputy Chief of Staff for Policy	564-1225	564-1456	202-816-0125	202-501-1338	n/a
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084	n/a	202-501-1338	n/a
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744	Personal Phone/Ex. 6
BENTON, DON	Senior White House Advisor	564-4711	564-3019	202-379-6901	202-501-1470	n/a
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328	n/a
GREENWALT, SARAH	Senior Advisor	n/a	564-1722	202-816-1388	202-501-1328	n/a
GUNASEKARA, AMANDA	Senior Policy Advisor	n/a	564-2314	202-306-8536	n/a	n/a
WAGNER, KENNETH	Senior Advisor for Regional/State Affairs	n/a	564-1988	202-309-2418	n/a	n/a
CONNORS, SANDRA	Senior Advisor	n/a	564-4231	202-841-7603	n/a	n/a
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103	202-380-8341	n/a	n/a
ERICKSEN, DOUG	Special Assistant to the Administrator	n/a	564-3131	202-379-6084	n/a	n/a
DAVIS, GAIL	Travel Coordinator	n/a	564-1444	202-329-4566	202-501-0320	n/a
JENKINS, DONNA	Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	Personal Phone/Ex. 6
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1328	n/a
WEESE, ERIC	PSD Security Detail	n/a	564-6515	202-263-9118	n/a	n/a
SPECIAL ASSISTANTS (AO)						
KNAPP, KRISTIEN	OAR, OITA, OGC, OP	564-4724	564-3277	202-379-8531	n/a	n/a
THREET, DEREK	OW, OCFO, OEI, OECA, OIG	564-4724	564-1409	919-530-0643	n/a	Personal Phone/Ex. 6
FONSECA, SILVINA	OLEM, OARM, OHS, EAB, OSBP, OCR	564-4724	564-1955	202-306-6844	n/a	n/a
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	n/a	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF PUBLIC AFFAIRS (OPA)						
FREIRE, JOHN PETER	Associate Administrator	564-8368	564-2336	202-309-6781	202-501-1474	n/a
GRAY, DORIS	Program Specialist	564-8368	564-0649	202-510-7579	202-501-1474	n/a
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a
FERGUSON, LINCOLN	Speechwriter	564-8368	564-1935	202-309-6537	202-501-1474	n/a
BOWMAN, ELIZABETH	Deputy Associate Administrator	564-8368	564-3293	202-309-3416	202-501-1474	n/a
KONKUS, JOHN	Deputy Associate Administrator	564-8368	564-2187	202-365-9250	202-501-1474	n/a
WILCOX, JAHAN	Strategic Communications Advisor	564-8368	564-5459	202-573-6193	202-501-1474	n/a
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
VALENTINE, JULIA	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474	n/a
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474	n/a
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)						
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
BENNETT, ELIZABETH	Deputy Associate Administrator	564-5200	564-1460	202-329-3948	202-501-1519	n/a
BANGERTER, LAYNE	Senor Advisor	564-5200	564-0468	202-816-0919	202-501-1519	n/a
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545	Personal Phone/Ex. 6
OFFICE OF HOMELAND SECURITY (OHS)						
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	Personal Phone/Ex. 6
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	
OFFICE OF POLICY (OP)						
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688	n/a
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688	n/a
BOLEN, BRITTANY	Senior Deputy Associate Administrator	564-4332	n/a	202-309-8321	202-501-1688	n/a
SUGIYAMA, GEORGE	Deputy Associate Administrator	564-4332	564-3054	202-379-8463	202-501-1688	n/a
KREUTZER, DAVID	Deputy Associate Administrator	564-4332	564-3113	202-384-8061	202-501-1688	n/a
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	Personal Phone/Ex. 6

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
(OA) PROGRAM OFFICES						
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)						
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	Personal Phone/Ex. 6
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733	n/a
HACKEL, ANGELA	Director, Program Implementation and Coordination Division	564-2188	566-2977	202-765-3945	202-564-2733	n/a
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733	Personal Phone/Ex. 6
OFFICE OF CIVIL RIGHTS (OCR)						
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836	n/a
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)						
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903	Personal Phone/Ex. 6
FERRIS, LENA	Records Officer and Acting Special Assistant to the Agriculture Advisor	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF ADMINISTRATIVE AND EXECUTIVE SERVICES (OAES)						
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744	Personal Phone/Ex. 6
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	Personal Phone/Ex. 6
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)						
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643	Personal Phone/Ex. 6
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)						
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
ASSISTANT ADMINISTRATORS (AAs)						
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)						
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233	n/a
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233	n/a
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)						
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	n/a
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	n/a
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	n/a	202-564-1408	n/a
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	n/a
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)						
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	n/a
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	Personal Phone/Ex. 6
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801	n/a
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)						
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	Personal Phone/Ex. 6
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028	202-379-8507	202-501-0771	n/a
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)						
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	n/a
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842	n/a
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842	n/a
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)						
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622	n/a
LARSEN, ELENA	Chief of Staff	564-6665	566-2965	202-355-5189	202-501-1622	n/a
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
GROGARD, MEAGAN	Senior Policy Advisor	564-6665	564-6812	n/a	202-501-1622	n/a
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	n/a
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
JONES, TAWAUNNA	Staff Assistant/Scheduler	564-6665	564-6077	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)						
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	Personal Phone/Ex. 6
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	Personal Phone/Ex. 6
FOTOUHI, DAVID	Deputy General Counsel	564-8064	202-564-1976	202-306-4848	202-501-1438	n/a
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135	202-380-5646	202-501-1428	n/a
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	Personal Phone/Ex. 6
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	
OFFICE OF INSPECTOR GENERAL (OIG)						
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	Personal Phone/Ex. 6
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)						
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	Personal Phone/Ex. 6
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407	n/a
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407	n/a
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407	n/a
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407	n/a
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)						
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	n/a
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430	n/a
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	Personal Phone/Ex. 6
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430	n/a
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430	n/a
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	Personal Phone/Ex. 6
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430	n/a
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	Personal Phone/Ex. 6
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)						
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	Personal Phone/Ex. 6
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207	n/a
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207	Personal Phone/Ex. 6
MCDONALD, CAROLYN	Management Assistant	566-0200	566-0182	n/a	202-566-0207	n/a
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207	n/a
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	Personal Phone/Ex. 6
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207	n/a
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a	n/a
OFFICE OF WATER (OW)						
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	Personal Phone/Ex. 6
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	Personal Phone/Ex. 6
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
REGIONAL CONTACTS						
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont						
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	Personal Phone/Ex. 6
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands						
MCCABE, CATHERINE R.	Acting Regional Administrator	212-637-5000	212-637-5025	202-368-6454	212-637-5024	Personal Phone/Ex. 6
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	
MUGDAN, WALTER	Acting Deputy Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia						
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	Personal Phone/Ex. 6
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	n/a
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	Personal Phone/Ex. 6
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	n/a
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee						
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	n/a
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	Personal Phone/Ex. 6
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	n/a
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	Personal Phone/Ex. 6
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin						
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-515-9827	312-353-1120	Personal Phone/Ex. 6
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	Personal Phone/Ex. 6

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas						
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	Personal Phone/Ex. 6
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118	Personal Phone/Ex. 6
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	Personal Phone/Ex. 6
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska						
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	n/a
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	Personal Phone/Ex. 6
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming						
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	Personal Phone/Ex. 6
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	Personal Phone/Ex. 6
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam						
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	Personal Phone/Ex. 6
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington						
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	Personal Phone/Ex. 6
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	n/a
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	n/a
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	Personal Phone/Ex. 6
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Sat 2/18/2017 7:21:35 PM
Subject: FW: Congratulations and Thank You from ECOS
ECOS Delegation Letter Thanks 2 17 17.pdf

To all of You,

I am very proud of our team and the accomplishments and progress you have made. We now have a terrific boss on board and we will continue to move forward to accomplish his and the President's agenda.

Keep up the excellent work.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Alexandra Dapolito Dunn [mailto:adunn@ecos.org]
Sent: Friday, February 17, 2017 9:37 PM
To: Benton, Donald <benton.donald@epa.gov>
Cc: McCabe, Catherine <McCabe.Catherine@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Stine, John (MPCA) <john.stine@state.mn.us>; Michele Clarizio <michele.clarizio@state.mn.us>; Todd Parfitt <todd.parfitt@wyo.gov>; Rudolph, Martha <martha.rudolph@state.co.us>; Bryan Shaw <bryan.shaw@tceq.texas.gov>; Chancellor Erin <Erin.Chancellor@tceq.texas.gov>; Butler Craig <craig.butler@epa.ohio.gov>; Matthew Rodriquez <matthew.rodriquez@calepa.ca.gov>; David Paylor <David.Paylor@deq.virginia.gov>; keogh@adeq.state.ar.us
Subject: Congratulations and Thank You from ECOS

Dear Don,

Today was quite a day for the Beachhead Team! Please accept our congratulations and thanks as expressed in the attached letter. It was a pleasure spending time with all of you yesterday.

By copy here to Robin Richardson, we ask that EPA kindly share our letter with all members of the Beachhead Team.

Regards,

Alexandra Dapolito Dunn, Esq.

Executive Director & General Counsel

Environmental Council of the States

50 F Street, NW, Suite 350

Washington, DC 20001

202-266-4929 (T); 202-230-4247 (C); 202-266-4937 (F)

adunn@ecos.org; *Twitter @ECOStates*

See my research: *<http://ssrn.com/author=1356207>*

Save the Date! ECOS' Spring Meeting, April 6-8, 2017, Washington, DC, *www.ecos.org*

To: Richardson, RobinH[Richardson.RobinH@epa.gov]; Connors, Sandra[Connors.Sandra@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]
Cc: Grantham, Nancy[Grantham.Nancy@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Kluesner, Dave[kluesner.dave@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Konkus, John[konkus.john@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Grantham, Nancy
Sent: Sat 2/11/2017 8:53:11 PM
Subject: FW: Newsday query 1,4-dioxane

Heads up – I am not finding the letter on cuomo’s website – we are letting the reporter know that we have not seen the letter and thus cannot comment at this time.

Thanks ng

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

Personal Phone/Ex. 6

From: Emily Dooley [mailto:Emily.Dooley@newsday.com]
Sent: Saturday, February 11, 2017 2:39 PM
To: Press <Press@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>; Daguiard, Robert <Daguiard.Robert@epa.gov>
Subject: Newsday query 1,4-dioxane

Hello,

This morning New York Gov. Andrew Cuomo sent a letter co-signed by several state, county and local officials, asking the EPA to set a maximum contaminant level for 1,4-dioxane. Cuomo said if EPA does not do so, the state will begin work to set its own standard.

I realize it’s a weekend but is anyone at EPA able to talk today about this development? Look for a response to the Cuomo request as well as EPAs response to state governments setting their own drinking water standards.

Thanks, Emily

Emily C. Dooley

Newsday

Environment, Sandy recovery reporter

Office: 631.843.2737

Mobile: **Personal Phone/Ex. 6**

Twitter: eDooleyNoted

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To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Konkus, John[konkus.john@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
From: Kreutzer, David
Sent: Fri 2/10/2017 10:54:27 PM
Subject: Fwd: OITA Transition Briefing Follow Up

Don't know who asked these questions, so I'm sending to everybody.

Sent from my iPhone

Begin forwarded message:

From: "Nishida, Jane" <Nishida.Jane@epa.gov>
Date: February 10, 2017 at 5:48:23 PM EST
To: "Kreutzer, David" <kreutzer.david@epa.gov>
Cc: "Benton, Donald" <benton.donald@epa.gov>, "McCabe, Catherine" <McCabe.Catherine@epa.gov>
Subject: OITA Transition Briefing Follow Up

David,

At the OITA briefing to the transition team last week, there were three questions that we promised to get information on after contacting the relevant offices. The information to these questions are provided below:

Colwitz Tribe Water Reclamation Plant

-

Background: The Cowlitz Tribe is constructing a casino approximately 16 miles north of Vancouver, WA and has been in the planning stages for several years. The Tribe has constructed a Water Reclamation Plant with MBR technology to treat the Casino's wastewater, with deep injection of treated effluent and reuse of water for non-potable uses at the Casino.

Regulatory Requirements:

- The Tribe must comply with federal Underground Injection Control (UIC) regulations under the Safe Drinking Water Act. UIC wells are authorized by rule or by permit. The Cowlitz UIC wells were authorized by rule when the Tribe submitted the well inventory form in July 2015.
- EPA has responsibility for oversight and review of the injection system to ensure the project is designed to prevent an exceedance of federal drinking water Maximum Contaminant Levels (MCLs).
- EPA does not have jurisdiction to enforce Washington State's standards under the Safe Drinking Water Act in Indian Country, or other local municipal ordinances or water quality requirements.

EPA Actions:

- EPA Region 10 has been conducting oversight of the UIC wells, including technical comments on the design and monitoring and meetings with the Tribe and its consultant.
- EPA attended public information sessions organized by the Tribe, and met separately with concerned citizens and visited the site during well construction. EPA has also responded to letters from citizens and their legal counsel with information and fact sheets.
- EPA technical staff assesses proposed injectate quality, the monitoring and sampling plans, and the hydrogeological conditions for compliance with federal UIC requirements.
- EPA Region 10 currently has 16 Tribal Wastewater Treatment Plants in WA and OR, of which 7 employ MBR technology. All of these facilities are authorized by rule and periodically are inspected for compliance. Our records indicate these MBR facilities meet relevant MCLs for drinking water prior to injection.

Timeline: The Cowlitz Tribe plans to begin injection and use of the UIC wells in April 2017.

Contact: Dan Opalski, Acting Deputy Regional Administrator, EPA Region 10

U.S. Canada Transportation Compliance Program

Background: There is a long history of collaboration between EPA and Environment and Climate Change Canada (ECCC) to reduce transportation emissions, largely fostered by the framework of the Canada-U.S. Air Quality Agreement (AQA). The transportation sectors in Canada and the U.S. are highly integrated. EPA and ECCC have common policy objectives on reducing emissions from the transportation sector and similar performance monitoring and verification priorities. A strategic work plan under the AQA exists between EPA's Office of Transportation and Air Quality (OTAQ) and ECCC that covers collaboration in a number of areas, including the administration of vehicle and engine compliance programs.

Transportation Compliance Program: Regarding the transportation compliance program, OTAQ works closely with ECCC to ensure that products sold in the U.S. and Canada comply with applicable regulations based on a Certificate of Conformity issued by EPA. This collaboration includes biannual upper management meetings to establish the annual broad compliance agenda as well as discuss any potential new initiatives. In addition, and in an effort to increase program efficiency and avoid duplication of efforts, ongoing staff-level discussions include sharing of information related to vehicles/engines planned for testing and test results as appropriate.

EPA and ECCC routinely share information regarding testing programs up to the point of opening formal investigations. EPA has even received tips related to potential issues of noncompliance directly from ECCC. But the details of formal compliance investigations are not shared and remain within the EPA.

National Congress of American Indians Winter Meeting

-

I have confirmed that EPA has no speaking role in the National Congress of American Indians Winter Meeting next week, but I will be attending some of the sessions as an observer. In particular, the State of Indian Nations Report by the NCAI President Brian Cladoosby on Monday, February 13, at 9:00am, and the White House Update by the White House Director of Intergovernmental Affairs William Kirkland at 2:15pm later that day. The link to the full agenda can be found in the NCAI website link provided below.

-

http://www.ncai.org/conferences-events/ncai-events/2017_ECWS_Draft_Agenda_2.8.pdf

If you need additional information on any of these issues, please let me know.

Jane

To: Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: L. Michael Bogert
Sent: Mon 2/27/2017 2:21:08 PM
Subject: RE: Thursday March 2/California Issues

Layne: I well understand about getting home to Idaho and family time. Thanks a bunch, and we will go the CIR route while I have these folks in town and see what we can possibly pull together.

See you in a bit and safe travels to and fro' the Gem State.

From: Bangerter, Layne [bangerter.layne@epa.gov]
Sent: Monday, February 27, 2017 7:12 AM
To: L. Michael Bogert
Cc: Ericksen, Doug
Subject: Re: Thursday March 2/California Issues

I would love to accommodate you Michael however have a conflict that very day. I have not been home in two months so I'm going home to watch my son play in the state tournament. I've been taking every possible meeting but I apologize that that one won't work this time. Very best to you probably just get in A request with the office of congressional and intergovernmental relations. I have been handling office of water and OC I R for the Trump transition. We now will begin the specialize.

I return late Sunday night so next week I will be in the whole time. Please feel free to take my cell **Personal Phone/Ex. 6**

Layne

Sent from my iPhone

On Feb 27, 2017, at 8:33 AM, L. Michael Bogert <MBogert@parsonsbehle.com> wrote:

Layne: I apologize in advance for leaning on you again, but on this Thursday March 2, I will have former California Governor Pete Wilson and Rob Lapsley, the President the California Business Roundtable, in D.C. for some outreach with the new Administration.

Among others, they have an interest in some connectivity related to the general interests of California's business community that would be consistent with the President and the Administrator's agenda. The issues would be regulatory reform, energy infrastructure and other environmental issues, particularly air quality which as you know is a big deal in California. We also have some thoughts on Region IX, if that would be welcome, plus I would like to extend my courtesies to Senator

Ericksen.

Governor Wilson may have directed a meeting request separately to the Administrator's Office, but at a minimum I would love to bring them in to introduce them to your team that may be working on California. If I need to head in another direction, please so advise. We are set for a meeting at the White House at 4P on Thursday and have great flexibility throughout the day. We could also come in Friday morning.

Thanks as always for your kind assistance and please scoot me in the appropriate direction if necessary.

Thanks again Layne.

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From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: NEPA Briefing
Start Date/Time: Thur 2/9/2017 4:00:00 PM
End Date/Time: Thur 2/9/2017 4:45:00 PM
NEPA Overview Briefing 2-8-2017(3).pptx

Ct: Ethel Bailey
SCt: Denise Anderson

Staff:
Catherine McCabe
Mike Flynn
John Reeder
Sandra Connors
Larry Starfield
Robert Tomiak
David Cozad
Don Benton
David Schnare
Holly Greaves
George Sugiyama
Layne Bangerter
Justin Schwab
Charles Munoz
Patrick Davis
David Kreutzer
Doug Ericksen
John Konkus

To: Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: L. Michael Bogert
Sent: Mon 2/27/2017 1:32:37 PM
Subject: Thursday March 2/California Issues

Layne: I apologize in advance for leaning on you again, but on this Thursday March 2, I will have former California Governor Pete Wilson and Rob Lapsley, the President the California Business Roundtable, in D.C. for some outreach with the new Administration.

Among others, they have an interest in some connectivity related to the general interests of California's business community that would be consistent with the President and the Administrator's agenda. The issues would be regulatory reform, energy infrastructure and other environmental issues, particularly air quality which as you know is a big deal in California. We also have some thoughts on Region IX, if that would be welcome, plus I would like to extend my courtesies to Senator Ericksen.

Governor Wilson may have directed a meeting request separately to the Administrator's Office, but at a minimum I would love to bring them in to introduce them to your team that may be working on California. If I need to head in another direction, please so advise. We are set for a meeting at the White House at 4P on Thursday and have great flexibility throughout the day. We could also come in Friday morning.

Thanks as always for your kind assistance and please scoot me in the appropriate direction if necessary.

Thanks again Layne.

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To: Konkus, John[konkus.john@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
From: Kreutzer, David
Sent: Wed 2/8/2017 6:24:32 PM
Subject: David Kreutzer shared a link: Dutch Expert: With Trump In Office, Now Safe To Expose The Many Myths Of Climate Alarmism

Dutch Expert: With Trump In Office, Now Safe To Expose The Many Myths Of Climate Alarmism from GWPF's Tweet

Download the Twitter app

Sent from my iPhone

To: Benton, Donald[benton.donald@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
From: Roberts, Suzanne
Sent: Thur 3/16/2017 2:17:09 PM
Subject: RE: Follow Up on Taxes

Don, I'm glad to hear that the money was credited.

I've been working with Layne on getting his taxes straightened out and followed up with him this morning. Based on Layne's reply we still have some work to do on his tax issues.

I was unaware of Doug's issue. Doug, if you can let me know the specifics of your situation, I'll follow up.

Thanks,

Suzanne

From: Benton, Donald
Sent: Thursday, March 16, 2017 10:02 AM
To: Roberts, Suzanne <Roberts.Suzanne@epa.gov>
Cc: Ericksen, Doug <ericksen.doug@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>
Subject: RE: Follow Up on Taxes

Suzanne,

Thank you for following up. It appears that the money was credited on my last pay stub. Thanks very much.

Also, Transition team members Layne Bangerter and Doug Ericksen also had the DC tax withheld improperly. Can you look in to fixing this for them as well please?

Thank you,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Roberts, Suzanne

Sent: Thursday, March 16, 2017 8:00 AM

To: Benton, Donald <benton.donald@epa.gov>

Subject: Follow Up on Taxes

Hi, Mr. Benton. I wanted to follow up with you to make sure that the issue you had with DC taxes being withheld from your salary has been resolved. Your recent leave and earnings statement should have reflected the refund of the DC taxes. If it did not, or if you have any other issues regarding your pay, please let me know, so we can follow up with the payroll provider.

Thank you,

Suzanne

Suzanne Roberts

Acting Director, Executive Resources Division

Office of Human Resources

Office of Administration and Resources Management

US EPA

202-564-0743 (office)

919-699-8616 (cell)

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Ericksen, Doug
Sent: Wed 2/8/2017 2:55:27 PM
Subject: Re: Meeting Thursday

I will keep you posted on flight status.

Sent from my iPhone

On Feb 8, 2017, at 6:31 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

Starting at 2:30

Sent from my iPhone

On Feb 8, 2017, at 8:31 AM, Ericksen, Doug <ericksen.doug@epa.gov> wrote:

Layne

Good morning. Want to give you a heads up that snow storm might delay or cancel my flight tonight. Will keep you posted.

Ericksen

Sent from my iPhone

On Feb 7, 2017, at 8:45 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

Contact me about a meeting I set up with you on Thursday, 3:30. Thanks!

To: Bangerter, Layne[bangerter.layne@epa.gov]
From: Ericksen, Doug
Sent: Wed 2/8/2017 1:31:03 PM
Subject: Re: Meeting Thursday

Layne

Good morning. Want to give you a heads up that snow storm might delay or cancel my flight tonight. Will keep you posted.

Ericksen

Sent from my iPhone

On Feb 7, 2017, at 8:45 AM, Bangerter, Layne <bangerter.layne@epa.gov> wrote:

Contact me about a meeting I set up with you on Thursday, 3:30. Thanks!

To: Kreutzer, David[kreutzer.david@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
From: Konkus, John
Sent: Fri 2/17/2017 10:55:56 PM
Subject: Sworn

EPA Administrator Scott Pruitt was sworn in by Supreme Court Justice Samuel Alito at 5:40pm.



To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; sugiyama.george@epa.mail[sugiyama.george@epa.mail]; Bangerter, Layne[bangerter.layne@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Ericksen, Doug
Sent: Thur 1/26/2017 8:33:50 PM
Subject: Keep up the great work--59% approval ratings

Transition team.

Just wanted to share with you that President Trump's approval ratings are up to 59%. This is up from 55% on Monday.

Ericksen

http://www.rasmussenreports.com/public_content/politics/trump_administration/prez_track_jan26

To: Konkus, John[konkus.john@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
From: Kreutzer, David
Sent: Fri 2/17/2017 10:09:31 PM
Subject: Re: employee boycott of 1st-day address?

Excellent!

Sent from my iPhone

On Feb 17, 2017, at 5:09 PM, Konkus, John <konkus.john@epa.gov> wrote:

200 RSVPs for Tuesday already. We'll have a full room.

From: Kreutzer, David
Sent: Friday, February 17, 2017 4:51 PM
To: Konkus, John <konkus.john@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Schnare, David <schnare.david@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Subject: RE: employee boycott of 1st-day address?

Sorry. <http://dailycaller.com/2017/02/17/if-trump-visits-epa-sources-say-employees-wont-even-show-up/>

From: Konkus, John
Sent: Friday, February 17, 2017 4:26 PM
To: Kreutzer, David <kreutzer.david@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Schnare, David <schnare.david@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Subject: RE: employee boycott of 1st-day address?

Link to article?

From: Kreutzer, David

Sent: Friday, February 17, 2017 4:25 PM

To: Konkus, John <konkus.john@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Schnare, David <schnare.david@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>

Subject: employee boycott of 1st-day address?

FYI. Michael Bastasch is a good reporter.

I take unnamed sources with a grain of salt, but it would be embarrassing to have an all-hands meeting with a half-empty auditorium.

David

David W. Kreutzer, Ph.D.

202.564.3113

IMPORTANT: Please note that any correspondence with this account may become a federal record and be subject to Freedom of Information Act (FOIA) requests.

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Tue 2/28/2017 6:55:30 PM
Subject: WOTUS

POTUS to sign EO on WOTUS any minute, watching it on tv in my office. You are welcome to join right now.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Benton, Donald[benton.donald@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Bowles, Jack[Bowles.Jack@epa.gov]; Hannon, Arnita[Hannon.Arnita@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]
From: Richardson, RobinH
Sent: Thur 2/23/2017 5:47:27 PM
Subject: Update: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

Hi Don & Doug –

We received an update on the call from R10. Mike Shapiro, Acting AA for Water, and Dan Opalski, Acting DAA for Region 10, will conduct the conference call with Mayor Condon next Thursday, March 2. If you have any questions or want to discuss further please let me know.

Best, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Richardson, RobinH

Sent: Wednesday, February 22, 2017 2:34 PM

To: Benton, Donald <benton.donald@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>

Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Anderson, Denise <anderson.denise@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Hannon, Arnita <Hannon.Arnita@epa.gov>

Subject: Call w/Mayor Condon, Spokane, WA re: WA State Water Quality Standards

Hi Don & Doug – I wanted to let you know we have scheduled a call with his staff, OW and R10 next week, Thursday, March 2, at 3pm EST in follow up to Mayor Condon's February 7th letter expressing his concerns with EPA's Water Quality Rule for the State of Washington. If you are interested in participating, let me know and we'll work with Denise to include it on your calendars. If not, we're happy to provide you a summary of the call afterwards. If you need any additional information or have any questions please let me know. Best, Robin

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Thur 2/23/2017 5:02:15 PM
Subject: FW: signing the President's ethics pledge
[P45 Executive Order.pdf](#)
[P45 Ethics Pledge blank.pdf](#)

I forward these two documents for your review. You will be required sometime soon to sign the attached pledge and the EO also attached makes it clear what you are signing.

I cannot take time in our meeting for Justina to explain this so if you require additional explanation or information please call her directly.

If you are ready to sign please bring a signed copy with you today to the beachhead meeting at 4:30.

Thanks,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Fugh, Justina
Sent: Thursday, February 23, 2017 10:24 AM

To: Benton, Donald <benton.donald@epa.gov>
Subject: signing the President's ethics pledge

Hi –

Kevin Minoli and I met with Administrator Pruitt on Tuesday to begin his ethics discussions. He is required to have two sessions, believe it or not. The first one is to talk about his immediate ethics obligations (we have 90 days to confirm that he has met the terms of his ethics agreement), and the second one is the initial ethics briefings (that you and Charles Munoz did together with OGC/Ethics). Our big news is that the Administrator signed the ethics pledge, so he was officially our first!

Going forward, as people come on board (e.g., Ryan Jackson), I will get them to sign the pledge during the initial ethics briefing. But we need your existing team of political appointees to sign the pledge too (irrespective of whether they are staying beyond the 120 appointments or not). And we really should explain what the pledge means before they sign.

If you have already-scheduled meetings with your team, could I come by for 15 minutes to go over the pledge and get signatures? Or would you prefer to just have them all sign and then give the documents back to me? I think it's useful for them to know what they're signing, so I could give you some talking points or background if you didn't need for me to be at your meeting. To provide some context, I've attached the Executive Order that the President signed on January 28, and a copy of the pledge itself.

Hope you're doing well and still enjoying yourself!
Cheers,

Justina

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308
North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the
zip code) | phone 202-564-1786 | fax 202-564-1772

To: Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Fine, Ellyn[Fine.Ellyn@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Hull, George[Hull.George@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Benton, Donald[benton.donald@epa.gov]

Cc: Connors, Sandra[Connors.Sandra@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Manna, Richard[Manna.Richard@epa.gov]; Pace, Donald[Pace.Donald@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]

From: Actadmmccabe, Catherine17

Sent: Wed 2/1/2017 3:10:14 PM

Subject: new email address

This is to let you know that, for the period while I am Acting Administrator, I have established a secondary government email account at: Actadmmccabe.catherine17@epa.gov. The secondary account was created in accordance with previous Agency practice, in order to provide an efficient method of communication with key EPA staff and other government officials. My regular e-mail account (mccabe.catherine@epa.gov) is now the official EPA Administrator's public account, which receives a very large volume of emails. The secondary account is necessary for effective and time-sensitive communication with all of you.

I will rely on staff assistance to review, screen and forward the voluminous e-mails in the primary account as necessary and appropriate. I will be monitoring that account as time permits, but please do not rely on it as a means of reaching me quickly. Importantly, I will be unable to view e-mails in the primary account on my I-phone.

The secondary account is a working email account hosted at epa.gov, is identifiable to EPA staff, and will be maintained and monitored by EPA staff. The emails and correspondence contained in that account will be processed as official correspondence as appropriate. The secondary government email account will comply with all of the same requirements of my primary governmental account, including FOIA searches and records management policies.

Thank you for your patience and cooperation as we establish procedures necessary for efficient

communication during this transition period.

To: Schnare, David[schnare.david@epa.gov]; Benton, Donald[benton.donald@epa.gov]
Cc: Schwab, Justin[schwab.justin@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov];
Ericksen, Doug[ericksen.doug@epa.gov]; Konkus, John[konkus.john@epa.gov]; Sugiyama,
George[sugiyama.george@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Greaves,
Holly[greaves.holly@epa.gov]
From: Kreutzer, David
Sent: Thur 2/9/2017 8:48:13 PM
Subject: FW: Oil and Gas ICR

Given the pending CRA on the Methane Rule, we should suspend enforcement of this ICR, at least until the CRA is resolved.

David

From: Rees, Sarah
Sent: Thursday, February 9, 2017 11:29 AM
To: Kreutzer, David <kreutzer.david@epa.gov>
Subject: Oil and Gas ICR

Hi David – here's some information on the Oil and Gas ICR that was issued this past fall. Please let me know if you have additional questions.

Cheers,

Sarah

15,000 owners/operators of wells were required to complete Part 1 of the ICR by mid-January (60 days following receipt of letter dated November 14). Part 2 is due 180 days after receipt of letter dated November 14, or roughly mid-May. Respondents to Part 2 include gathering and boosting, transmission, storage, import/export facilities as well as production wells. Part 2 is much more detailed than Part 1, includes CBI, and is required of 4,650 respondents.

From the ICR:

Scope:

The oil and gas industry includes a wide range of different types of facilities or industry segments. The oil and gas industry segments considered in the framework of this information collection request include: onshore petroleum and natural gas production; onshore petroleum and natural gas gathering and boosting; onshore natural gas processing; onshore natural gas transmission compression; onshore natural gas transmission pipelines; underground natural gas storage; LNG storage; and LNG import and export equipment. It is estimated that there are almost 1.4 million producing oil and gas wells at approximately 698,800 well sites (onshore production facilities) in the United States (U.S.). There are approximately 5,000 gathering and boosting facilities, 668 processing facilities, 1,400 transmission compression facilities, 939 transmission pipeline facilities, 418 underground natural gas storage facilities, and 111 liquefied natural gas (LNG) storage or import/export facilities.

Cost:

The EPA estimates the cost of Part 1 and Part 2 of the information collection will be 284,751 hours and \$42,453,050

To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Anderson, Denise
Sent: Wed 1/25/2017 9:27:23 PM
Subject: UPDATED List of Headquarters Offices' Briefing

EPA Headquarter s Offices' Briefings (UPDATED as of 1/25/2017)

Thursday, January 26th

Office of Air and Radiation (OAR) – 1:00 pm

Friday, January 27th

Office of Enforcement and Compliance (OECA) – 11:00 am

Monday, January 30th

Office of Chief Financial Officer (OCFO) – 10:00 am

Tuesday, January 31st

Office of Land and Emergency Management (OLEM) – 10:00 am

Office of Administration and Resources Management (OARM) – 11:00 am

Wednesday, February 1st

Office of Environmental Information (OEI) – 10:00 am

Thursday, February 2nd

Office of International and Tribal Affairs (OITA) – 10:00 am

Friday, February 3rd

Office of Research and Development (ORD) – 10:00 am

Denise L. Anderson

Executive Assistant to the Acting Deputy Administrator

Office of the Administrator

Desk: 202-564-1782

Cell: 202-253-5235

anderson.denise@epa.gov

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Thur 2/9/2017 6:15:54 PM
Subject: swearing in ceremony

Please send me your vitals by 2pm today if you have not already.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Munoz, Charles[munoz.charles@epa.gov]
Cc: Benton, Donald[benton.donald@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Davis, Patrick
Sent: Thur 2/23/2017 1:08:10 PM
Subject: Re: Mtg with Administrator today at 8:30

10-4

Sent from my iPhone

On Feb 23, 2017, at 8:07 AM, Munoz, Charles <munoz.charles@epa.gov> wrote:

Scratch that, the 8:30 has been postponed for now. Ryan or Michelle will send an updated calendar invite when a new time is decided.

Charles Munoz

White House Liaison

Environmental Protection Agency

From: Benton, Donald
Sent: Thursday, February 23, 2017 7:58 AM
To: Bangerter, Layne <bangerter.layne@epa.gov>; Benton, Donald <benton.donald@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Schnare, David <schnare.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>
Subject: Mtg with Administrator today at 8:30
Importance: High

We will have 30 minutes today at 8:30 with the boss. Condense your 15 minute elevator speech to 2-3 minute overview of recommendations for fixes and/or odd and interesting discoveries that need further examination. Be Brief please but impressive.

Thanks,

Don

Be early.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711

<image001.gif>

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Thur 2/23/2017 12:58:22 PM
Subject: Mtg with Administrator today at 8:30

We will have 30 minutes today at 8:30 with the boss. Condense your 15 minute elevator speech to 2-3 minute overview of recommendations for fixes and/or odd and interesting discoveries that need further examination. Be Brief please but impressive.

Thanks,

Don

Be early.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Ericksen, Doug[ericksen.doug@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Konkus, John[konkus.john@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]

From: Kreutzer, David

Sent: Fri 2/17/2017 6:24:13 PM

Subject: Pruitt confirmed

Sent from my iPhone

To: Bangerter, Layne[bangerter.layne@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]
Cc: McCabe, Catherine[McCabe.Catherine@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Davis, Patrick
Sent: Wed 1/25/2017 2:11:23 PM
Subject: RE: Follow up w/Senate staff

Thank you.

From: Bangerter, Layne
Sent: Wednesday, January 25, 2017 8:22 AM
To: Richardson, RobinH <Richardson.RobinH@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>
Cc: McCabe, Catherine <McCabe.Catherine@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: RE: Follow up w/Senate staff

Thank you Robin.

From: Richardson, RobinH
Sent: Tuesday, January 24, 2017 6:59 PM
To: Davis, Patrick <davis.patrick@epa.gov>
Cc: Bangerter, Layne <bangerter.layne@epa.gov>; McCabe, Catherine <McCabe.Catherine@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Follow up w/Senate staff

Hi Patrick – I wanted to let you know I hadn't forgotten. Below is a statement that we can use to follow up with external groups asking about the review of contracts and grants. If you'd still like me to be on the call please let me know. Best, Robin

“EPA staff have been reviewing grants and contracts information with the incoming transition team. Pursuant to that review, the Agency is continuing to award the environmental program grants and state revolving loan fund grants to the states and tribes; and we are working to quickly address issues related to other categories of grants. The goal is to complete the grants and contracts review by the close of business on Friday, January 27.”

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Research and Development (ORD)
Start Date/Time: Fri 2/3/2017 3:00:00 PM
End Date/Time: Fri 2/3/2017 3:45:00 PM
Transition Briefing FINAL.PDF

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: HOLD: ECOS Officers & Leaders / Beachhead Team
Start Date/Time: Thur 2/16/2017 8:00:00 PM
End Date/Time: Thur 2/16/2017 9:00:00 PM

Ct: Andrea Barbery

Attendees:

ECOS President John Linc Stine (MN)
ECOS Past President Martha Rudolph (CO)
ECOS Vice President Todd Parfitt (WY)
ECOS Secy/Treasurer Becky Keogh (AR)
Alex Dunn, Executive Director, ECOS

Invited (but not confirmed):

Secretary Matthew Rodriguez (CA)
Director Craig Butler (OH)
Commissioner Bryan Shaw (TX)

From: Wheeler, Kimberly
Location: DCRoomARN3330/DC-AR-OARM
Importance: Normal
Subject: Grants Discussion
Start Date/Time: Wed 1/25/2017 6:30:00 PM
End Date/Time: Wed 1/25/2017 7:30:00 PM

To: Benton, Donald[benton.donald@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov];
Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Anderson, Denise[anderson.denise@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Jackson,
Ryan[jackson.ryan@epa.gov]
From: Richardson, RobinH
Sent: Wed 2/22/2017 10:26:36 PM
Subject: RE: Invitation For Secretary Pruitt to speak to American Farm Bureau 2/28/2017

Hi Don – I'm including Lena Ferris who staffs our Ag office and would be a good person to attend the meeting on Wednesday, 3/1. To clarify, we're only staffing the Wednesday meeting, here, at this point. Is that correct? If so, would you like us to work with Denise, Michelle and others to manage the logistics? Thank you, Robin

Robin H Richardson
Principal Deputy Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency
202-564-3358 (desk)
703-581-5814 (cell)
richardson.robinh@epa.gov

From: Benton, Donald
Sent: Wednesday, February 22, 2017 1:55 PM
To: Richardson, RobinH <Richardson.RobinH@epa.gov>; Bangerter, Layne
<bangerter.layne@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>
Cc: Anderson, Denise <anderson.denise@epa.gov>
Subject: FW: Invitation For Secretary Pruitt to speak to American Farm Bureau 2/28/2017

3/1/17- 10:00am.

I am not sure who will handle this. Please help organize one or two key staff to attend and answer their questions. We need arrangements for their greeting at security and access to the building.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: John Stuhlmiller [<mailto:JStuhlmiller@wsfb.com>]

Sent: Tuesday, February 21, 2017 6:34 PM

To: Benton, Donald <benton.donald@epa.gov>

Subject: Re: Invitation For Secretary Pruitt to speak to American Farm Bureau 2/28/2017

Here is our list of attendees for the meeting on 3/1/2017 at 10 AM. Based on past agency visits, I think this will work, but if I missed something please let me know.

Security Form for
3/1/17 visit

First Name	Middle	Last Name	DOB	Citizen	Gender	City	State	County
Michael	Glenn	LaPlant	Ex. 6 - Personal Privacy		Male	Personal Address/Ex. 6	WA	Grant
Aaron	G	Golladay			Male		WA	Grant
Bradley	William	Haberman			Male		WA	Kittitas
John	Christopher	Stuhlmiller			Male		WA	Thurston
Sarah	Louise	Howard			Female		WA	King
Melodie	Janie	Kirk			Female		WA	Whatcom
Paula		McKay			Female		WA	Adams
Rosella	Zehnder	Mosby			Female		WA	King
Andrea	Dale	Vincent			Female		WA	Grant
Jon	Cordell	Wyss			Male		WA	Okanogan

Looking forward to our visit next week.

Best regards,

John Stuhlmiller

Chief Executive Officer



Cell: 360.870.6017

Office: 360.528.2903

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From: Don Benton <benton.donald@epa.gov>

Date: Saturday, February 18, 2017 at 10:39 AM

To: John Stuhlmiller <JStuhlmiller@wsfb.com>

Subject: RE: Invitation For Secretary Pruitt to speak to American Farm Bureau 2/28/2017

I have scheduled the WA group for here at 10 and have passed on the invitation to The Administrator's scheduler for consideration.

Looking forward to seeing you.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: John Stuhlmiller [<mailto:JStuhlmiller@wsfb.com>]

Sent: Friday, February 17, 2017 12:10 PM

To: Benton, Donald <benton.donald@epa.gov>

Cc: Cody Lyon <codyl@fb.org>; Jordan Craig <jcraig@fb.org>; Ryan Yates <ryany@fb.org>

Subject: Invitation For Secretary Pruitt to speak to American Farm Bureau 2/28/2017

Greetings Don,

Thank you so much for the contact yesterday. I am officially extending an invitation to Secretary Pruitt to speak to the American Farm Bureau at our Advocacy Conference on February 28th. This will be a gathering of hundreds of members from across the country to learn about and discuss key public policy issues before heading to the Capitol the following day to meet with Congressional members.

The main contact for the event is Cody Lyon who can be reached by phone at 202.406.3736. I have also added his email plus two other key staff emails as cc's to this message so you or your staff can follow up with a simple reply to all on this message.

The preferred time slot for an address by the Secretary is between 1:30 and 3 pm on Tuesday the 28th. If that window does not work, arrangements could be made to accommodate him between 11 and 1:30 as a fall back.

The meeting will be held at the Gaylord Convention Center.

Thank you for your help in lining this awesome opportunity up.

Best regards,

John Stuhlmiller

Chief Executive Officer



Cell: 360.870.6017

Office: 360.528.2903

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To: Anderson, Denise[anderson.denise@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Davis, Gail[Davis.Gail@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Jenkins, Donna[Jenkins.Donna@epa.gov]; Konkus, John[konkus.john@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Atkinson, Emily[Atkinson.Emily@epa.gov]; Baca, Andrew[Baca.Andrew@epa.gov]; Bailey, Ethel[Bailey.Ethel@epa.gov]; Bednar, Georgia[bednar.georgia@epa.gov]; Benitez-Clark, Rowena[benitez-clark.rowena@epa.gov]; Benson, Sheila[Benson.Sheila@epa.gov]; Bergman, Shawna[Bergman.Shawna@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; Blackburn, Elizabeth[Blackburn.Elizabeth@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Brooks, Becky[Brooks.Becky@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Cooper, Marian[Cooper.Marian@epa.gov]; Cyran, Carissa[Cyran.Carissa@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Edwards, Crystal[Edwards.Crystal@epa.gov]; Elkins, Arthur[Elkins.Arthur@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]; Gantt, Melissa[Gantt.Melissa@epa.gov]; Gentry, Nathan[Gentry.Nathan@epa.gov]; Grogard, Megan[Grogard.Megan@epa.gov]; Gude, Karen[Gude.Karen@epa.gov]; Hill, Randy[Hill.Randy@epa.gov]; Hill, Teresa[Hill.Teresa@epa.gov]; Hilosky, Nick[Hilosky.Nick@epa.gov]; Hitchens, Lynnnann[hitchens.lynnann@epa.gov]; Jones, Gail-R[Jones.Gail-R@epa.gov]; Jones, Tawaunna[Jones.Tawaunna@epa.gov]; Jones-Parra, Lisa[Jones-Parra.Lisa@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; Kenely, Caroline[Kenely.Caroline@epa.gov]; Lewis, Josh[Lewis.Josh@epa.gov]; Loving, Shanita[Loving.Shanita@epa.gov]; Mason, Darryl[Mason.Darryl@epa.gov]; McPherson, Mark[McPherson.Mark@epa.gov]; Milhouse, Gloria[Milhouse.Gloria@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Osborne, Howard[Osborne.Howard@epa.gov]; Packard, Elise[Packard.Elise@epa.gov]; Patrick, Monique[Patrick.Monique@epa.gov]; Peck, Gregory[Peck.Gregory@epa.gov]; Penman, Crystal[Penman.Crystal@epa.gov]; Plotkin, Viktoriya[Plotkin.Viktoriya@epa.gov]; Robbins, Chris[Robbins.Chris@epa.gov]; Rodan, Bruce[rodan.bruce@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Shaw, Betsy[Shaw.Betsy@epa.gov]; Sheehan, Charles[Sheehan.Charles@epa.gov]; Shiffman, Cari[Shiffman.Cari@epa.gov]; Showman, John[Showman.John@epa.gov]; Silver, Edna[Silver.Edna@epa.gov]; Simon, Nigel[Simon.Nigel@epa.gov]; Sjogren, Mya[Sjogren.Mya@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Stewart, Lakita[Stewart.Lakita@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Washington, Yvette[Washington.Yvette@epa.gov]; Wheeler, Kimberly[Wheeler.Kimberly@epa.gov]; Wilson, Rita[Wilson.Rita@epa.gov]; Wise, Louise[Wise.Louise@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Brown, Caroline[Brown.Caroline@epa.gov]; Caraballo, Mario[Caraballo.Mario@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Hull, George[Hull.George@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Poole, Jacqueline[Poole.Jacqueline@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Scales, Wuanisha[Scales.Wuanisha@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Stewart-Downer, Sherry[Stewart-Downer.Sherry@epa.gov]; Valentine, Julia[Valentine.Julia@epa.gov]; Wilkes, Quianna[Wilkes.Quianna@epa.gov]; Williams, Steven[Williams.Steven@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Bachle, Laura[Bachle.Laura@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Curtis, Mellasonda[Curtis.Mellasonda@epa.gov]; Cuscino, Glen[Cuscino.Glen@epa.gov]; Darden, Cynthia[Darden.Cynthia@epa.gov]; Dent, Bridgette[Dent.Bridgette@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Ferris, Lena[Ferris.Lena@epa.gov]; Foos, Brenda[Foos.Brenda@epa.gov]; Gaines, Cynthia[Gaines.Cynthia@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Lancaster,

Tina[Lancaster.Tina@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Livingston, Keith[Livingson.Kenith@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]; Reed, Khesha[Reed.Khesha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sanzone, Stephanie[Sanzone.Stephanie@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Whickum, Cheryl[Whickum.Cheryl@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Armstead, John A.[Armstead.John@epa.gov]; Bohan, Suzanne[bohan.suzanne@epa.gov]; Bonner, Brenda[Bonner.Brenda@epa.gov]; Cacho, Julia[Cacho.Julia@epa.gov]; Carey, Curtis[Carey.Curtis@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Correa, Laura[correa.laura@epa.gov]; Erikson, Linda[Erikson.Linda@epa.gov]; Flournoy, Karen[Flournoy.Karen@epa.gov]; Gaudario, Abigail[Gaudario.Abigail@epa.gov]; Ghosh, Mita[Ghosh.Mita@epa.gov]; Gray, David[gray.david@epa.gov]; Gutierrez, Claudia[Gutierrez.Claudia@epa.gov]; Gutro, Doug[Gutro.Doug@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Hickey, Maureen[Hickey.Maureen@epa.gov]; Holsman, Marianne[Holsman.Marianne@epa.gov]; Johnson, Belinda[Johnson.Belinda@epa.gov]; Jones-Johnson, Shea[Jones-Johnson.Shea@epa.gov]; Jordan, Deborah[Jordan.Deborah@epa.gov]; Kao, Jessica[Kao.Jessica@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kelley, Jeff[kelley.jeff@epa.gov]; Kelly, Joyce[Kelly.Joyce@epa.gov]; Lapierre, Kenneth[Lapierre.Kenneth@epa.gov]; Lewis, Jacqueline[Lewis.Jacqueline@epa.gov]; Lincoln, Larry[Lincoln.Larry@epa.gov]; Lindsay, Jane[lindsay.jane@epa.gov]; Martinez, Isidra[Martinez.Isidra@epa.gov]; Mears, Mary[Mears.Mary@epa.gov]; Moraff, Kenneth[Moraff.Ken@epa.gov]; Mugdan, Walter[Mugdan.Walter@epa.gov]; Mutter, Andrew[mutter.andrew@epa.gov]; Newton, Cheryl[Newton.Cheryl@epa.gov]; Opalski, Dan[Opalski.Dan@epa.gov]; Peters, Dana[Peters.Dana@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Purnell, Rhonda[Purnell.rhonda@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Rowan, Anne[rowan.anne@epa.gov]; Schaaf, Eric[Schaaf.Eric@epa.gov]; Searfoss, Renee[searfoss.renee@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Tyler, Kendra[Tyler.Kendra@epa.gov]; Tyson, Linda[Tyson.Linda@epa.gov]; Varcoe, Betsy[Varcoe.Betsy@epa.gov]; Williams, Felicia[Williams.Felicia@epa.gov]; Williams, Odessa[Williams.Odessa@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; McDonald, Carolyn[McDonald.Carolyn@epa.gov]

From: Woodward, Cheryl

Sent: Tue 3/28/2017 4:35:41 PM

Subject: EPA Phone Directory - April 2017

[EPA Phone Directory April 2017.pdf](#)

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Please note that because this directory includes some personal contact information, it is only intended for limited distribution to those employees listed in the directory. Please send ALL edits or updates to Aaron Dickerson (Dickerson.aaron@epa.gov) and Cheryl Woodward will disseminate the final directory monthly. Appreciate your cooperation.

Cheryl Woodward

Program Assistant

Office of the Administrator

U.S. Environment Protection Agency (EPA)

1200 Pennsylvania Avenue, NW

MC: 1101A, Room 3000 WJC South

Washington, DC 20460

(202) 564-1274 Direct line

(202) 564-4700 Office line

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PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF THE ADMINISTRATOR (AO)						
PRUITT, SCOTT	Administrator	564-4700	n/a	n/a	202-501-1450	n/a
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	202-365-7446	202-501-1450	n/a
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274	202-713-8593	202-501-1450	n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	n/a
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a
JACKSON, RYAN	Chief of Staff	564-6999	564-0731	202-379-8986	202-501-1338	n/a
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1338	n/a
DICKERSON, AARON	Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	n/a
HUPP, SYDNEY	Special Assistant to the Chief of Staff	564-4700	564-3679	202-816-1659	202-501-1450	n/a
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748	202-380-7561	202-501-1450	n/a
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1338	Personal Phone/Ex. 6
BROWN, BRYON	Deputy Chief of Staff for Policy	564-1225	564-1456	202-816-0125	202-501-1338	n/a
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084	n/a	202-501-1338	n/a
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744	Personal Phone/Ex. 6
BENTON, DON	Senior White House Advisor	564-4711	564-3019	202-379-6901	202-501-1470	n/a
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328	n/a
GREENWALT, SARAH	Senior Advisor	n/a	564-1722	202-816-1388	202-501-1328	n/a
GUNASEKARA, AMANDA	Senior Policy Advisor	n/a	564-2314	202-306-8536	n/a	n/a
WAGNER, KENNETH	Senior Advisor for Regional/State Affairs	n/a	564-1988	202-309-2418	n/a	n/a
CONNORS, SANDRA	Senior Advisor	n/a	564-4231	202-841-7603	n/a	n/a
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103	202-380-8341	n/a	n/a
ERICKSEN, DOUG	Special Assistant to the Administrator	n/a	564-3131	202-379-6084	n/a	n/a
DAVIS, GAIL	Travel Coordinator	n/a	564-1444	202-329-4566	202-501-0320	n/a
JENKINS, DONNA	Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	Personal Phone/Ex. 6
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1328	n/a
WEESE, ERIC	PSD Security Detail	n/a	564-6515	202-263-9118	n/a	n/a
SPECIAL ASSISTANTS (AO)						
KNAPP, KRISTIEN	OAR, OITA, OGC, OP	564-4724	564-3277	202-379-8531	n/a	n/a
THREET, DEREK	OW, OCFO, OEI, OECA, OIG	564-4724	564-1409	919-530-0643	n/a	Personal Phone/Ex. 6
FONSECA, SILVINA	OLEM, OARM, OHS, EAB, OSBP, OCR	564-4724	564-1955	202-306-6844	n/a	n/a
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	n/a	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF PUBLIC AFFAIRS (OPA)						
FREIRE, JOHN PETER	Associate Administrator	564-8368	564-2336	202-309-6781	202-501-1474	n/a
GRAY, DORIS	Program Specialist	564-8368	564-0649	n/a	202-501-1474	n/a
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a
FERGUSON, LINCOLN	Speechwriter	564-8368	564-1935	202-309-6537	202-501-1474	n/a
BOWMAN, ELIZABETH	Deputy Associate Administrator	564-8368	564-3293	202-309-3416	202-501-1474	n/a
KONKUS, JOHN	Deputy Associate Administrator	564-8368	564-2187	202-365-9250	202-501-1474	n/a
WILCOX, JAHAN	Strategic Communications Advisor	564-8368	564-5459	202-573-6193	202-501-1474	n/a
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474	n/a
VALENTINE, JULIA	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474	n/a
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474	n/a
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a
VACANT	Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)						
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519	n/a
BENNETT, ELIZABETH (Tate)	Deputy Associate Administrator	n/a	564-1460	202-329-3948	n/a	n/a
BANGERTER, LAYNE	Senor Advisor	564-5200	564-0468	202-816-0919	202-501-1519	n/a
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545	Personal Phone/Ex. 6
OFFICE OF HOMELAND SECURITY (OHS)						
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	Personal Phone/Ex. 6
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	
OFFICE OF POLICY (OP)						
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688	n/a
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688	n/a
BOLEN, BRITTANY	Senior Deputy Associate Administrator	564-4332	n/a	202-309-8321	202-501-1688	n/a
SUGIYAMA, GEORGE	Deputy Associate Administrator	564-4332	564-3054	202-379-8463	202-501-1688	n/a
KREUTZER, DAVID	Deputy Associate Administrator	564-4332	564-3113	202-384-8061	202-501-1688	n/a
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	Personal Phone/Ex. 6

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)						
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	Personal Phone/Ex. 6
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733	n/a
HACKEL, ANGELA	Director, Program Implementation and Coordination Division	564-2188	566-2977	202-765-3945	202-564-2733	n/a
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733	Personal Phone/Ex. 6
OFFICE OF CIVIL RIGHTS (OCR)						
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836	n/a
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)						
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	n/a
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903	Personal Phone/Ex. 6
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF ADMINISTRATIVE AND EXECUTIVE SERVICES (OAES)						
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744	Personal Phone/Ex. 6
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	Personal Phone/Ex. 6
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)						
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643	Personal Phone/Ex. 6
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)						
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
ASSISTANT ADMINISTRATORS (AAs)						
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)						
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233	n/a
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233	n/a
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)						
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	n/a
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	n/a
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	n/a	202-564-1408	n/a
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	n/a
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)						
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	n/a
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	Personal Phone/Ex. 6
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801	n/a
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)						
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	Personal Phone/Ex. 6
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028	202-379-8507	202-501-0771	n/a
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)						
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	n/a
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842	n/a
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842	n/a
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)						
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622	n/a
LARSEN, ELENA	Chief of Staff	564-6665	566-2965	202-355-5189	202-501-1622	n/a
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
GROGARD, MEAGAN	Senior Policy Advisor	564-6665	564-6812	n/a	202-501-1622	n/a
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	n/a
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
JONES, TAWAUNNA	Staff Assistant/Scheduler	564-6665	564-6077	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)						
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	Personal Phone/Ex. 6
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	Personal Phone/Ex. 6
FOTOUHI, DAVID	Deputy General Counsel	564-8064	202-564-1976	202-306-4848	202-501-1438	n/a
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135	202-380-5646	202-501-1428	n/a
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	Personal Phone/Ex. 6
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	
OFFICE OF INSPECTOR GENERAL (OIG)						
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	Personal Phone/Ex. 6
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)						
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	Personal Phone/Ex. 6
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407	n/a
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407	n/a
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407	n/a
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407	n/a
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)						
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	n/a
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430	n/a
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	Personal Phone/Ex. 6
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430	n/a
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430	n/a
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	Personal Phone/Ex. 6
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430	n/a
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	Personal Phone/Ex. 6
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)						
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	Personal Phone/Ex. 6
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207	n/a
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207	Personal Phone/Ex. 6
MCDONALD, CAROLYN	Management Assistant	566-0200	566-0182	n/a	202-566-0207	n/a
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207	n/a
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	Personal Phone/Ex. 6
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207	n/a
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a	n/a
OFFICE OF WATER (OW)						
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	Personal Phone/Ex. 6
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	Personal Phone/Ex. 6
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
REGIONAL CONTACTS						
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont						
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	Personal Phone/Ex. 6
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands						
MCCABE, CATHERINE R.	Acting Regional Administrator	212-637-5000	212-637-5025	202-368-6454	212-637-5024	Personal Phone/Ex. 6
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	
MUGDAN, WALTER	Acting Deputy Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia						
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	Personal Phone/Ex. 6
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	n/a
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	Personal Phone/Ex. 6
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	n/a
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee						
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	n/a
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	Personal Phone/Ex. 6
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	n/a
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	Personal Phone/Ex. 6
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin						
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-515-9827	312-353-1120	Personal Phone/Ex. 6
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	Personal Phone/Ex. 6

PHONE LIST:	APRIL 2017					
Employee	Title	Main	Direct	Cell	Fax	Home
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas						
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	Personal Phone/Ex. 6
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118	Personal Phone/Ex. 6
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	Personal Phone/Ex. 6
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska						
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	n/a
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	Personal Phone/Ex. 6
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming						
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	Personal Phone/Ex. 6
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	Personal Phone/Ex. 6
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam						
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	Personal Phone/Ex. 6
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington						
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	Personal Phone/Ex. 6
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	n/a
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	n/a
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	Personal Phone/Ex. 6
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	

To: Benton, Donald[benton.donald@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; sugiyama.george@epa.mail[sugiyama.george@epa.mail]; Kreutzer, David[kreutzer.david@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Konkus, John[konkus.john@epa.gov]
From: Ericksen, Doug
Sent: Tue 2/21/2017 9:15:04 PM
Subject: message from Ericksen

Dear Beachhead Team Members,

Tonight I am flying out to Washington state to work at my State Senate job and continue to work in my capacity as Chair of the Energy and Environment Committee.

I want to share with you what a great experience this last month has been. The beachhead team is unlike any experience I have ever had.

This is the greatest “team” experience and feeling I have had since my days in competitive sports.

I have come to appreciate each and every one of you for the gifts that you have and your commitment to the cause.

I am looking forward to getting back out here to DC to continue in our efforts.

I will be in contact and available while in Washington state. In the short term I will be working out of the Region 10 office in Seattle.

All the best to each one of you and thank you for all that you are doing to Make America Great Again.

Doug Ericksen

Personal Phone/Ex. 6

To: Hale, Michelle[hale.michelle@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Tue 2/21/2017 6:59:10 PM
Subject: 4pm meetings

Team, We are canceling the 4pm meeting today. We will resume them tomorrow (Wed) and invite Michele and/or Administrator Pruitt and/or Ryan Jackson to join us on a regular basis.

Thanks,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Environmental Information (OEI)
Start Date/Time: Wed 2/1/2017 3:00:00 PM
End Date/Time: Wed 2/1/2017 3:45:00 PM
OEI Introduction for Beachhead Team.pptx

SCt: Denise Anderson, 564-1782

To: Davis, Patrick[davis.patrick@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Konkus, John[konkus.john@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]
From: Benton, Donald
Sent: Tue 1/31/2017 4:53:26 PM
Subject: Additional duties
Department & Phone List .xlsx

Transition Team, I plan to send this to ALL parties after lunch but wanted you to have an advance notice. I made a few changes from our meeting last night so please review. I have also attached a directory so you can find your counterpart easily. Please wait until after 1:30 to make initial contact. I realize this may be a bit much for some of you and I apologize. Charles and I are working hard to bring in some reinforcements.

Thanks, Don

Dear Team,

I have asked the following members of the transition team to pair up with the acting administrators in the following areas. I want them to get to know you, your team and your responsibilities as well as current initiatives you may be working on so they can be an asset to General Pruitt when he arrives. Please add them to your list serves so they will receive all communications you have with your team and include them in your team meetings, one on ones and other meetings you may have. Please make them aware of any external meetings and/or presentations you may have scheduled. Obviously, personnel performance and discipline meetings are excluded. Their role is primarily one of being a good listener and to ask questions for clarification purposes and to make positive suggestions. They are not there to provide direction to you or your activities. Thank you for helping them become knowledgeable in your area and getting them "up to speed" on current agency business and plans into the future.

Patrick Davis-Shannon Kenny and Barry Breen and David Kling (Policy and OLEM and Homeland Security)

Holly Greaves- David Bloom And Donna Vizian (Finance and Administration/Resource Mgt.)

Doug Ericksen- Nancy Grantham and Denise Sirmons (Public Affairs and Small Business Programs)

Lane Bangerter- Robin Richardson and Mike Shapiro (Congressional Affairs and Water)

John Konkus-Steven Fine and Tom Brennan (Environmental Information and Public Engagement)

Justin Schwab-Kevin Minoli and Larry Starfield (OGC and Enforcement)

David Kreutzer-Robert Kavlock and Jane Nishida and Christopher Zarba (R&D and International and Science Advisory Board)

George Sugiyama- Sarah Dunham and Wendy Cleland-Hamnet (Air and Chemical safety)

Don Benton-Catherine McCabe and Brian Hope (Administrator and Executive Secretariat)

David Schnare- Mike Flynn, John Reeder, Arthur Elkins, JR (Deputy Administrator and Chief of Staff and Inspector General)

Please let me know if there are any problems or concerns with this arrangement.

Thank you,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



PHONE LIST:
MCCABE, CATHERINE
ANDERSON, DENISE
JONES, KNOLYN
BENTON, DON
SCHNARE, DAVID
GREAVES, HOLLY
SUGIYAMA, GEORGE
BANGERTER, LAYNE
SCHWAB, JUSTIN
DAVIS, PATRICK
KREUTZER, DAVID
ERICKSEN, DOUG
BURLEY, VERONICA
DAVIS, GAIL
JENKINS, DONNA
MUNOZ, CHARLES
WILLIS, SHARNETT
WOODWARD, CHERYL
FLYNN, MIKE
FLYNN, MIKE
ANDERSON, DENISE
BURTON, TAMIKA
OFFICE OF THE CHIEF OF STAFF
REEDER, JOHN
WILLIS, SHARNETT
DICKERSON, AARON
REEDER, JOHN
VACANT
OFFICE OF EXTERNAL AFFAIRS AND ENVIRONMENTAL EDUCATION (OEAEF)
HULL, GEORGE
GRAY, DORIS
GRANTHAM, NANCY
HULL, GEORGE
VALENTINE, JULIE
VACANT
SOWELL, SARAH
VACANT
VACANT
BRENNAN, TOM
BRENNAN, TOM
VACANT
VACANT
VACANT
STEWART, SHERRY

RICHARDSON, ROBIN
RICHARDSON, ROBIN
SCALES, WUANISHA
VACANT
WILKES, QUIANNA
JOHNSTON, KHANNA (DETAIL)
KLING, DAVID
BROWN, CAROLINE
CARABALLO, MARIO
WILLIAMS, STEVEN
OFFICE OF POLICY, ECONOMICS, AND INNOVATION (OPEI)
KENNY, SHANNON
VACANT
KENNY, SHANNON
POOLE, JACQUELINE
KIME, ROBIN
KNAPP, KRISTIEN
THREET, DEREK
NAPLES, EILEEN
BURDEN, SUSAN
HAUTAMAKI, JARED
NITSCH, CHAD

ETZEL, RUTH
REED, KHESHA
CURTIS, MELLASONDA
FOOS, BRENDA
LAWRENCE, TANYA
DORKA, LILIAN
WICKUM, CHERYL
BACHLE, LAURA
DARDEN, CYNTHIA
LANCASTER, TINA
WASHINGTON, VALERIE
HOPE, BRIAN
GAINES, CYNTHIA
LIVINGSTON, KEITH
NEWTON, JONATHAN
FERRIS, LENA
ALLEN, REGINALD
LESPERANCE, TWANNA
CUSCINO, GLEN
PAYNE, CLAUDIA
ZARBA, CHRISTOPHER
SAZONE, STEPHANIE
BENJAMIN-SIRMONS, DENISE
ROGERS, JOAN
DENT, BRIDGETTE

VIZIAN, DONNA
WHEELER, KIM
COOPER, MARIAN
SHOWMAN, JOHN
GANTT, MELLISSA
HITCHENS, LYNNANN
DUNHAM, SARAH
VACANT
SHAW, BETSY
VACANT
LOVING, SHANITA
ATKINSON, EMILY
WASHINGTON, YVETTE
LEWIS, JOSH
NIEBLING, WILLIAM
CYRAN, CARISSA
CLELAND-HAMNETT, WENDY
WISE, LOUISE
MILHOUSE, GLORIA
VACANT
JONES, TAWAUNNA
BLOOM, DAVID
BLOOM, DAVID
BENSON, SHEILA
WILSON, RITA
VACANT
STARFIELD, LAWRENCE
VACANT
STARFIELD, LAWRENCE
VACANT
BAILEY, ETHEL
SHIFFMAN, CARI
BENITEZ-CLARK, ROWENA (TINA)
FINE, STEVEN
FINE, STEVEN
JONES-PARA, LISA
GROGARD, MEAGAN
BEDNAR, GEORGIA
LUCENTE, SUSAN
OFFICE OF THE INSPECTOR GENERAL (OIG)
MINOLI, KEVIN
VENEY, CARLA
MINOLI, KEVIN
VACANT
JONES, GAIL
VACANT
PATRICK, MONIQUE
FUGH, JUSTINA
OFFICE OF THE INSPECTOR GENERAL (OIG)
ELKINS JR, ARTHUR
SHEEHAN, CHARLES
MASON, DARRYL

NISHIDA, JANE
STEWART, LAKITA
HILL, RANDY
STARKS, ANGELA
VACANT
SILVER, EDNA
BACA, ANDREW
KAVLOCK, ROBERT
PLOTKIN, VIKTORIYA
GENTRY, NATHAN
RODAN, BRUCE
SJOGREN, MYA
ROBBINS, CHRISTOPHER
MCPHERSON, MARK
BLACKBURN, ELIZABETH
BREEN, BARRY
BERGMAN, SHAWNA
HILL, TERESA
VACANT
BROOKS, BECKY
BREEN, BARRY
HILOSKY, NICK
KENELY, CAROLINE
SHAPIRO, MIKE
BEST-WONG, BENITA
PECK, GREGORY
PENMAN, CRYSTAL
GUDE, KAREN
EDWARDS, CRYSTAL

SZARO, DEB
LINDSAY, JANE
MORAFF, KEN
GUTRO, DOUG
MCCABE, CATHERINE
PLEVIN, LISA
BECK, NANCY
MEARS, MARY
RODRIGUES, CECIL
PURNELL, RHONDA
SEARFOSS, RENEE
VACANT
ARMSTEAD, JOHN
CORREA, LAURA
LEWIS, JACQUELINE
HEARD, ANNE
JONES-JOHNSON, SHEA
JOHNSON, BELINDA
LAPIERRE, KEN
BONNER, BRENDA
GHOSH, MITA
LINCOLN, LARRY
KAPLAN, ROBERT A
WILLIAMS, FELICIA
NEWTON, CHERYL
MARTINEZ, ISIDRA
KELLY, JEFF
ROWAN, ANNE
COLEMAN, SAMUEL
WILLIAMS, ODESSA
COLEMAN, SAMUEL
WILLIAMS, ODESSA
GRAY, DAVID
ED, CHU
CACHO, JULIA
ED, CHU
PETERS, DANA
CAREY, CURTIS
THOMAS, DEBRA H.
BOHAN, SUZANNE J.
VARCOE, BETSY
MUTTER, ANDREW
STRAUSS, ALEXIS
JORDAN, DEBORAH
KAO, JESSICA
GAUDARIO, ABIGAIL
ZITO, KELLY
PIRZADEH, MICHELLE
OPALSKI, DAN
TYSON, LINDA
ERIKSON, LINDA
TYLER, KENDRA
KELLY, JOYCE
HOLSMAN, MARIANNE

Jan-17						
OFFICE OF THE ADMINISTRATOR (OA)						
	Main	Direct	Cell	Fax	Home	
Acting Administrator	564-4700	564-2928	202-368-6454	202-501-1450		
Acting Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	301-341-3697	
Staff Assistant	564-4700	564-6262	n/a	202-501-1450		
		202-564-3019	202-379-6901			
		202-564-3073	202-380-5426			
		202-564-3028	202-379-8507			
		202-564-3054	202-379-8463			
		202-564-0468	202-816-0919			
		202-564-3135	202-380-5646			
		202-564-3103	202-380-8341			
		202-564-3113	202-384-8061			
		202-564-3131	202-379-6084			
Staff Assistant	564-1225	564-7084	n/a	202-501-1480	n/a	
Travel Coordinator	564-1225	564-1444	202-329-4566	202-501-0320	n/a	
Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289	240-412-0052	
White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328		
Staff Assistant	564-7960	564-7866	202-380-6522	202-501-1328	n/a	
Staff Assistant	564-7719	564-1274	202-713-8593	202-564-2889	301-568-7876	
OFFICE OF THE DEPUTY ADMINISTRATOR						
	Main	Direct	Cell	Fax	Home	
Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a	
Associate Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470	n/a	
Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470	301-341-3697	
Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470	n/a	
OFFICE OF THE CHIEF OF STAFF						
	Main	Direct	Cell	Fax	Home	
Acting Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1480	202-244-1865	
Staff Assistant	564-4715	564-7866	202-380-6522	202-501-1480	n/a	
Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338	540-840-2771	
Deputy Chief of Staff	564-4715	564-6082	202-236-8656	202-501-1338	202-244-1865	
Staff Assistant	564-4715	n/a	n/a	202-501-1338	n/a	
OFFICE OF PUBLIC AFFAIRS (OPA)						
	Main	Direct	Cell	Fax	Home	
Acting Associate Administrator	564-8368	564-0790		202-501-1474		
Staff Assistant	564-8368	564-0649	n/a	202-501-1474	n/a	
Communications Director	564-8368			202-501-1474	n/a	
Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474	n/a	
Principal Deputy Associate Administrator	564-8368	564-0790	n/a	202-501-1474	n/a	
Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474	n/a	
Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474	n/a	
Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474	n/a	
Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474	n/a	
Deputy Press Secretary	564-8368	n/a	n/a	202-501-1474	n/a	
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
	Main	Direct	Cell	Fax	Home	
Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490	n/a	
Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490	n/a	
Director of Public Engagement and Environmental Education	564-8443			202-501-1490	n/a	
Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490	n/a	
Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a	n/a	
Program Specialist	564-8443	564-4303	n/a	202-501-1474	n/a	

OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1545	
Principal Deputy Associate Administrator	564-5200	564-3358	n/a	202-501-1519	n/a
Staff Assistant	564-5200	564-2786	n/a	202-501-1519	n/a
Deputy Associate Administrator for Intergovernmental Relations	564-7178			202-501-1545	
Staff Assistant	564-7178	564-2486	n/a	202-501-1545	301-653-0563
Acting Director of Regional Operations	564-3100	564-2820	202-450-7988	202-501-0062	n/a
OFFICE OF HOMELAND SECURITY (OHS)					
	Main	Direct	Cell	Fax	Home
Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026	703-938-5895
Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026	540-373-5515
Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026	301-780-3531
Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026	703-922-0763
OFFICE OF POLICY (OP)					
	Main	Direct	Cell	Fax	Home
Acting Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	
Deputy Associate Administrator	564-4332			202-501-1688	n/a
Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688	n/a
Staff Assistant/Scheduler	564-4332	566-2670	n/a	202-501-1688	301-568-7876
Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688	301-539-6881
Special Assistant	564-4332			202-501-1688	
SPECIAL ASSISTANTS (OA)					
	Main	Direct	Cell	Fax	Home
OAR, OITA	564-4724	564-3277	n/a	202-564-1408	n/a
OW, OCFO, OEI	564-4724	564-1409	919-530-0643	202-501-1470	202-441-9696
OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057	202-731-6858	202-501-1428	n/a
OCSP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	202-501-1470	n/a
OECA, OGC, IG	564-4724	564-4229	n/a	202-501-1428	n/a
Environmental Justice and Community Revitalization	564-4714	564-4714	202-251-6505	n/a	n/a

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
	Main	Direct	Cell	Fax	Home
Director	564-2188	566-1530	202-763-5107	202-564-2733	n/a
Associate Director	564-2188	566-0594	202-407-0507	202-564-2733	301-775-5596
Scheduler	564-2188	566-9971	n/a	202-564-2733	
Regulatory Support and Science Policy Division Director	564-2188	564-2707	571-309-0457	202-564-2733	703-360-3537
OFFICE OF CIVIL RIGHTS (OCR)					
	Main	Direct	Cell	Fax	Home
Acting Director	564-7272	564-2916	n/a	202-501-1836	n/a
Deputy Director	564-7272	564-9649	n/a	202-501-1836	703-402-1496
Staff Assistant	564-7272	564-4366	n/a	202-501-1836	n/a
Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836	n/a
Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836	n/a
Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836	n/a
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
	Main	Direct	Cell	Fax	Home
Director	564-7311			202-501-1903	
Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1903	n/a
Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903	703-307-9776
Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817	n/a
CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903	n/a
Attorney Advisor/FOIA Coordinator	564-7311	566-1981	240-682-5529	202-501-1903	n/a
Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817	n/a
OFFICE OF EXECUTIVE SERVICES (OES)					
	Main	Direct	Cell	Fax	Home
Director	564-0444	564-1029	202-306-2879	202-564-2744	571-232-9859
Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744	n/a
Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744	703-385-4462
Staff Assistant	564-0444	564-0417	n/a	202-564-2744	n/a
SCIENCE ADVISORY BOARD (SAB)					
	Main	Direct	Cell	Fax	Home
Director	564-2221	564-0760	202 731-6423	202-233-0643	n/a
Special Assistant	564-2221	564-2067	n/a	202-233-0643	301-565-0989
OFFICE OF SMALL BUSINESS PROGRAMS (OSBP)					
	Main	Direct	Cell	Fax	Home
Acting Director	566-2075	564-6771	202-573-2645	202-566-0266	n/a
Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266	n/a
Staff Assistant	566-2075	566-2819	n/a	202-566-0266	n/a

ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	n/a
Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	n/a
Special Assistant	564-4600	564-0620	202-590-0431	202-564-0233	n/a
Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	n/a
Staff Assistant	564-4600	564-6535	n/a	202-564-0233	n/a
Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	
Associate Assistant Administrator for Climate and Senior Counsel	564-7404			202-564-1408	
Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	n/a
Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	n/a
Staff Assistant	564-7400	564-4728	n/a	202-564-1408	n/a
Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	n/a
SEE Employee	564-7404	564-6168	n/a	202-564-1408	n/a
Chief of Staff	564-7400	564-2095	n/a	202-564-1408	n/a
Senior Advisor for Congressional and International Issues	564-7400	564-9616	n/a	202-564-1408	n/a
Special Assistant	564-7400	564-5437	n/a	202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	
Deputy Associate Administrator	564-2910	564-3715	202-379-6760	202-564-0801	202-244-5231
Program Specialist	564-2902	564-4206	n/a	202-564-0801	n/a
Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	n/a
Scheduler	564-2902	564-6077	n/a	202-564-0801	n/a
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
	Main	Direct	Cell	Fax	Home
Acting Associate Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	703-641-9233
Deputy Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	703-641-9233
Technical Assistant	564-1151	564-3387	n/a	202-501-0771	n/a
Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	n/a
Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	n/a
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	n/a
Deputy Assistant Administrator	564-2440			202-501-3842	n/a
Principal Deputy Assistant Administrator	564-2440	564-8179	214-789-2183	202-501-3842	n/a
Chief of Staff	564-2440			202-501-3842	n/a
Program Specialist	564-2440	564-5149	n/a	202-501-3842	n/a
Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	n/a
Staff Assistant	564-2440	564-3334	n/a	202-501-3842	n/a
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
	Main	Direct	Cell	Fax	Home
Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	n/a
Principal Deputy Assistant Administrator	564-6665	564-1487	301-448-5642	202-501-1622	n/a
Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	n/a
Special Assistant	564-6665	564-6812	n/a	202-501-1622	n/a
Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	202-297-2288
Program Specialist	564-6665	564-2235	n/a	202-501-1622	n/a
OFFICE OF GENERAL COUNSEL (OGC)					
	Main	Direct	Cell	Fax	Home
Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	
Program Specialist	564-8040	564-1619	n/a	202-564-1777	n/a
Principal Deputy General Counsel	564-8064	564-5551	202-297-6910	202-501-1438	202-986-6427
Deputy General Counsel	564-8064			202-501-1438	n/a
Program Specialist	564-8064	564-0952	n/a	202-501-1438	n/a
Deputy General Counsel	564-8064			202-501-1428	
Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	202-399-1253
Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	703-532-6098
OFFICE OF INSPECTOR GENERAL (OIG)					
	Main	Direct	Cell	Fax	Home
Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	n/a
Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	202-262-1498
Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	n/a

OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407	n/a
Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407	202-561-0880
Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407	n/a
Staff Assistant	564-6600	564-6952	202-765-6688	202-565-2407	
Chief of Staff	564-6600	n/a	n/a	202-565-2407	n/a
Staff Assistant	564-0303	564-0286	301-906-1664	202-565-2407	301-350-2195
Acting Deputy Director	564-0303	566-0185	202-329-7886	202-565-2407	n/a
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430	
Special Assistant	564-6620	564-7318		202-565-2430	n/a
Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430	410-440-9125
Associate Director for Science	564-6620	564-3331		202-565-2430	n/a
Special Assistant	564-6620	564-2213		202-565-2430	
Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430	919-946-6952
Special Assistant	919-541-3123	919-541-3123		202-565-2430	n/a
Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	301-565-2897
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	703-237-2750
Chief of Staff	566-0200	564-3641	202-821-8687	202-566-0207	n/a
Staff Assistant	566-0200	566-0184	n/a	202-566-0207	n/a
Deputy Assistant Administrator	566-0200			202-566-0207	
Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207	540-752-6181
Principal Deputy Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207	703-237-2750
Special Assistant	566-0200	566-1942	n/a	202-566-0207	n/a
Management Assistant	566-0200	566-2235	n/a	202-566-0207	
OFFICE OF WATER (OW)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488	n/a
Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488	703-351-9389
Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488	703-876-0791
Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488	n/a
Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488	n/a
Scheduler	564-5700	564-1661	n/a	202-564-0488	n/a

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
	Main	Direct	Cell	Fax	Home
Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	908-229-9383
Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	617-825-1960
Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	617-335-3854
Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	339-201-1620
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
Regional Administrator	212-637-5000			212-637-5024	
Deputy Regional Administrator	212-637-5000	212-637-5025	202-368-6454	212-637-5024	301-310-8367
Chief of Staff	212-637-5000	212-637-5039	347-453-2562	212-637-5024	973-489-7162
Executive Assistant	212-637-5000	212-637-5028	732-322-1268	212-637-5024	732-548-6378
Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	201-563-0125
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	856-332-8516
Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	n/a
Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	n/a
Chief of Staff	215-814-2900			215-814-2901	
Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	215-424-4389
Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	
Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	n/a
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	
Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	470-225-6514
Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	770-929-0329
Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	770-856-7660
Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	n/a
Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	
Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	719-640-7270
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
Acting Regional Administrator	312-886-3000	312-886-1499	312-287-0518	312-353-1120	773-907-0527
Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	773-931-1817
Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	n/a
Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	708-420-2046
Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	n/a
Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	773-334-4793
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	817-797-5592
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
Deputy Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	817-797-5592
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	n/a
Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	214-739-3269
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	
Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	n/a
Deputy Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	n/a
Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	816-453-0189
Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	n/a
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	720-255-6653
Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	303-938-8736
Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	n/a
Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	301-922-7845
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	510-531-7975
Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	510-528-3159
Chief of Staff	415-947-8702	415-972-3922	415-297-6243	415-947-3588	510-301-4007
Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	650-302-5685
Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	415-717-2875
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	425-776-6185
Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	
Executive Assistant to the Regional Administrator	206-553-1234			206-553-1809	n/a
Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	206-549-4926
Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	919-225-1247
Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	206-898-8831
Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	206-455-1668

To: Ericksen, Doug[ericksen.doug@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]
From: Grantham, Nancy
Sent: Tue 1/24/2017 3:51:59 PM
Subject: FW: EOC Spot Report Update #1: Region 4, Cantonment Black Liquor Spill, Cantonment, FL (NRC #1169240)

Fyi

Nancy Grantham

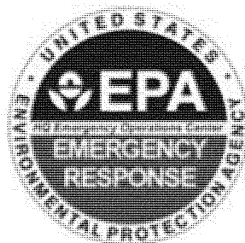
Office of Public Affairs

US Environmental Protection Agency

Personal Phone/Ex. 6 (desk)

202-253-7056 (mobile)

From: Eoc, Epahq
Sent: Tuesday, January 24, 2017 10:46 AM
To: Eoc, Epahq <Eoc.Epahq@epa.gov>
Subject: EOC Spot Report Update #1: Region 4, Cantonment Black Liquor Spill, Cantonment, FL (NRC #1169240)



EOC Spot Report Update #1: Region 4, Cantonment Black Liquor Spill, Cantonment, FL (NRC #1169240)

US Environmental Protection Agency

Report as of January 24, 2017 10:00 ET

Enforcement/Investigatory/Ex. 7A/7E

Media Interest: High, Local

<http://www.pnj.com/story/news/local/cantonment/2017/01/23/international-paper-explosion-what-we-know/96939044/>

<http://pulsegulfcoast.com/2017/01/explosion-international-paper-plant-heres-know>

<http://wkrg.com/2017/01/22/breaking-loud-boom-reported-crew-on-the-way/>

http://journaltimes.com/news/national/all-roads-open-after-florida-paper-mill-plant-explosion/article_58bccb19-d43b-5c60-b912-cd9ab811f9ff.html

The HQ EOC will continue to monitor and provide updates as needed.

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Elizabeth Bosecker, Watch Officer

U.S Environmental Protection Agency

Headquarters Emergency Operations Center

1200 Pennsylvania Ave

Washington, DC 20004

202-564-3850 (24-hrs)

202-564-8729 (fax)

eoc.epahq@epa.gov

To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Nast, Jeffrey
Sent: Tue 1/24/2017 3:40:32 PM
Subject: Welcome to EPA!
CAMPAIGN 2016 Trump's friends in federal agencies -- Monday, August 8, 2016 --
www.eenews_net.htm

Hello, I want to welcome you to EPA. I am looking forward to changes in the Agency. I supported President Trump throughout his campaign. I was portrayed unfavorably in an article for contributing to his campaign. Please do not hesitate to get in touch with me if you are in need of any assistance.

Regards,

Jeff

Jeffrey S. Nast

Sr. Asst. Regional Counsel

US EPA Region III

1650 Arch Street

Philadelphia, PA 19103

nast.jeffrey@epa.gov

(O) 215-814-2652

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CAMPAIGN 2016

Trump's friends in federal agencies

[Robin Bravender](#), E&E News reporter

Published: Monday, August 8, 2016

Donald Trump has suggested he'd abolish U.S. EPA as president, but at least two agency employees have cut checks to help him win the White House.

EPA special agent Sean Hubbard shelled out \$250 for the GOP presidential candidate this June, according to Trump's financial records. Jeffrey Nast, an EPA attorney, also donated \$250 to

Trump in June.

Hubbard works out of EPA's New England-based regional office. The agency's special agents are enforcement officers tasked with tracking down environmental law breakers. The enforcement shop at EPA has also been a target lately for some Republican lawmakers and conservatives who want to strip EPA agents of their guns.

Nast is senior assistant regional counsel in EPA's Philadelphia-based office, according to his LinkedIn profile. He has worked at EPA since 2002 and is an Army veteran who served in the Gulf War. He's a member of the Department of Veterans Affairs' advisory committee on Gulf War veterans' illnesses.

Neither employee responded to requests for comment about their donations.

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John O'Grady, president of a national EPA employee union, said he was surprised that anyone from the agency had given to Trump's campaign.

"It surprises me that people in general would vote against their best interest," said O'Grady. "But," he added, "it's their right as Americans."

Asked last October whether he'd want to cut federal agencies, Trump told Fox News, "Environmental Protection, what they do is a disgrace. Every week they come out with new regulations." Asked who would protect the environment, Trump said, "We'll be fine with the environment. We can leave a little bit, but you can't destroy businesses."

George David Banks, who was White House climate adviser during the George W. Bush administration and is a Trump supporter, said he's not surprised to see some Trump donors inside EPA. "These agencies are large enough that you have a pretty diverse group of people," he said. "There may be someone at EPA that doesn't agree with the scope of regulation" or "believes that EPA should probably be more transparent," he said.

The finance records don't provide a full picture of some smaller donations or of political support that comes without cash. Campaigns are only required to disclose details about donors who cumulatively contribute \$200 or more.

And more donations could pile up now that the general election is in full swing. The latest donor records are available through June 30, but the Trump campaign this week boasted a major bump from small-dollar donors in July.

While the scarcity of EPA staffers appearing in Trump's donor records so far isn't surprising, it underscores widespread concerns about the Republican presidential nominee in an agency Trump has proposed to scrap. Broadly, many government workers have expressed anxiety about a Trump administration. A poll conducted earlier this year showed that one-quarter of the federal workforce would consider leaving the federal government if Trump won the White House

(*Greenwire*, Feb. 1).

"I think most EPA employees will vote for the candidate who supports EPA, there's no question about that," O'Grady said. "I guess that would be Hillary."

U.S. EPA's Cameron Davis is among the agency staffers contributing to Hillary Clinton's campaign. Photo courtesy of EPA.

By contrast, Democratic nominee Hillary Clinton's campaign raked in more than \$31,000 from last year through June 30 from about 50 donors identifying themselves as current or former EPA employees.

Those Clinton supporters include some heavy hitters within EPA.

Joe Goffman, the top lawyer in the agency's air office, donated \$2,750 to Clinton's election efforts in 2016. Cameron Davis, EPA's Great Lakes adviser who works in the Chicago-based office, gave \$500 to Clinton's campaign in May.

Mark Rupp, the deputy associate administrator for EPA's office of intergovernmental relations, donated \$75 to Clinton in February; and Francesca Grifo, EPA's scientific integrity official, has given \$151 so far this year.

Vermont Sen. Bernie Sanders (I), who challenged Clinton for the Democratic nomination, also fared better than Trump among EPA donors, bringing in a total of more than \$2,600 from at least eight agency employees, including scientists, chemists and attorneys, records show.

Trump support in DOE, Interior

At least one employee at the Interior Department has donated to Trump's campaign, too.

Linda McCrory, who identified herself as a human resources specialist at the department, donated \$150 to Trump in June. According to her LinkedIn profile, McCrory is an employee relations specialist at the U.S. Geological Survey in California.

Clinton, on the other hand, racked up more than \$20,000 from more than 40 current and former Interior department employees, according to the finance records.

Her Interior Department donors include Amanda Leiter, deputy assistant secretary of land and minerals management, and Robert Dreher, former associate director of the Fish and Wildlife Service, who moved to Defenders of Wildlife earlier this year.

David Hayes, who was Interior deputy secretary during the Obama administration, said he wasn't surprised to see agency donors picking Clinton over Trump.

Hayes pointed to the plan for public lands that Clinton laid out in June. She "laid out a vision that I think matches up really well with what many Interior employees view as exactly what they should be doing," he said ([Greenwire](#), June 1).

"And then you contrast that to the Republican platform, which talks about selling off public lands, and Trump has sort of flip-flopped on that issue" and expressed "extreme ambiguity, at best," about his view of public lands, Hayes added ([Greenwire](#), July 19).

Sanders also fared well among Interior employees, drawing more than \$16,000 during the primary from nearly 50 agency staffers, including park rangers and biologists. Thomas Barnes, policy branch chief in FWS's wildlife and sport fish restoration program, donated \$250 to Sanders' campaign last October.

From Energy Department employees, Trump brought in about \$1,800 from four donors through the end of June who identified themselves as agency staffers.

Those donors were DOE budget analyst James Phillips, management analyst Robyne Johnston, foreign affairs specialist Teri Leffer and power system dispatcher Joshua Reisch.

The Department of Energy's Melanie Kenderdine donated to Clinton's campaign. Photo courtesy of DOE.

Clinton's campaign brought in more than \$21,000 from about two dozen DOE employees during that same time period.

Among her DOE donors are Melanie Kenderdine, a counselor to Secretary Ernest Moniz; John MacWilliams, associate deputy secretary; Adam Sieminski, administrator of the U.S. Energy Information Administration; Karen Wayland in the department's Office of Energy Policy and Systems Analysis; and Jonathan Elkind, assistant secretary for the Office of International Affairs.

Moniz's wife, Naomi, also donated \$550 to Clinton's campaign this year.

Sanders' campaign raked in more than \$5,000 from DOE donors during the primary, including \$2,700 from senior trial attorney Steven Goering.

Hayes said an overarching reason he suspects Interior, EPA and DOE employees are shelling out more to Clinton than Trump "is climate change, and Trump's view that it's a hoax."

Among Trump's most famous comments about climate change was a 2014 [post](#) on Twitter in which Trump said, "This very expensive GLOBAL WARMING bullshit has got to stop. Our planet is freezing, record low temps, and our GW scientists are stuck in ice."

Interior, EPA and DOE all "deal intimately with both energy and environment and recognize that

we need to pivot to a cleaner energy economy, or we're gambling with literally the future of the planet," Hayes said. "In that context, a candidate's view that this is all a bunch of hogwash is going to trigger a response from responsible public officials."

The Trump campaign did not respond to a request for comment.

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From: Munoz, Charles
Sent: Tue 1/24/2017 1:46:35 PM
Subject: On-Boarding Meeting TODAY AT 920 AM

Team,

Below you will the information for your on-boarding meeting this morning. I know this is last-minute but it was either now or potentially next week.

9:20 am in room 5340 WJC- North (Conference Room)

Thanks,

Charles

To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
Cc: Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Grantham, Nancy
Sent: Tue 1/24/2017 12:07:21 PM
Subject: FW: EPA Daily News Briefing for Tuesday, January 24, 2017
[epaNewsBriefing170124.doc](#)

Good morning,

Sending you the morning clips. You should start receiving these directly today; please note that often the first direct send ends up in your junk email box, so please check there as well.

Thanks ng

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

Personal Phone / Ex. 6 **(mobile)**

From: Bulletin Intelligence [mailto:epa@bulletinintelligence.com]
Sent: Tuesday, January 24, 2017 6:58 AM
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Tuesday, January 24, 2017

Mobile version and searchable archives available at epa.bulletinintelligence.com.

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: TUESDAY, JANUARY 24, 2017 7:00 AM EST

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 - [New Members Of Trump EPA Drawn Heavily From Energy Industry Lobby. \(REU, EEPUB\)](#)

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- Senate Committee Postpones Votes On Perry, Zinke. (HILL, REU, NBCNEWS, WASHEX)
 - Watchdog Group Director Says Perry Avoided “Oops” Moment During Hearing. (EECLMTWR, BLOOMBNA)
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- Additional Reading.
 - DDT In Spotlight As Trump Team Takes EPA Helm. (GWIRE)

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- Energy Institute’s Guith Quoted On Potential Rollback Of Methane Regulations. (WASHEX)

Administrator

Former Gov. Schwarzenegger “Rips” Into Pruitt On Twitter Over Auto Emissions.

The Huffington Post (1/23) reports that former California Gov. Arnold Schwarzenegger “ripped” into President Trump’s pick to lead the EPA, Scott Pruitt, in a series of tweets on Monday. “My Republican colleague here is all about states’ rights – except the right to clean air & save lives from pollution,” tweeted Schwarzenegger, after Pruitt suggested that California may no longer be allowed to set its own stricter emission rules for cars and trucks under his agency. The Los Angeles Times (1/23, Halper) reports Schwarzenegger’s comments “echo the allegation of Democrats that Pruitt favors expanding the rights of states to forge their own path on environmental regulation – but only when states want less of it.”

WSJ: Pruitt’s First Action Should Be To Pebble Mine Veto.

An editorial in the Wall Street Journal (1/23) calls on EPA Administrator-designate Scott Pruitt to revoke the Pebble Mine veto as one of his first actions in his new office. The Journal claims that the veto was justified by phony science, and is a violation of state’s rights. Revoking the veto would signal to developers that the Trump administration will ensure a fair review of new projects, and according to the Journal, that may be the key to unlocking billions in new investments and creating thousands of new jobs.

Sierra Club Digital Ad Targets Pruitt.

Greenwire (1/24, Bowlin) reports on a new digital ad from the Sierra Club accusing Scott Pruitt of “failing to protect Oklahomans from coal ash.”

Additional Reading.

-  *EPA Valero Energy Was Dismissed From Pruitt’s Double-Dipping Case.* E&E Publishing. (1/23) (1/23)

Air

Local TV Coverage: Dry Cleaner Chemical Contamination.



WTEN-TV Albany, NY (1/23, 6:08 p.m. EST) reported, “Tonight, EPA officials will meet with concerned people in Ballston Spa and answer their questions about potential air contamination in their neighborhood. ...This past August, different kinds of chemicals were found in the area of Rickett’s Dry Cleaning. And tonight, the EPA will be answering people’s concerns as to how bad these chemicals are. The EPA says they need to test for vapor intrusion in about 50 nearby homes and businesses. The concern now is that the chemicals got into the ground water. Homes in the area get their water from the village, and not from wells, but we’re told chemical vapors could be seeping into foundations. We do know members with the EPA will be back out here next month to test individual homes and businesses. The meeting is expected to start in about an hour here at Elks Lodge.”



WXXA-TV Albany, NY (1/23, 10:06 p.m. EST) featured EPA official Don Graham, who reported, “It’s hard to draw a cause and effect if somebody suffering any kind of ill effects whether or not this was the problem. And like I mentioned earlier, a lot of these compounds are typically in people’s homes anyway based on what they may be bringing into homes themselves. The EPA is expected to sample the 60 homes the 13 and 20 of next month. The results will not be available until about a month later.”

Additional Reading.

-  *EPA Addresses Air Quality Concerns In Ballston Spa.* WRGB-TV. Albany, NY (1/23).
-  *2 Louisville-Area Power Plants Cut Toxic Air Pollution.* AP. (1/23)

Brownfields/Superfund/Other Cleanups

Bird Deaths At Superfund Toxic Pit Spark Concerns About Future Consequences.

The AP (1/23) reports on the nearly 3,000 snow geese that landed in “a 50 billion-gallon toxic stew in a former copper mine that is part of the nation’s largest Superfund site” outside of Butte, Montana. According to nearby residents, the snow geese deaths “were a wake-up call that raises broader questions about the site.” In 2023, the water level at the pit is expected to hit the critical level of 5,410 feet, above which point “water from the pit and flooded mines under the city could escape into Silver Bow Creek.” Another fifty feet higher, “the pit and mine water would enter the city’s groundwater.” The EPA negotiated a solution with the owners of the mine and nearby mines that “relies on a water treatment plant built near the pit in 2000,” however, “community activists worry the treatment-plant option is being favored because it’s the cheapest technology, not the best.”

Local TV Coverage: Uranium Mine Cleaning.

KOAT-TV Albuquerque, NM (1/23, 8:07 p.m. EST) reported, “The Environmental Protection Agency is working to clean up 94 abandoned uranium mines around the country, including dozens on the Navajo Nation. According to the Daily Times, the US, Navajo Nation and a mining company reached a 600 million dollar settlement last week to clean up the mines. Navajo Nation President Russell Begaye says he appreciates the effort to clean up uranium contamination that’s affected the tribe for decades. No word when the work will begin.”

Budget

Trump Transition Team Plans Major Budget Cuts For EPA.

The Hill (1/23, Cama) reports that Trump administration’s EPA transition team “is planning major budget cuts, as well as regulatory and scientific overhauls at the agency.” Head of the transition team Myron Ebell reportedly authored the “Action Plan,” which “identifies more than \$800 million in planned budget cuts, including to state and tribal assistance grants, climate programs and environmental programs and management.” In addition, the document “says the EPA should not fund scientific research, should make all science used for regulatory decisions public and should overhaul its scientific advisory board.” Many of the actionable plans on the plan would require approval from Congress, which is notable because some of the EPA’s programs, like state and tribal assistance grants, “enjoy strong bipartisan support.”

The Washington Examiner (1/23) reports that the plan highlighted a number of programs that would be stopped, such as greenhouse gas regulations for coal and natural gas power plants, vehicle fuel efficiency standards, and the Waters of the U.S. Rule. In addition, the document recommended issuing “an executive order barring EPA from overruling federal/state regulatory/permit decisions unless in clear violation of established law.” The Daily Intelligencer (NY) (1/23, Kilgore) provides additional coverage.

EPA Transition Team Confirms Freeze On Grant Program. The Hill (1/23, Master) reports that on Monday night, head of the EPA transition team Myron Ebell confirmed that the agency has frozen its grant program, which provide funding for “among other things – cleanup of toxic sites, air quality monitoring, water quality testing.” According to a Huffington Post report, EPA staff have been told not to discuss the order. Ebell explained, “This may be a little wider than some previous administrations, but it’s

very similar to what others have done.” The [Washington Post](#) (1/23, Dennis, Eilperin) says the move could impact “everything from state-led climate research to localized efforts to improve air and water quality to environmental justice projects aimed at helping poor communities.”

New Members Of Trump EPA Drawn Heavily From Energy Industry Lobby. [Reuters](#) (1/23, Volcovici, Gardner) reports that the Trump administration recently named 10 new members to its EPA team, many of whom come from “the energy industry lobby and pro-drilling think tanks.” The team’s make-up “has reinforced expectations that Trump will follow through on his promise to slash U.S. environmental regulation as a way to promote drilling and mining.” [E&E Publishing](#) (1/23) reports in more detail on some of the members of Trump’s EPA “beachhead team.”

Climate Change

CDC Cancels Climate Change Conference To Avoid Conflict With Incoming Administration.

The [AP](#) (1/23, Stobbe) reports that the Center for Disease Control has canceled a conference planned for next month on climate change and health, “but isn’t saying why publicly.” A co-sponsor claims that the CDC “was worried how the conference would be viewed by the Trump administration.” He clarified that the Trump administration “did not ask or order that the meeting be canceled,” instead, the decision to cancel was a “strategic retreat,” according to Dr. Georges Benjamin, executive director of the American Public Health Association.

Enforcement

US Judge Approves VW Emissions Scandal Settlement.

[Reuters](#) (1/23) reports US District Judge Charles Breyer has given “final approval to Volkswagen AG’s (VOWG_p. DE) settlement worth up to \$1.21 billion with 652 U.S. dealers over its diesel emissions scandal.” Under the settlement, VW dealers will each receive an average of \$1.85 million over 18 months. Additionally, VW pledged to continue “making volume-based incentive payments to dealers, and will allow them to defer capital improvements for two years.”

Local TV Coverage: Refinery Fined In Washington State.



[KATU-TV](#) Portland, OR (1/23, 9:37 p.m. EST) reported, “The Tesoro Refinery in Washington has been hit with a fine for violating the Clean Air Act. It’s a Texas-based company with a poor environmental and safety record. This is video from a 2010 explosion at the Mount Redoubt Vernon, Washington, plants. The EPA says the facility failed two inspections in 2011 that could have led to dangerous chemical leaks. While Tesoro is disputing the findings, the company has agreed to pay a \$325,000 fine.”

International

Additional Reading.

- [Paris Rolls Out Color-code Stickers For Cars To Curb Pollution.](#) [Reuters](#). (1/23, Libert)

Other News

Lehr Says Time Has Come To End EPA.

In a commentary for [Breitbart](#) (1/23), Jay H. Lehr, Ph.D., science director of The Heartland Institute, writes that during the “Republican National Convention last summer, the GOP approved a platform that stated: ‘We propose to shift responsibility for environmental regulation from the federal bureaucracy to the states and to transform the EPA [Environmental Protection Agency] into an independent bipartisan commission, similar to the Nuclear Regulatory Commission, with structural safeguards against politicized science.’” The platform also says “We will likewise forbid the EPA to regulate carbon dioxide, something never envisioned when Congress passed the Clean Air Act.” Lehr added, “Trump and the GOP are saying, finally, what millions of people have been thinking for a long time: EPA has become the cause of, not the solution to, the nation’s major environmental problems. It’s time to end EPA.”

Senate Committee Postpones Votes On Perry, Zinke.

[The Hill](#) (1/23, Henry) reports Senate Energy and Natural Resources Committee has postponed a vote, which was scheduled for Tuesday morning, on two of President Trump’s cabinet nominees, former Texas governor Rick Perry to head the Energy Department and Rep. Ryan Zinke to be the next Interior Secretary. On Monday evening, the committee said that the hearing will be delayed “until further notice.” Perry and Zinke “have not been considered especially controversial nominees.” [Reuters](#) (1/23) reports “the panel gave no reason for the delay.” [NBC News](#) (1/24) also provides coverage of the postponement on its website.

The [Washington Examiner](#) (1/23) reports both “nominees are less controversial than Trump’s pick to lead the Environmental Protection Agency, Oklahoma Attorney General Scott Pruitt, who is being considered by the Environment and Public Works Committee.” The three men “are the key Cabinet officials who would drive Trump’s energy and environment agenda.” A separate article by [The Hill](#) (1/23, Cama, Henry) reports that if the nominations are approved by the committee, “they’ll move to the floor for a final confirmation vote.”

[Watchdog Group Director Says Perry Avoided “Oops” Moment During Hearing.](#) [ClimateWire](#) (1/23) reports Perry’s performance during the hearing “has earned him praise for style and criticism on substance” and that he “avoided saying anything controversial in his bid to lead” DOE. Director of Texans for Public Justice Craig McDonald said, “I thought he didn’t have any ‘oops’ moments at all.” McDonald added, “I thought he was pretty cautious. ... I think his positions are more extreme than he characterized them [Thursday]. What it’s going to be going forward, I don’t know. What we do know about him is he’s a good politician.”

In an article about the new Senate cybersecurity panel, [Bloomberg BNA](#) (1/23, Stoller) reports many Cabinet nominees “have been tackling cybersecurity questions in their confirmation hearings.” Perry “said at his hearing for Energy secretary Jan. 19 that he will take responsibility for the Energy Department’s cybersecurity concerns.”

[SAEN: Perry Did “Reasonably Well” At Confirmation Hearing.](#) In an editorial the [San Antonio Express-News](#) (1/23) writes that during his confirmation hearing the former Texas governor “performed reasonably well.” The piece goes on to say that it was important that Perry “disavowed a controversial questionnaire President Donald J. Trump’s transition team had given to the Energy Department” and he highlighted that “the questionnaire preceded his selection to the post.” He stated, “I didn’t approve it. I

don't approve of it. I don't need that information. I don't want that information. ... I have a history of working with people to deal with the challenges that face us." The Express News concludes, "It's the last point that could be Perry's greatest strength overseeing what he now understands is a vital and significant agency."

Smitherman Resigns Partnership From Vinson & Elkins Law Firm. Fuel Fix (TX) (1/23) reports Barry Smitherman, former chairman of the Railroad Commission of Texas and the Public Utility Commission of Texas, has "resigned his partnership at Vinson & Elkins on Friday." Smitherman left the firm to "pursue other career opportunities and interests," the firm said in a statement. Last month, "Smitherman wrote an opinion piece in the Dallas Morning News about why former Texas Governor Rick Perry is a great pick to be the next U.S. secretary of energy." Smitherman "pointed to Perry's work in creating a competitive electricity market for consumers, spurred the development of wind power and supported the domestic oil and gas industry with extra resources, especially as fracking greatly enhanced production."

Chapin Criticizes Trump For "Going After" Intellectual "Elites." In a piece highly critical of Trump for "going after" on intellectual "elites" and his Cabinet choices, Laura Chapin, a Democratic communications strategist, writes for U.S. News & World Report (1/23, Chapin) that "in his elevation of ignorance and dismissal of 'elites,' Trump is nominating cronies, contributors and fools to some of the most important jobs in Washington." Among the Energy Department's "priorities" are "ensuring the integrity and safety of the country's nuclear weapons." President Obama's most recent energy secretary, Ernest Moniz, "is a nuclear physicist." Stephen Chu, who came before Moniz, "won the Nobel Prize." Perry, Trump's nominee for the post, received "a D in meat science at Texas A&M and blanked on the name of the agency itself at a Republican debate." Chapin contends "these people have no idea what they're doing or have the slightest competence at running a federal agency" but they are "loyal" to Trump and "that's all that matters."

Additional Reading.

- Obama's EPA Chief Keeps Twitter Handle. Washington Examiner. (1/24, Emery)
- SOURCE: Career EPA Staffers Will Undermine Trump, Leak To The Press. Daily Caller. (1/23, Bastasch)

Pesticides

Additional Reading.

- DDT In Spotlight As Trump Team Takes EPA Helm. Greenwire (1/23)

Rules/Regulations/Policy

Energy Institute's Guith Quoted On Potential Rollback Of Methane Regulations.

The Washington Examiner (1/23) reports that Congress "needs to move quickly" if it intends to use the Congressional Review Act to halt new methane emission and coal mining rules "before the 60-day deadline for doing so is up." The article says that Republicans already missed an opportunity "to strike down one layer of methane rules" that were issued by the Environmental Protection Agency regarding leaks from oil wells and pipelines because they "only just realized that the 60-day window had passed." However, Institute for 21st Century Energy vice president Christopher Guith explained that it is "not too late" to dismiss the Bureau of Land Management's "methane venting and flaring rule, which will likely get

CRA'd.”

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TO: ADMINISTRATOR AND SENIOR EXECUTIVES
DATE: TUESDAY, JANUARY 24, 2017 7:00 AM EST

TODAY'S EDITION

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ADMINISTRATOR:

**Former Gov. Schwarzenegger "Rips"
Into Pruitt On Twitter Over Auto**

Emissions. The [Huffington Post](#) (1/23) reports that former California Gov. Arnold Schwarzenegger “ripped” into President Trump’s pick to lead the EPA, Scott Pruitt, in a series of tweets on Monday. “My Republican colleague here is all about states’ rights – except the right to clean air & save lives from pollution,” tweeted Schwarzenegger, after Pruitt suggested that California may no longer be allowed to set its own stricter emission rules for cars and trucks under his agency. The [Los Angeles Times](#) (1/23, Halper) reports Schwarzenegger’s comments “echo the allegation of Democrats that Pruitt favors expanding the rights of states to forge their own path on environmental regulation – but only when states want less of it.”

WSJ: Pruitt’s First Action Should Be To Pebble Mine Veto. An editorial in the [Wall Street Journal](#) (1/23) calls on EPA Administrator-designate Scott Pruitt to revoke the Pebble Mine veto as one of his first actions in his new office. The Journal claims that the veto was justified by phony science, and is a violation of state’s rights. Revoking the veto would signal to developers that the Trump administration will ensure a fair review of new projects, and according to the Journal, that may be the key to unlocking billions in new investments and creating thousands of new jobs.

Sierra Club Digital Ad Targets Pruitt. [Greenwire](#) (1/24, Bowlin) reports on a new digital ad from the Sierra Club accusing Scott Pruitt of “failing to protect Oklahomans from coal ash.”

Additional Reading.

- ***EPA Valero Energy Was Dismissed From Pruitt’s Double-Dipping Case.*** [E&E Publishing](#). (1/23) (1/23)

AIR:

Local TV Coverage: Dry Cleaner Chemical Contamination. [WTEN-TV](#) Albany, NY (1/23, 6:08 p.m. EST) reported, “Tonight, EPA officials will meet with concerned people in Ballston Spa and answer their questions about potential air contamination in their neighborhood. ...This past August, different kinds of chemicals were found in the area of Rickett’s Dry Cleaning. And tonight, the EPA will be answering people’s concerns as to how bad these

chemicals are. The EPA says they need to test for vapor intrusion in about 50 nearby homes and businesses. The concern now is that the chemicals got into the ground water. Homes in the area get their water from the village, and not from wells, but we’re told chemical vapors could be seeping into foundations. We do know members with the EPA will be back out here next month to test individual homes and businesses. The meeting is expected to start in about an hour here at Elks Lodge.”

[WXXA-TV](#) Albany, NY (1/23, 10:06 p.m. EST) featured EPA official Don Graham, who reported, “It’s hard to draw a cause and effect if somebody suffering any kind of ill effects whether or not this was the problem. And like I mentioned earlier, a lot of these compounds are typically in people’s homes anyway based on what they may be bringing into homes themselves. The EPA is expected to sample the 60 homes the 13 and 20 of next month. The results will not be available until about a month later.”

Additional Reading.

- ***EPA Addresses Air Quality Concerns In Ballston Spa.*** [WRGB-TV](#). Albany, NY (1/23).
- ***2 Louisville-Area Power Plants Cut Toxic Air Pollution.*** [AP](#). (1/23)

BROWNFIELDS/SUPERFUND/OTHER CLEANUPS:

Bird Deaths At Superfund Toxic Pit Spark Concerns About Future Consequences. The [AP](#) (1/23) reports on the nearly 3,000 snow geese that landed in “a 50 billion-gallon toxic stew in a former copper mine that is part of the nation’s largest Superfund site” outside of Butte, Montana. According to nearby residents, the snow geese deaths “were a wake-up call that raises broader questions about the site.” In 2023, the water level at the pit is expected to hit the critical level of 5,410 feet, above which point “water from the pit and flooded mines under the city could escape into Silver Bow Creek.” Another fifty feet higher, “the pit and mine water would enter the city’s groundwater.” The EPA negotiated a solution with the owners of the mine and nearby mines that “relies on a water treatment plant built near the pit in 2000,” however, “community activists worry the treatment-

plant option is being favored because it's the cheapest technology, not the best."

Local TV Coverage: Uranium Mine

Cleaning. [KOAT-TV](#) Albuquerque, NM (1/23, 8:07 p.m. EST) reported, "The Environmental Protection Agency is working to clean up 94 abandoned uranium mines around the country, including dozens on the Navajo Nation. According to the Daily Times, the US, Navajo Nation and a mining company reached a 600 million dollar settlement last week to clean up the mines. Navajo Nation President Russell Begaye says he appreciates the effort to clean up uranium contamination that's affected the tribe for decades. No word when the work will begin."

BUDGET:

Trump Transition Team Plans Major Budget Cuts For EPA.

[The Hill](#) (1/23, Cama) reports that Trump administration's EPA transition team "is planning major budget cuts, as well as regulatory and scientific overhauls at the agency." Head of the transition team Myron Ebell reportedly authored the "Action Plan," which "identifies more than \$800 million in planned budget cuts, including to state and tribal assistance grants, climate programs and environmental programs and management." In addition, the document "says the EPA should not fund scientific research, should make all science used for regulatory decisions public and should overhaul its scientific advisory board." Many of the actionable plans on the plan would require approval from Congress, which is notable because some of the EPA's programs, like state and tribal assistance grants, "enjoy strong bipartisan support."

The [Washington Examiner](#) (1/23) reports that the plan highlighted a number of programs that would be stopped, such as greenhouse gas regulations for coal and natural gas power plants, vehicle fuel efficiency standards, and the Waters of the U.S. Rule. In addition, the document recommended issuing "an executive order barring EPA from overruling federal/state regulatory/permit decisions unless in clear violation of established law." The [Daily Intelligencer](#) (NY) (1/23, Kilgore) provides additional coverage.

EPA Transition Team Confirms Freeze On Grant Program. [The Hill](#) (1/23, Master) reports

that on Monday night, head of the EPA transition team Myron Ebell confirmed that the agency has frozen its grant program, which provide funding for "among other things – cleanup of toxic sites, air quality monitoring, water quality testing."

According to a Huffington Post report, EPA staff have been told not to discuss the order. Ebell explained, "This may be a little wider than some previous administrations, but it's very similar to what others have done." The [Washington Post](#) (1/23, Dennis, Eilperin) says the move could impact "everything from state-led climate research to localized efforts to improve air and water quality to environmental justice projects aimed at helping poor communities."

New Members Of Trump EPA Drawn Heavily From Energy Industry Lobby. [Reuters](#) (1/23, Volcovici, Gardner) reports that the Trump administration recently named 10 new members to its EPA team, many of whom come from "the energy industry lobby and pro-drilling think tanks." The team's make-up "has reinforced expectations that Trump will follow through on his promise to slash U.S. environmental regulation as a way to promote drilling and mining." [E&E Publishing](#) (1/23) reports in more detail on some of the members of Trump's EPA "beachhead team."

CLIMATE CHANGE:

CDC Cancels Climate Change Conference To Avoid Conflict With Incoming Administration.

The [AP](#) (1/23, Stobbe) reports that the Center for Disease Control has canceled a conference planned for next month on climate change and health, "but isn't saying why publicly." A co-sponsor claims that the CDC "was worried how the conference would be viewed by the Trump administration." He clarified that the Trump administration "did not ask or order that the meeting be canceled," instead, the decision to cancel was a "strategic retreat," according to Dr. Georges Benjamin, executive director of the American Public Health Association.

ENFORCEMENT:

US Judge Approves VW Emissions

Scandal Settlement. [Reuters](#) (1/23) reports US District Judge Charles Breyer has given "final approval to Volkswagen AG's (VOWG_p. DE)

settlement worth up to \$1.21 billion with 652 U.S. dealers over its diesel emissions scandal.” Under the settlement, VW dealers will each receive an average of \$1.85 million over 18 months. Additionally, VW pledged to continue “making volume-based incentive payments to dealers, and will allow them to defer capital improvements for two years.”

Local TV Coverage: Refinery Fined In Washington State. [KATU-TV](#) Portland, OR (1/23, 9:37 p.m. EST) reported, “The Tesoro Refinery in Washington has been hit with a fine for violating the Clean Air Act. It’s a Texas-based company with a poor environmental and safety record. This is video from a 2010 explosion at the Mount Redoubt Vernon, Washington, plants. The EPA says the facility failed two inspections in 2011 that could have led to dangerous chemical leaks. While Tesoro is disputing the findings, the company has agreed to pay a \$325,000 fine.”

INTERNATIONAL:

Additional Reading.

- ***Paris Rolls Out Color-code Stickers For Cars To Curb Pollution.*** [Reuters](#). (1/23, Libert)

OTHER NEWS:

Lehr Says Time Has Come To End EPA. In a commentary for [Breitbart](#) (1/23), Jay H. Lehr, Ph.D., science director of The Heartland Institute, writes that during the “Republican National Convention last summer, the GOP approved a platform that stated: ‘We propose to shift responsibility for environmental regulation from the federal bureaucracy to the states and to transform the EPA [Environmental Protection Agency] into an independent bipartisan commission, similar to the Nuclear Regulatory Commission, with structural safeguards against politicized science.’” The platform also says “We will likewise forbid the EPA to regulate carbon dioxide, something never envisioned when Congress passed the Clean Air Act.” Lehr added, “Trump and the GOP are saying, finally, what millions of people have been thinking for a long time: EPA has become the cause of, not the solution to, the nation’s major environmental problems. It’s time to end EPA.”

Senate Committee Postpones Votes On Perry, Zinke.

[The Hill](#) (1/23, Henry) reports Senate Energy and Natural Resources Committee has postponed a vote, which was scheduled for Tuesday morning, on two of President Trump’s cabinet nominees, former Texas governor Rick Perry to head the Energy Department and Rep. Ryan Zinke to be the next Interior Secretary. On Monday evening, the committee said that the hearing will be delayed “until further notice.” Perry and Zinke “have not been considered especially controversial nominees.” [Reuters](#) (1/23) reports “the panel gave no reason for the delay.” [NBC News](#) (1/24) also provides coverage of the postponement on its website.

The [Washington Examiner](#) (1/23) reports both “nominees are less controversial than Trump’s pick to lead the Environmental Protection Agency, Oklahoma Attorney General Scott Pruitt, who is being considered by the Environment and Public Works Committee.” The three men “are the key Cabinet officials who would drive Trump’s energy and environment agenda.” A separate article by [The Hill](#) (1/23, Cama, Henry) reports that if the nominations are approved by the committee, “they’ll move to the floor for a final confirmation vote.”

Watchdog Group Director Says Perry Avoided “Oops” Moment During Hearing.

[ClimateWire](#) (1/23) reports Perry’s performance during the hearing “has earned him praise for style and criticism on substance” and that he “avoided saying anything controversial in his bid to lead” DOE. Director of Texans for Public Justice Craig McDonald said, “I thought he didn’t have any ‘oops’ moments at all.” McDonald added, “I thought he was pretty cautious. ... I think his positions are more extreme than he characterized them [Thursday]. What it’s going to be going forward, I don’t know. What we do know about him is he’s a good politician.”

In an article about the new Senate cybersecurity panel, [Bloomberg BNA](#) (1/23, Stoller) reports many Cabinet nominees “have been tackling cybersecurity questions in their confirmation hearings.” Perry “said at his hearing for Energy secretary Jan. 19 that he will take responsibility for the Energy Department’s cybersecurity concerns.”

SAEN: Perry Did “Reasonably Well” At Confirmation Hearing. In an editorial the [San Antonio Express-News](#) (1/23) writes that during

his confirmation hearing the former Texas governor “performed reasonably well.” The piece goes on to say that it was important that Perry “disavowed a controversial questionnaire President Donald J. Trump’s transition team had given to the Energy Department” and he highlighted that “the questionnaire preceded his selection to the post.” He stated, “I didn’t approve it. I don’t approve of it. I don’t need that information. I don’t want that information. ... I have a history of working with people to deal with the challenges that face us.” The Express News concludes, “It’s the last point that could be Perry’s greatest strength overseeing what he now understands is a vital and significant agency.”

Smitherman Resigns Partnership From Vinson & Elkins Law Firm. Fuel Fix (TX) (1/23) reports Barry Smitherman, former chairman of the Railroad Commission of Texas and the Public Utility Commission of Texas, has “resigned his partnership at Vinson & Elkins on Friday.” Smitherman left the firm to “pursue other career opportunities and interests,” the firm said in a statement. Last month, “Smitherman wrote an opinion piece in the Dallas Morning News about why former Texas Governor Rick Perry is a great pick to be the next U.S. secretary of energy.” Smitherman “pointed to Perry’s work in creating a competitive electricity market for consumers, spurred the development of wind power and supported the domestic oil and gas industry with extra resources, especially as fracking greatly enhanced production.”

Chapin Criticizes Trump For “Going After” Intellectual “Elites.” In a piece highly critical of Trump for “going after” on intellectual “elites” and his Cabinet choices, Laura Chapin, a Democratic communications strategist, writes for U.S. News & World Report (1/23, Chapin) that “in his elevation of ignorance and dismissal of ‘elites,’ Trump is nominating cronies, contributors and fools to some of the most important jobs in Washington.” Among the Energy Department’s “priorities” are “ensuring the integrity and safety of the country’s nuclear weapons.” President Obama’s most recent energy secretary, Ernest Moniz, “is a nuclear physicist.” Stephen Chu, who came before Moniz, “won the Nobel Prize.” Perry, Trump’s nominee for the post, received “a D in meat science at Texas A&M and blanked on the name of the agency itself at a Republican debate.” Chapin contends “these people have no idea what they’re doing or have the slightest competence at

running a federal agency” but they are “loyal” to Trump and “that’s all that matters.”

Additional Reading.

- **Obama’s EPA Chief Keeps Twitter Handle.** Washington Examiner. (1/24, Emery)
- **SOURCE: Career EPA Staffers Will Undermine Trump, Leak To The Press.** Daily Caller. (1/23, Bastasch)

PESTICIDES:

Additional Reading.

- **DDT In Spotlight As Trump Team Takes EPA Helm.** Greenwire (1/23)

RULES/REGULATIONS/POLICY

:

Energy Institute’s Guith Quoted On Potential Rollback Of Methane Regulations.

The Washington Examiner (1/23) reports that Congress “needs to move quickly” if it intends to use the Congressional Review Act to halt new methane emission and coal mining rules “before the 60-day deadline for doing so is up.” The article says that Republicans already missed an opportunity “to strike down one layer of methane rules” that were issued by the Environmental Protection Agency regarding leaks from oil wells and pipelines because they “only just realized that the 60-day window had passed.” However, Institute for 21st Century Energy vice president Christopher Guith explained that it is “not too late” to dismiss the Bureau of Land Management’s “methane venting and flaring rule, which will likely get CRA’d.”

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To: Bangerter, Layne[bangerter.layne@epa.gov]; Benton, Donald[benton.donald@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Schnare, David[schnare.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
From: Benton, Donald
Sent: Mon 1/23/2017 9:01:50 PM
Subject: Meeting Now, At 4 in my office

From: Burton, Tamika
Location: Alm Conference room
Importance: Normal
Subject: Senior Staff -- Principals Only
Start Date/Time: Mon 1/23/2017 6:00:00 PM
End Date/Time: Mon 1/23/2017 7:00:00 PM

Conference Line and Code:

Conference Line:

Conference Code:

Non-responsive Conference Code/Ex.6

Cc: Ericksen, Doug[ericksen.doug@epa.gov]; Wagner, Kenneth[wagner.kenneth@epa.gov]
To: Davis, Patrick[davis.patrick@epa.gov]
From: Bangerter, Layne
Sent: Mon 5/1/2017 11:53:15 PM
Subject: Re: Small-scale dredge mining and Federal Regulatory Exclusion

I'm in!

Sent from my iPhone

> On May 1, 2017, at 7:10 PM, Davis, Patrick <davis.patrick@epa.gov> wrote:
>
> You guys want to join me on this call with region 10 at 3 pm tomorrow?
>
>
>
> Sent from my iPhone
>
> Begin forwarded message:
>
> From: "Pirzadeh, Michelle" <Pirzadeh.Michelle@epa.gov<mailto:Pirzadeh.Michelle@epa.gov>>
> To: "Davis, Patrick" <davis.patrick@epa.gov<mailto:davis.patrick@epa.gov>>
> Cc: "Opalski, Dan" <Opalski.Dan@epa.gov<mailto:Opalski.Dan@epa.gov>>, "Shapiro, Mike"
> <Shapiro.Mike@epa.gov<mailto:Shapiro.Mike@epa.gov>>
> Subject: RE: Small-scale dredge mining and Federal Regulatory Exclusion
>
> Hello Patrick,
>
> I thought some background might be helpful for our call tomorrow regarding suction dredging in Idaho.
Attached is a short briefing paper for your information. We can go over this when we talk tomorrow if that
would be helpful.
>
> Talk to you tomorrow.
>
> Michelle
>
>
> Michelle L. Pirzadeh
> Acting Regional Administrator
> U.S. Environmental Protection Agency, Region 10
> Office: (206) 553-1234
> Cell: (206) 499-1927
> Fax: (206) 553-1809
>
> From: Davis, Patrick
> Sent: Monday, April 24, 2017 2:05 PM
> To: Pirzadeh, Michelle <Pirzadeh.Michelle@epa.gov<mailto:Pirzadeh.Michelle@epa.gov>>
> Subject: Small-scale dredge mining and Federal Regulatory Exclusion
>
> Hi Michelle,
>
> Today I addressed the American Council of Snowmobile Associations at their meeting in Washington.
Prior to the meeting Sandra Mitchell with the Idaho Recreation Council approached me with the attached
document.
>
> Would you please be willing to arrange a call at some point this week with me to discuss this issue and

how we could help this group?

>

> Sincerely,

>

> Patrick Davis

> Senior Advisor to the Administrator

> 202-380-8341

> <FINAL 5-1-17Briefing Paper for Patrick Davis.docx>

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Tue 2/14/2017 11:36:54 PM
Subject: Re: Members to Pruitt Speech

Sure thing.

Sent from my iPhone

On Feb 14, 2017, at 3:47 PM, Ericksen, Doug <ericksen.doug@epa.gov> wrote:

Layne,

Looking like opening speech is being moved back to Tuesday. Can you let members of congress know that you have contacted.

Ericksen

To: Ericksen, Doug[ericksen.doug@epa.gov]; Benton, Donald[benton.donald@epa.gov]
From: Bangerter, Layne
Sent: Tue 3/14/2017 3:33:51 PM
Subject: RE: Letter for Don Benton

I'll drink to that!

From: Ericksen, Doug
Sent: Tuesday, March 14, 2017 11:20 AM
To: Schnare, David <schnare.david@epa.gov>; Greaves, Holly <greaves.holly@epa.gov>; Sugiyama, George <sugiyama.george@epa.gov>; Bangerter, Layne <bangerter.layne@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>; Davis, Patrick <davis.patrick@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Konkus, John <konkus.john@epa.gov>
Subject: Letter for Don Benton

I have put together the following letter for Don Benton to President Trump. I am emailing to see if the members of the Beach Head team would sign on.

Please get back to me.

Doug

TO: President Donald J. Trump
FROM: EPA Transition Team Members
DATE: March 14, 2017
RE: Senior White House Advisor Don Benton

On January 21 ten members of the EPA transition team took the oath of Federal office and officially got to work making American great again.

Perhaps more than any other agency or department, the EPA transition team was viewed from within and on the outside as a beachhead team entering hostile territory. Media and special interest groups made the EPA transition the focus of attention.

Under the leadership of Don Benton, our team of 10 functioned as a unit. We worked to implement the President's action plan for the EPA while working with the career professionals at the Agency to keep the wheels turning.

During the first week of the transition Don Benton organized a group of people who had never met before into a team with a solid mission—serve the President and make him proud of the work we are doing.

Each member of the transition team knew that Don Benton had their back and that he would work hard to help them be successful. The success of the EPA transition team leading up to the confirmation of Administrator Pruitt was in many ways attributable to the leadership of Mr. Benton.

Don also developed a strong positive relationship with the career professionals at the EPA. It was not, and still is not, an easy arena to navigate. There are clear differences between the philosophy of President Trump and his predecessor. This differences often escalated into tensions that Don was able to manage in a thoughtful, successful and professional fashion.

We write this letter to let you know the respect we have for the job done by Don Benton in the first month of the transition. He served our President and the EPA well as the Senior White House Advisor and continues to do so today.

Sincerely,

To: L. Michael Bogert[MBogert@parsonsbehle.com]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Tue 2/21/2017 4:44:02 PM
Subject: Re: Greetings Fellow Idahoan

Senator Erickson is not available Friday.

Sent from my iPhone

On Feb 20, 2017, at 10:18 AM, L. Michael Bogert <MBogert@parsonsbehle.com> wrote:

Layne/Senator Ericksen: Happy holiday.

With the Administrator now in the saddle, I am sensitive to burgeoning priorities and fluid schedules. However, I am wondering if this Friday I can bring Francis McAllister, Senior Vice President for Land and Water for Freeport McMoRan and Sandy Fabritz-Whitney, who is Freeport's lead strategist on water issues. We have no ask and are simply reaching out to become a potential resource for the new Administration.

We have a meeting at 9A over at Interior and will be available after that. Thanks much for the consideration, congrats on getting Administrator Pruitt confirmed, and we look forward to possibly seeing you at the end of the week.

From: Bangerter, Layne [<mailto:bangerter.layne@epa.gov>]
Sent: Friday, February 17, 2017 9:02 AM
To: L. Michael Bogert <MBogert@parsonsbehle.com>
Cc: Ericksen, Doug <ericksen.doug@epa.gov>
Subject: RE: Greetings Fellow Idahoan

You are the man Michael, thanks for the contact. Anyway I can help you I'm here to do-so. It is easy for me to accommodate meeting with you here: WJC-N. Am adding Senator Doug Ericksen, one heck of a guy!

Layne

From: L. Michael Bogert [<mailto:MBogert@parsonsbehle.com>]
Sent: Thursday, February 16, 2017 2:04 PM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Subject: Greetings Fellow Idahoan

Layne: Hope you are enjoying EPA HQ.

I have been trying to stay out of your hair, but I am hoping to introduce you to some folks from Freeport McMoRan, an Arizona based mining company next Friday the 24th. We have a meeting at 9A at Interior and are flexible after that. In addition to a simple introduction, they have an interest in Superfund implementation.

I was also hoping to pay a courtesy visit to Senator Ericksen if he has a few minutes.

Thanks Layne and hope to see you shortly.

<u><image002.png></u>	L. Michael Bogert Attorney at Law Parsons Behle & Latimer 800 West Main Street, Suite 1300 Boise, Idaho 83702 Main 208.562.4900 Personal Phone/Ex. 6 Fax 208.562.4901
A Professional Law Corporation	parsonsbehle.com MBogert@parsonsbehle.com vCard

CONFIDENTIALITY NOTICE:

This electronic mail message and any attachment(s) are confidential and may also contain privileged attorney-client information or work product. The message is intended only for the use of the addressee. If you are not the intended recipient, or the person responsible to deliver it to the intended recipient, you may not use, distribute, or copy this communication. If you have received the message in error, please immediately notify us by reply electronic mail or by telephone at 801.532.1234, and delete this original message.

To: Don Benton[benton@pacifier.com]
Cc: 'Doug Ericksen' [Personal Email/Ex. 6]
From: Bangerter, Layne
Sent: Tue 5/16/2017 3:32:38 PM
Subject: RE: marc Short

Marc Short: [Ex. 6]. He is not good about returning calls...

From: Don Benton [mailto:benton@pacifier.com]
Sent: Monday, May 15, 2017 11:44 PM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Cc: 'Doug Ericksen' <[Personal Email/Ex. 6]>
Subject: marc Short

Do you still have Marc's (White House legislative affairs) phone number? Could you please send it to Doug so he can contact him.

Thanks,

Don

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Thur 1/26/2017 11:12:44 PM
Subject: Re: Keep up the great work--59% approval ratings

!!!

Sent from my iPhone

On Jan 26, 2017, at 3:33 PM, Ericksen, Doug <ericksen.doug@epa.gov> wrote:

Transition team.

Just wanted to share with you that President Trump's approval ratings are up to 59%. This is up from 55% on Monday.

Ericksen

http://www.rasmussenreports.com/public_content/politics/trump_administration/prez_track_jan26

To: Benton, Donald[benton.donald@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Thur 3/16/2017 12:31:43 PM
Subject: Fwd: Please read: Fairbanks clip

FYI

Sent from my iPhone

Begin forwarded message:

From: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Date: March 16, 2017 at 7:40:37 AM EDT
To: "Bangerter, Layne" <bangerter.layne@epa.gov>, "Bowles, Jack" <Bowles.Jack@epa.gov>, "Osinski, Michael" <Osinski.Michael@epa.gov>, "Haman, Patricia" <Haman.Patricia@epa.gov>
Subject: FW: Please read: Fairbanks clip

Good morning! FYI

Robin H Richardson

Principal Deputy Associate Administrator

Office of Congressional and Intergovernmental Relations

U.S. Environmental Protection Agency

202-564-3358 (desk)

703-581-5814 (cell)

richardson.robinh@epa.gov

From: Grantham, Nancy
Sent: Wednesday, March 15, 2017 4:18 PM
To: Holsman, Marianne <Holsman.Marianne@epa.gov>; Millett, John <Millett.John@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: RE: Please read: Fairbanks clip

Looping in Robin Richardson in OCIR. We should discuss thanksn g

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Holsman, Marianne

Sent: Wednesday, March 15, 2017 4:01 PM

To: Millett, John <Millett.John@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>

Subject: Please read: Fairbanks clip

More foreshadowing of next week's meetings in Fairbanks

and food for thought.

Marianne Holsman

Public Affairs Director

U.S. EPA Region 10

Desk: 206.553.1237

Cell: 206.450.5895

Begin forwarded message:

From: "Hamlin, Tim" <Hamlin.Tim@epa.gov>

Date: March 15, 2017 at 11:30:10 AM PDT

To: "Holsman, Marianne" <Holsman.Marianne@epa.gov>, "Skadowski, Suzanne" <Skadowski.Suzanne@epa.gov>

Subject: Fwd: Fairbanks New Miner interview request -- Tim Hamlin visit

FYI

Sent from my iPhone

Begin forwarded message:

From: "Koch, Denise (DEC)" <denise.koch@alaska.gov>

Date: March 15, 2017 at 11:11:39 AM PDT

To: "Hamlin, Tim" <Hamlin.Tim@epa.gov>

Subject: RE: Fairbanks New Miner interview request -- Tim Hamlin visit

Here's today's Newsminer article from Amanda Bohman. You and your team are mentioned by name.

Denise

EPA pollution bigwig to visit Fairbanks next week

• Amanda Bohman, abohman@newsminer.com

• 10 hrs ago

• (...)

FAIRBANKS — The U.S. Environmental Protection Agency's top air quality official for Region 10, which includes Alaska, is coming to Fairbanks next week to meet with state and local air quality officials and to tour the local power plants.

Region 10 Air Quality Director Tim Hamlin will be accompanied by technical staff Justin Spenillo, Robert Elleman and Zach Hedgpeth, the agency's Seattle office confirmed.

The men arrive Monday, and the goal of the five-day trip is to figure out how to help the Fairbanks North Star Borough reduce smoke pollution and comply with the federal Clean Air Act.

A pollution monitor in North Pole is showing some of the highest levels in the nation of intermittent PM 2.5, a tiny but toxic pollutant associated with wood smoke.

"We are doing air quality A to Z," borough Mayor Karl Kassel said.

Much of the discussions among the EPA, the borough and the Alaska Department of Environmental Conservation will focus on the borough's pending reclassification to a "serious" nonattainment area next month.

Kassel said he hopes the EPA officials are in a negotiating mood.

"We are trying to figure out where there is wiggle room and where there isn't," he said.

The reclassification will prompt new expectations and new deadlines for curbing air pollution in Fairbanks and North Pole.

State air quality officials are writing a new pollution control plan, and local leaders have started adopting stricter new pollution control measures.

Last week, the Borough Assembly reduced the threshold of PM 2.5 pollution that will cause air quality alerts, which trigger burn bans. They also dialed back exemptions, namely the one that allows residents to resume burning wood or coal after the temperature falls to

15 below or lower.

More will be expected, and local officials are concerned some of the anticipated new control measures will make the problem worse.

For example, the local power plants reportedly will need to install new filters after the borough is reclassified as serious. Some local officials are concerned the requirement will cause the cost of energy in the borough to go up.

Kathleen Hook, chairwoman of the borough's Air Pollution Control Commission, said higher energy costs could cause more people to burn wood, a cheaper alternative.

Kassel shares that concern.

"I want to clean up the air because we have an air quality issue," he said. "I don't know that all of this work with the EPA is necessarily the most efficient way to go about this."

The EPA officials will be touring power plants operated by Golden Valley Electric Association, Aurora Energy and the University of Alaska Fairbanks and plants at Fort Wainwright and Eielson Air Force Base, according to a statement issued by the EPA's regional office in Seattle.

They will also be meeting with the Air Pollution Control Commission.

A member of Citizens for Clean Air, a local activist group, said it has been invited to at least two meetings, including a private meeting with the EPA.

The last time EPA officials visited Fairbanks was last fall, when the borough held an air quality conference, "Clear the Air, Paths to Attainment."

"We look to continue these successful efforts to collaborate with ADEC and the borough to reduce pollution and improve health for a community living in a near-Arctic environment," according to a statement from the agency's Seattle office.

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Wed 2/8/2017 6:22:26 PM
Subject: FW: Meeting Tomorrow

This is Murkowski staff, 3PM to 3:20, for you to get acquainted. Tracking the storm!

From: Tomassi, Chris (Appropriations) [mailto:Chris_Tomassi@appro.senate.gov]
Sent: Wednesday, February 8, 2017 12:06 PM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Subject: Meeting Tomorrow

Hey Layne – We'll meet tomorrow at 3 PM in SH-522. Keep me posted on Doug's travel arrangements and we'll go from there.

Hopefully, we'll see you then.

Thanks!

Chris

Chris Tomassi

Professional Staff

Senate Appropriations Committee

Subcommittee on Interior, Environment, and Related Agencies

Chris_Tomassi@appro.senate.gov

To: Benton, Donald[benton.donald@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Wed 3/15/2017 3:27:26 AM
Subject: Fwd: NANCY: puget sound wastewater

Is this a fake disaster and hype?

Sent from my iPhone

Begin forwarded message:

From: "Bowles, Jack" <Bowles.Jack@epa.gov>
Date: March 14, 2017 at 10:10:52 PM EDT
To: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Cc: "Kaiser, Sven-Erik" <Kaiser.Sven-Erik@epa.gov>, "Bangerter, Layne" <bangerter.layne@epa.gov>
Subject: Re: NANCY: puget sound wastewater

Hi Robin,

Look forward to hearing what you learn and getting more context. Not sure what if anything is being asked of us beyond a basic response / acknowledgement. Seems to me like this type of incident would have triggered some regional (and state?) response or involvement. Looks like the county has launched a full investigation of what happened.

Best,
Jack

Sent from my iPhone

On Mar 14, 2017, at 6:43 PM, Richardson, RobinH <Richardson.RobinH@epa.gov> wrote:

Hi Sven & Jack - Working to learn more but wanted you to know. Stay tuned. If you have any thoughts/suggestions please share. Thank you! Robin

Robin H Richardson
PDAA, EPA/OCIR
(202) 564-3358 (desk)
(703) 581-5814 (cell)
richardson.robinh@epa.gov

Begin forwarded message:

From: "Grantham, Nancy" <Grantham.Nancy@epa.gov>

Date: March 14, 2017 at 6:39:25 PM EDT

To: "Holsman, Marianne" <Holsman.Marianne@epa.gov>, "Valentine, Julia" <Valentine.Julia@epa.gov>, "Hull, George" <Hull.George@epa.gov>

Cc: "Philip, Jeff" <Philip.Jeff@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>

Subject: RE: NANCY: puget sound wastewater

Just talked with region 10 .. and we think this should be handled by OCIR.

Thanks ng

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Holsman, Marianne

Sent: Tuesday, March 14, 2017 6:14 PM

To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George <Hull.George@epa.gov>

Cc: Philip, Jeff <Philip.Jeff@epa.gov>

Subject: RE: NANCY: puget sound wastewater

Thanks all. We'll figure out how to handle. It appears the council member wanted Administrator Pruitt, or "the Administration" to know of the concerns re: infrastructure failure...

We can respond to him, but are you all putting things like this in the hopper for awareness/response at the upper levels?

Marianne

Follow us!

[<image001.png>](#) [<image002.png>](#) [<image003.png>](#) [<image004.png>](#) [<image005.png>](#) [<image006.png>](#)

From: Grantham, Nancy
Sent: Tuesday, March 14, 2017 3:07 PM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George
<Hull.George@epa.gov>
Cc: Holsman, Marianne <Holsman.Marianne@epa.gov>; Philip, Jeff
<Philip.Jeff@epa.gov>
Subject: RE: NANCY: puget sound wastewater

Looping in region 10

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Valentine, Julia
Sent: Tuesday, March 14, 2017 6:06 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George
<Hull.George@epa.gov>
Subject: NANCY: puget sound wastewater

Nancy is this something you are handling?

Julia P. Valentine

Office of Media Relations

202.564.2663

Sent from USEPA iPhone

Begin forwarded message:

Resent-From: <Press@epa.gov>
From: "Shurtleff, David" <David.Shurtleff@kingcounty.gov>
Date: March 14, 2017 at 6:04:20 PM EDT
To: Press <Press@epa.gov>
Subject: FW: Attn: Lynn

This is urgent. National press finally picking up on this disaster.

From: Shurtleff, David
Sent: Tuesday, March 14, 2017 3:03 PM
To: 'lynn.tricia@epa.gov' <lynn.tricia@epa.gov>
Subject: Attn: Lynn
Importance: High

Hi Lynn, please see below. Ideally the administration would be aware of this disaster happening. Complete failure of infrastructure resulting in Katrina-scale damage to wastewater plant. 300 million gallons of raw sewage continuing to spew into Seattle's Puget Sound. Please call if you can—I know infrastructure improvement is a top priority and this is a prime and tragic example.

David

David Shurtleff
Director of Communications

Metropolitan King County Council

516 3rd Ave | Seattle | WA | 98104

O: 206-477-2181

BACKGROUND:

300 MILLION GALLONS of raw sewage has been dumped into Seattle's iconic Puget Sound. It's being called the “**biggest environmental disaster America has never heard of**” and it's occurring on the western shore of one of the most environmentally progressive cities in the nation.

For context, this ongoing disaster is already twice as large as the Southern California spill earlier this year, which was previously the largest raw sewage spill in recent US history. The Seattle Times reports this is **Hurricane Katrina scale damage** to a system.

The King County Council (the regional government for 2.1 million people in and around Seattle) voted yesterday to authorize a wide-ranging, fully independent investigation of the potential human and mechanical failures that led to this enduring crisis.

To: Benton, Donald[benton.donald@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Tue 3/14/2017 11:28:57 PM
Subject: Fwd: NANCY: puget sound wastewater

Sent from my iPhone

Begin forwarded message:

From: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Date: March 14, 2017 at 6:43:35 PM EDT
To: "Kaiser, Sven-Erik" <Kaiser.Sven-Erik@epa.gov>, "Bowles, Jack" <Bowles.Jack@epa.gov>
Cc: "Bangerter, Layne" <bangerter.layne@epa.gov>
Subject: Fwd: NANCY: puget sound wastewater

Hi Sven & Jack - Working to learn more but wanted you to know. Stay tuned. If you have any thoughts/suggestions please share. Thank you! Robin

Robin H Richardson
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(202) 564-3358 (desk)
(703) 581-5814 (cell)
richardson.robinh@epa.gov

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Date: March 14, 2017 at 6:39:25 PM EDT
To: "Holsman, Marianne" <Holsman.Marianne@epa.gov>, "Valentine, Julia" <Valentine.Julia@epa.gov>, "Hull, George" <Hull.George@epa.gov>
Cc: "Philip, Jeff" <Philip.Jeff@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>
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Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

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Sent: Tuesday, March 14, 2017 6:14 PM

To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George <Hull.George@epa.gov>

Cc: Philip, Jeff <Philip.Jeff@epa.gov>

Subject: RE: NANCY: puget sound wastewater

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Follow us!



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Cc: Holsman, Marianne <Holsman.Marianne@epa.gov>; Philip, Jeff <Philip.Jeff@epa.gov>
Subject: RE: NANCY: puget sound wastewater

Looping in region 10

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

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To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>
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Julia P. Valentine

Office of Media Relations

202.564.2663

Sent from USEPA iPhone

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Resent-From: <Press@epa.gov>
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Date: March 14, 2017 at 6:04:20 PM EDT
To: Press <Press@epa.gov>
Subject: FW: Attn: Lynn

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Importance: High

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David Shurtleff
Director of Communications

Metropolitan King County Council

516 3rd Ave | Seattle | WA | 98104
O: 206-477-2181

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The King County Council (the regional government for 2.1 million people in and around Seattle) voted yesterday to authorize a wide-ranging, fully independent investigation of the potential human and mechanical failures that led to this enduring crisis.

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Tue 1/24/2017 4:41:11 PM
Subject: New Bio

Maybe lets sit down and rough-out a better bio for me. You are a pro...

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Mon 1/23/2017 10:48:07 PM
Subject: Layne Bio

Layne R. Bangerter comes from Idaho where he most recently served as an advisor and State Director for U.S. Senator Mike Crapo where his focus was natural resources, agriculture and environmental issues for the past 14 years. Layne is a wildlife biologist and has also worked for the U.S Fish and Wildlife Service as well as USDA. His passion involves anything dealing with fish, wildlife, land and water. He and his wife operate a farming and ranching operation near Melba, Idaho where they are raising their 8 children. He is an avid horseman, hunter and fisherman.

To: L. Michael Bogert[MBogert@parsonsbehle.com]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: Bangerter, Layne
Sent: Mon 2/27/2017 2:12:24 PM
Subject: Re: Thursday March 2/California Issues

I would love to accommodate you Michael however have a conflict that very day

Personal Matters/Ex. 6

Personal Matters/Ex. 6

Personal Matters/Ex. 6

Very best

to you probably just get in A request with the office of congressional and intergovernmental relations. I have been handling office of water and OC I R for the Trump transition. We now will begin the specialize.

I return late Sunday night so next week I will be in the whole time. Please feel free to take my cell

Personal Phone/Ex. 6

Layne

Sent from my iPhone

On Feb 27, 2017, at 8:33 AM, L. Michael Bogert <MBogert@parsonsbehle.com> wrote:

Layne: I apologize in advance for leaning on you again, but on this Thursday March 2, I will have former California Governor Pete Wilson and Rob Lapsley, the President the California Business Roundtable, in D.C. for some outreach with the new Administration.

Among others, they have an interest in some connectivity related to the general interests of California's business community that would be consistent with the President and the Administrator's agenda. The issues would be regulatory reform, energy infrastructure and other environmental issues, particularly air quality which as you know is a big deal in California. We also have some thoughts on Region IX, if that would be welcome, plus I would like to extend my courtesies to Senator Ericksen.

Governor Wilson may have directed a meeting request separately to the Administrator's Office, but at a minimum I would love to bring them in to introduce them to your team that may be working on California. If I need to head in another direction, please so advise. We are set for a meeting at the White House at 4P on Thursday and have great flexibility throughout the day. We could also come in Friday morning.

Thanks as always for your kind assistance and please scoot me in the appropriate direction if necessary.

Thanks again Layne.

CONFIDENTIALITY NOTICE:

This electronic mail message and any attachment(s) are confidential and may also contain privileged attorney-client information or work product. The message is intended only for the use of the addressee. If you are not the intended recipient, or the person responsible to deliver it to the intended recipient, you may not use, distribute, or copy this communication. If you have received the message in error, please immediately notify us by reply electronic mail or by telephone at 801.532.1234, and delete this original message.

To: Doug Ericksen [Personal Email/Ex. 6]
From: Bangerter, Layne
Sent: Thur 4/27/2017 2:22:17 PM
Subject: RE: Ericksen

Yes! Am having lunch with Crapo today. It may take you coming here and going door to door, you need someone of influence to accompany some of the visits, but I can get you started.

-----Original Message-----

From: Doug Ericksen [Personal Email/Ex. 6]
Sent: Thursday, April 27, 2017 9:56 AM
To: Bangerter, Layne <bangerter.layne@epa.gov>
Subject: Ericksen

Good morning Layne.

Hope things have been going well.

I have been on the West Coast working on special projects of the EPA and conducting my Senate duties.

I know that they are interviewing the Murkowski suggestion for Region 10, but I do not think that it is a total done deal yet.

Can you give me a hand speaking to the Idaho delegation. PPO has suggested that I try to get letters from each R member in Region 10.

Give me a call if you get a chance.

Doug

Personal Phone/Ex. 6

From: Benton, Donald
Location: cheesapeake bay office
Importance: Normal
Subject: Chesapeake bay visit-Tentative Date
Start Date/Time: Thur 3/23/2017 1:00:00 PM
End Date/Time: Thur 3/23/2017 5:00:00 PM

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: NEPA Briefing
Start Date/Time: Thur 2/9/2017 4:00:00 PM
End Date/Time: Thur 2/9/2017 4:45:00 PM
NEPA Overview Briefing 2-8-2017(3).pptx

Ct: Ethel Bailey
SCt: Denise Anderson

Staff:
Catherine McCabe
Mike Flynn
John Reeder
Sandra Connors
Larry Starfield
Robert Tomiak
David Cozad
Don Benton
David Schnare
Holly Greaves
George Sugiyama
Layne Bangerter
Justin Schwab
Charles Munoz
Patrick Davis
David Kreutzer
Doug Ericksen
John Konkus

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: HOLD: ECOS Officers & Leaders / Beachhead Team
Start Date/Time: Thur 2/16/2017 8:00:00 PM
End Date/Time: Thur 2/16/2017 9:00:00 PM

Ct: Andrea Barbery

Attendees:

ECOS President John Linc Stine (MN)
ECOS Past President Martha Rudolph (CO)
ECOS Vice President Todd Parfitt (WY)
ECOS Secy/Treasurer Becky Keogh (AR)
Alex Dunn, Executive Director, ECOS

Invited (but not confirmed):

Secretary Matthew Rodriguez (CA)
Director Craig Butler (OH)
Commissioner Bryan Shaw (TX)

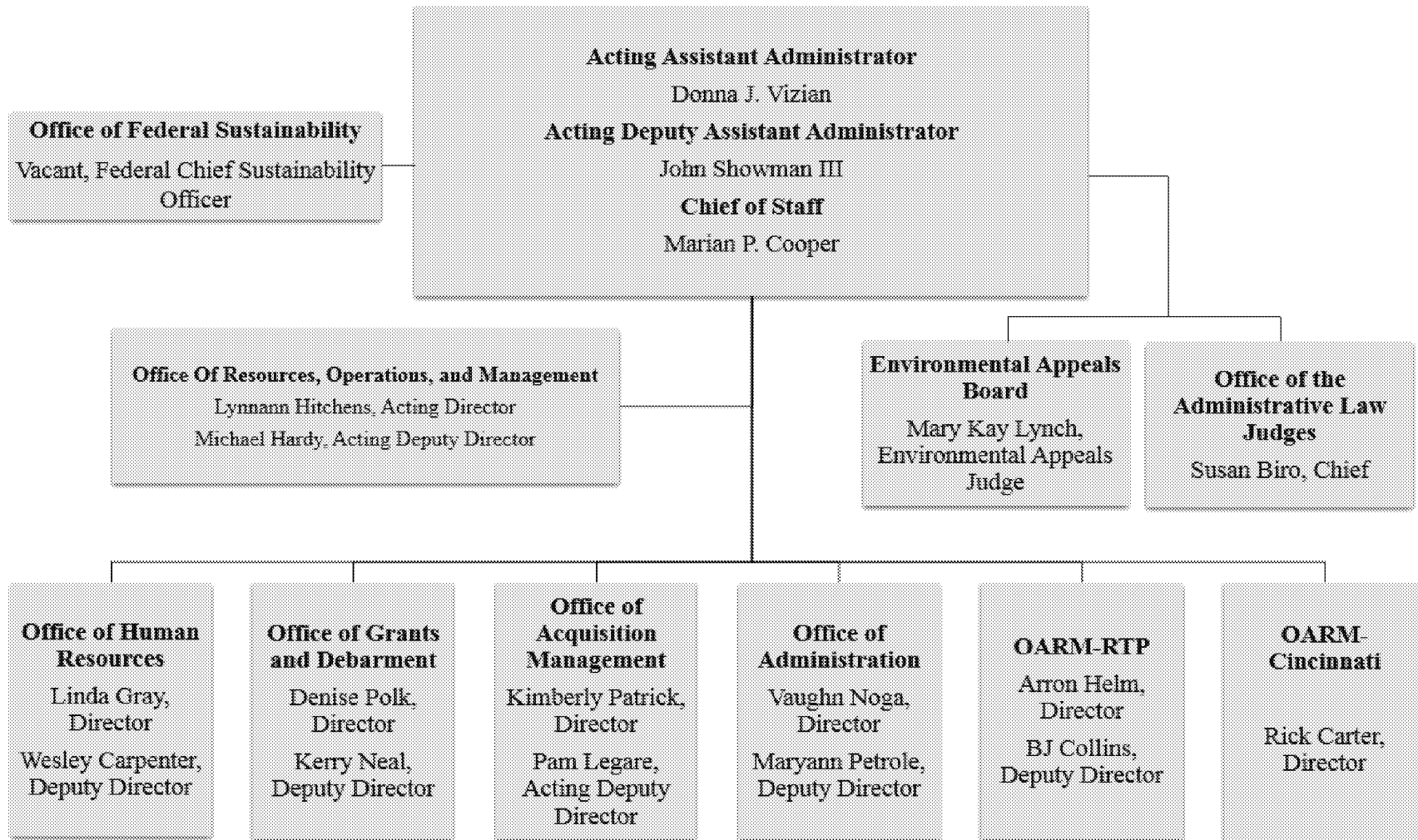
From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Congressman Ken Calvert Visit
Start Date/Time: Mon 2/6/2017 6:00:00 PM
End Date/Time: Mon 2/6/2017 7:30:00 PM

From: Schnare, David
Location: 3402 WJC-N
Importance: Normal
Subject: Climate Comm. Plan
Start Date/Time: Mon 1/30/2017 4:00:00 PM
End Date/Time: Mon 1/30/2017 5:00:00 PM

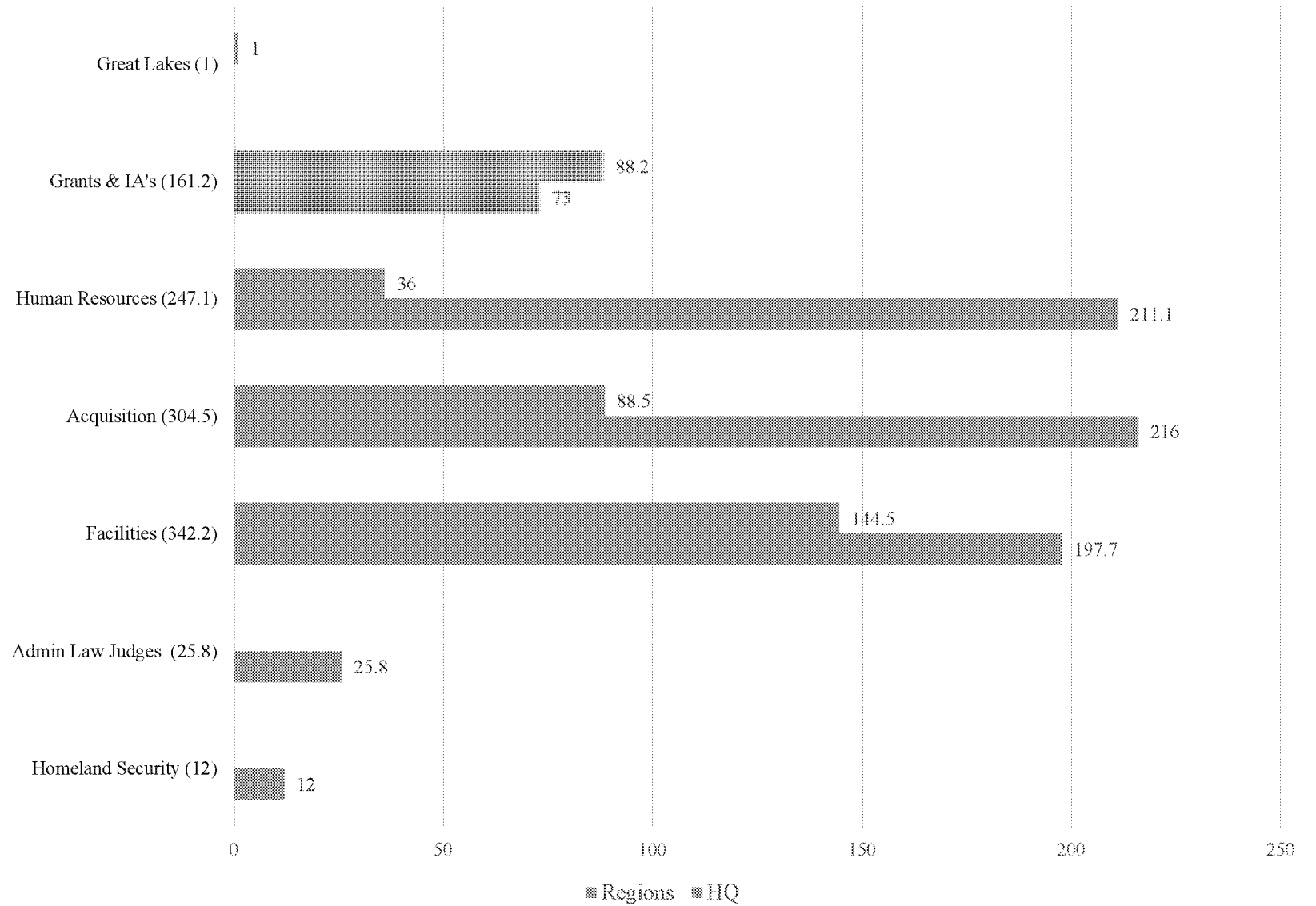
From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing for Office of Administration and Resources Management
Start Date/Time: Tue 1/31/2017 4:00:00 PM
End Date/Time: Tue 1/31/2017 4:45:00 PM
[OARM Office Presentation Final.docx](#)

SCt: Denise Anderson, 564-1782

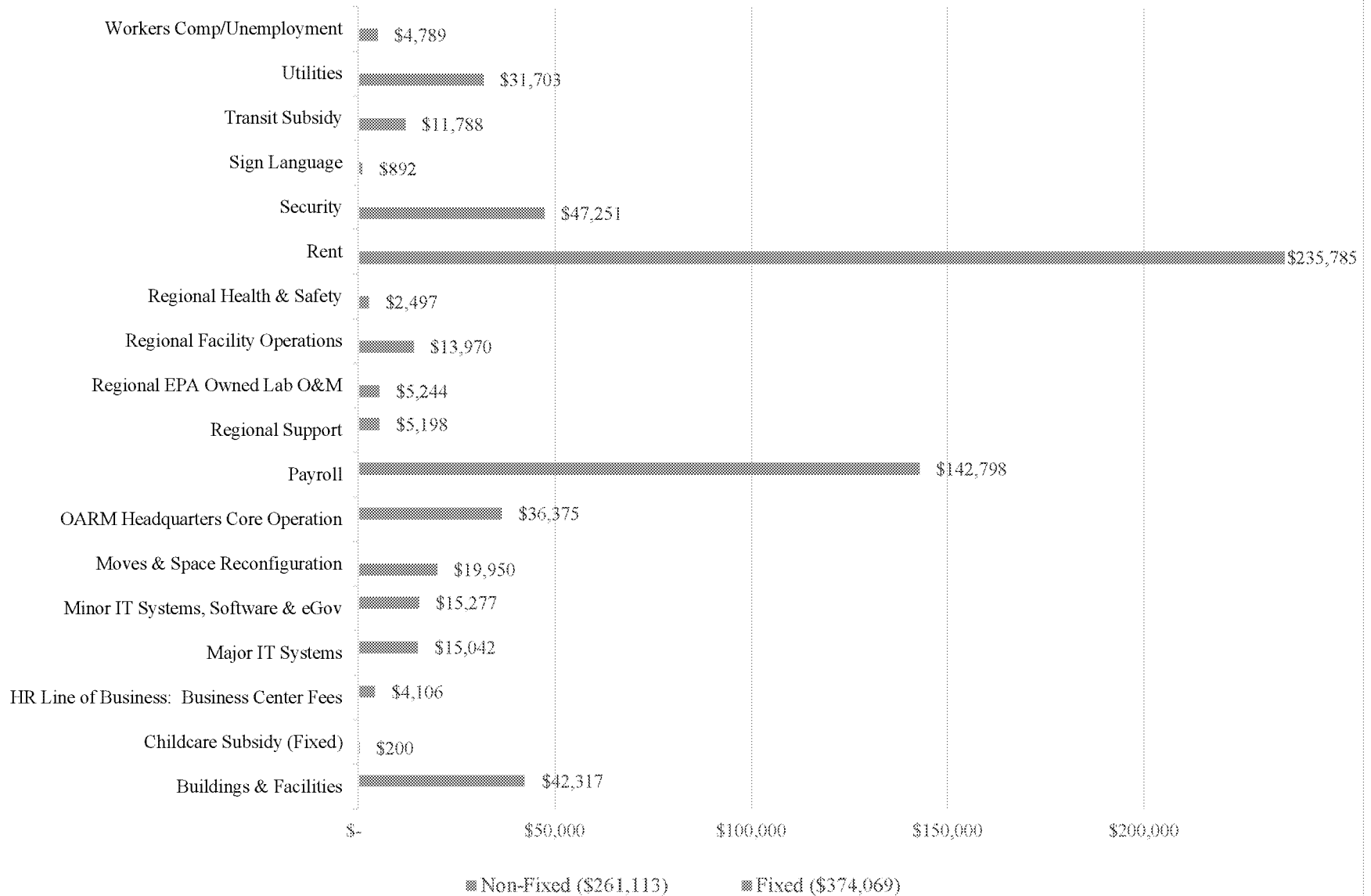
Office of Administration and Resources Management



FY 2016 FTE by Program/Project *(1,093.8 total)*



FY 2016 Enacted Budget *(\$635,182 total) (Dollars in thousands)*



OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

Acting Assistant Administrator

Donna Vizian, 202-564-2533

Acting Deputy Assistant Administrator

John Showman, 202-564-5341

Chief of Staff

Marian P. Cooper, 202-564-0620

The Office of Administration and Resources Management (OARM) provides national leadership, policy, and management of many essential support functions for the Agency, including human resources management, acquisition activities (contracts), grants management, and management and protection of EPA's facilities and other critical assets nationwide.

The Office of Administration and Resources Management includes:

- Office of Resources, Operations, and Management
- Office of Federal Sustainability
- Office of Human Resources
- Office of Administration
- Office of Grants and Debarment
- Office of Acquisition Management
- OARM – Research Triangle Park Office
- OARM – Cincinnati Office
- Environmental Appeals Board
- Office of Administrative Law Judges

FTE: 735.6 (HQ)

358.2 (Regional)

Extramural Obligations (*Contracts & Grants*): \$120,779,000

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
OFFICE OF RESOURCES, OPERATIONS, AND MANAGEMENT

Acting Director

Lynnann Hitchens, 202-564-3184

Acting Deputy Director

Michael Hardy, 202-564-7899

The Office of Resources, Operations, and Management (OROM) provides strategic planning and administrative support to the Assistant Administrator, Principal Deputy Assistant Administrator, and office directors in key policy areas such as budget development and management, human capital management, information management, contracts and grants management, and facilities management. OROM also manages the agency's Federal Advisory Committees, Senior Environmental Employee (SEE) Program and supports the Public Health Service Officers at the agency.

HQ FTE: 45

Extramural Obligations (*Contracts & Grants*): \$1,041,900

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
OFFICE OF FEDERAL SUSTAINABILITY

Director

Vacant

The Office of Federal Sustainability (OFS), along with the Chief Sustainability Officer, is responsible for promoting sustainability throughout federal government operations. The office is housed at Council on Environmental Quality, supported by EPA, and manages the interagency steering committee on federal sustainability.

HQ FTE: (included in OROM)

Extramural Obligations (*Contracts & Grants*): (included in OROM)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF HUMAN RESOURCES

Director

Linda Gray, 202-564-2275

Deputy Director

Wes Carpenter, 202-564-2019

The Office of Human Resources (OHR) is the agency's national program manager for all aspects of its human resources program. OHR supports the agency's Chief Human Capital Officer (CHCO) with the OHR Director serving as the deputy CHCO. OHR provides agency-wide leadership in implementing EPA's Strategic Human Capital Plan, Presidential priorities and human resources legislation and regulatory mandates. OHR also manages the Senior Executive Service program.

HQ FTE: 100.9

Extramural Obligations (*Contracts & Grants*): \$6,234,900

Upcoming Action Items:

- Policy updates
 - Religious Compensatory Time
 - Remote Reporting
 - Domestic Violence
- Labor Relations negotiations (AFGE)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF ADMINISTRATION

Director

Vaughn Noga, 202-564-0307

Deputy Director

Maryann Petrole, 202-564-4938

The Office of Administration (OA) develops, directs and maintains sustainable, safe and secure workplaces nationwide and manages a diverse administrative infrastructure of facility, security, environmental management and health and safety activities in support of the agency's mission. OA ensures compliance with all legislative, regulatory and executive order requirements related to federal facility environmental performance.

HQ FTE: 111.3

Extramural Obligations (*Contracts & Grants*): \$57,164,900

Upcoming Action Item(s):

- Space Consolidation

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF GRANTS AND DEBARMENT

Director

Denise Polk, 202-564-5306

Deputy Director

Kerry Neal, 202-564-3766

The Office of Grants and Debarment (OGD) provides national policy, training and oversight for EPA assistance agreement programs (including grants, cooperative agreements and fellowships) and interagency agreements (IAs), manages headquarters-administered assistance agreements/IAs, and also manages the agency's Suspension and Debarment (S&D) program. S&D provides investigation and case development for EPA Suspension and Debarment activity to ensure that only responsible persons participate in agency contract and assistance programs.

HQ FTE: 73

Extramural Obligations (*Contracts & Grants*): \$6,301,900

Upcoming Action Items:

- Staffing and hiring
- Award system improvements

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF ACQUISITION MANAGEMENT

Director

Kimberly Patrick, 202-566-2605

Deputy Director

Pam Legare, 202-564-1394

The Office of Acquisition Management (OAM) manages the planning, awarding and administering of contracts and procurement policy for the agency. In addition, OAM manages the agency's Commercial Services Management Program (formerly Competitive Sourcing Program), to include management of the agency's annual Federal Activities Inventory Reform (FAIR) Act inventory.

HQ FTE: 216

Extramural Obligations (*Contracts & Grants*): \$8,830,300

Upcoming Action Items:

- Enterprise Risk
 - Staffing and Hiring
 - Process Transformation (strategic sourcing)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
RESEARCH TRIANGLE PARK, NC

Director

Arron Helm, 919-541-4252

Deputy Director

BJ Collins, 919-541-5515

OARM in RTP provides diversified administrative support services to all EPA-RTP customers, including facilities management, information technology services, safety, health and security, and human resources services to various EPA customers.

HQ FTE: 84.9

Extramural Obligations (*Contracts & Grants*): \$27,547,900

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT
CINCINNATI, OH

Director

Rick Carter, 513-569-7910

Chief of Staff

Jennifer Scola, 513-569-7963

OARM in Cincinnati provides diversified administrative support services to all EPA-Cincinnati customers, including facilities management, information technology services, safety, health and security, and human resources services to various EPA customers.

HQ FTE: 78.7

Extramural Obligations (*Contracts & Grants*): \$13,427,600

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

ENVIRONMENTAL APPEALS BOARD

Lead Judge

Mary-Kay Lynch, 202-564-3162

The Environmental Appeals Board serves as the agency's administrative appellate authority in the consideration and resolution of appeals or other requests for a decision by the Administrator in adjudicatory matters required by statute to be made by the Administrator, and in any other matters of a quasi-judicial nature which require an appellate decision by the Administrator and arise out of EPA's regulatory programs.

HQ FTE: 25.8 (includes ALJ)

Extramural Obligations (*Contracts & Grants*): \$229,400 (includes ALJ)

OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT

OFFICE OF THE ADMINISTRATIVE LAW JUDGES

Chief

Susan Biro, 202-564-6267

The Office of the Administrative Law Judges (OALJ) presides over and conducts formal hearings on the record in accordance with Sections 556 and 557 of Title 5 of the United States Code (The Administrative Procedure Act). OALJ also serves as the adjudicator in proceedings involving EPA actions for the assessment of civil penalties under various environmental statutes, for the issuance of compliance orders, for suspension and cancellation of pesticide registrations, and for any other enforcement action brought by EPA pursuant to a regulation that requires the Administrator to hold a hearing on the record.

HQ FTE: (included in EAB)

Extramural Obligations (*Contracts & Grants*): (included in EAB)

OARM 2017 Priorities

PRIORITY 1: ENHANCING PARTNERSHIPS WITH OUR CUSTOMERS

Enhance collaborative, results-driven partnerships with internal and external business partners through customer-focused councils, advisory groups, and workgroups.

- ◆ Grants Customer Relations Council
- ◆ HR Shared Service Centers – Customer Advisory Group
- ◆ Strengthen Acquisition Partnerships Agency-wide
- ◆ First Line Supervisors Advisory Group (FLAG)
- ◆ Technical User Groups (TUGs)
- ◆ Federal Advisory Committee Management
- ◆ OGD Collaboration with Environmental Council of the States (ECOS)

PRIORITY 2: DEVELOPING THE SKILLS AND CAPACITY OF THE WORKFORCE

Recruit, develop, and maintain a highly skilled, diverse, and engaged workforce. Ensure all employees, supervisors, and senior leaders are positioned to effectively accomplish the agency's mission and have access to quality training and development opportunities that improve their skills, knowledge, and performance and prepare them for future opportunities.

- ◆ Workforce Planning and Management
- ◆ Strengthen the Senior Executive Service (SES)
- ◆ Diversity and Inclusion
- ◆ Maintain a Skilled Grants and Interagency Agreement Management Workforce
- ◆ Maintain a Skilled Contract Management Workforce

PRIORITY 3: TRANSFORMING CRITICAL BUSINESS PROCESSES

Continuously modernize and improve OARM's operations and business processes, ensuring they are collaborative, transparent, efficient and effective; support and advance OARM's role as a strategic agency partner; and increase EPA's capacity to accomplish our environmental goals.

- ◆ LEAN Process Improvements
- ◆ Modernize Integrated Grants Management System (IGMS)
- ◆ Reduce Enterprise Risk
- ◆ EPA Printing Manual
- ◆ Facilities Management System (FMS) Replacement

PRIORITY 4: CREATING A SAFE AND SUSTAINABLE WORKPLACE

Implement cost-effective standards, principles, and practices for sustainable EPA facilities and workspaces that effectively support the agency's mission and ensure employee safety, health, and productivity.

- ◆ Improve Space Utilization
- ◆ Environmental Sustainability
- ◆ Physical and Personnel Security

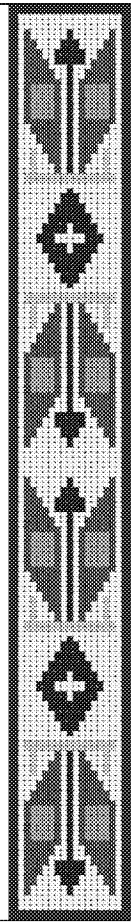
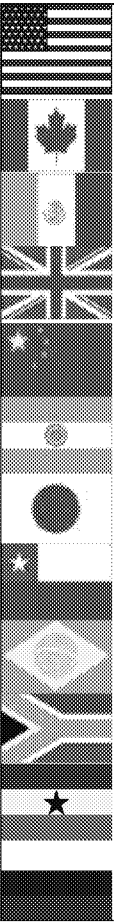
From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing for Office of International and Tribal Affairs (OITA)
Start Date/Time: Thur 2/2/2017 3:00:00 PM
End Date/Time: Thur 2/2/2017 3:45:00 PM
[OITA overview briefing final.pptx](#)

SCt: Denise Anderson, 564-1782

Overview: Office of International and Tribal Affairs

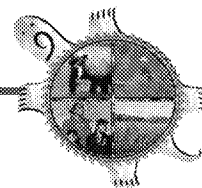


Thursday, February 2nd, 2017
Alm Conference Room





OITA Organization



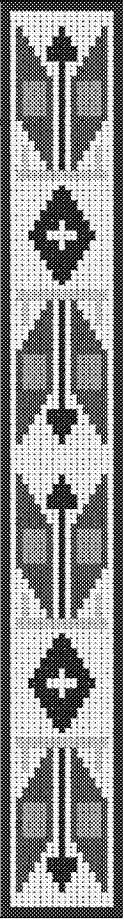
Immediate Office

Acting Assistant Administrator: Jane Nishida
Deputy Assistant Administrator: Randy Hill
Chief of Staff: Martin Dieu

American Indian Environmental Office	Office of Global Affairs & Policy	Office of Regional & Bilateral Affairs	Office of Management & International Services
Acting Director: Felicia Wright	Director: Walker Smith	Director: Mark Kasman	Director: Katrina Cherry
Deputy Director: Vacant	Deputy Director: Marianne Bailey	Deputy Director: Lisa Almodovar	Deputy Director: Dennis Cunningham
AIEO works to ensure the implementation of environ- mental laws in Indian Country	OGAP represents U.S. interests in multilateral environmental and trade deliberations	ORBA manages EPA's bilateral and regional relationships and capacity building programs	OMIS manages human resources, budget, IT, strategic planning, travel and other administrative functions

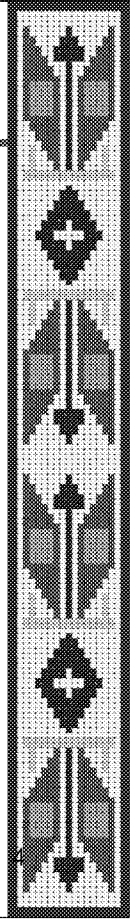


EPA's International and Tribal Goals

- *Work with Indian Tribes to protect human health and the environment in Indian Country*
 - *Ensure that federal environmental statutes are effectively implemented in Indian Country*
 - *Protect human health and the environment in the U.S. from international sources of pollution*
 - *Improve environmental governance in key countries to protect public health and level the playing field for U.S. business*
 - *Work with State Department and other federal agencies to advance U.S. interests abroad*
- 

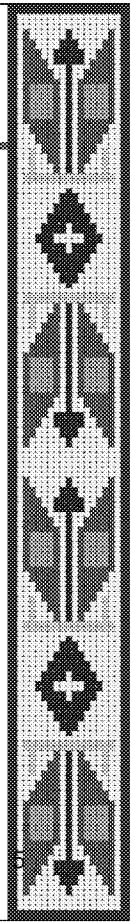
Indian Country

- 567 federally recognized tribes
- Over 5.4 million American Indian/Alaskan Native Villagers in U.S. (US Census Bureau)
- 72 million acres of land: an area larger than New England
- Indian Country (18 U.S.C. § 1151):
 - (a) all land within the limits of any Indian reservation under the jurisdiction of the United States Government,
 - (b) all dependent Indian communities, and
 - (c) all Indian allotments



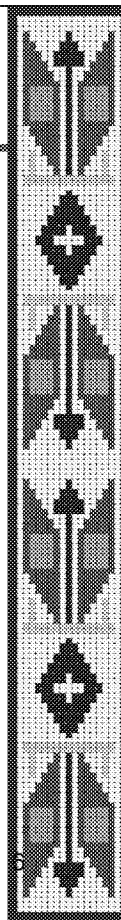
EPA Tribal Program

- **Implementation** – Ensures effective implementation of federal environmental statutes in Indian country
- **Consultation** – Leads Agency’s efforts to consult with the 567 federally recognized tribes on EPA actions
- **Technical Assistance** – Supports tribal governments through capacity-building and approving qualified tribal governments to operate environmental regulatory programs (in a manner similar as States)
- **Tribal Program Coordination** – Coordinates EPA’s tribal program efforts across the Agency and country



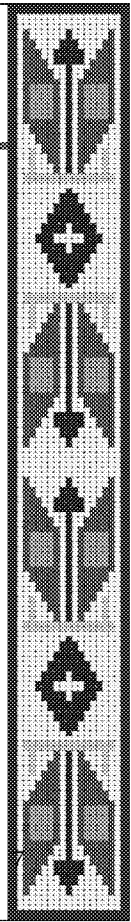
EPA Tribal Program

- **National Program Manager for the Indian Environmental General Assistance Program (GAP)**
 - EPA's largest tribal grant program builds tribal government capacity to administer environmental programs and assume federal program authority
- **Lead office for EPA Strategic Plan Goal**
 - Ensuring Protection of Human Health and the Environment in Indian Country
- **Lead office for the implementation of the 1984 EPA Indian Policy and broader EPA Tribal Program**



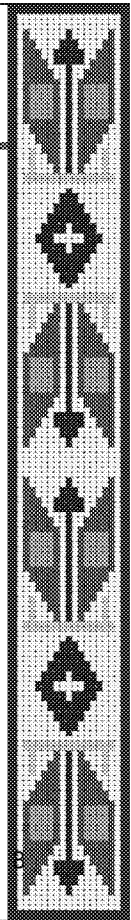
EPA's Tribal Partners

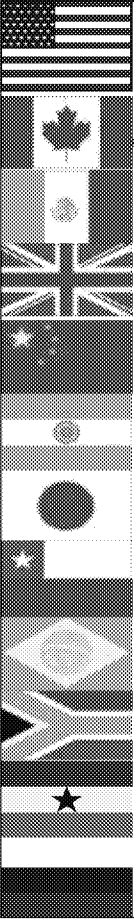
- **Engage with Tribal Governments as a Co-regulator, outside of tribal consultation process**
 - National Tribal Caucus (NTC) made up of senior tribal leaders, to identify and address important national, cross-media, tribal environmental issues
 - National Tribal Operation Committee co-chaired by the EPA Administrator and the NTC chair
 - Regional Tribal Operation Committees
 - Media-specific Tribal Partnership Groups
- **Engage with other Tribal Partners**
 - National Congress of American Indians
 - Tribal Colleges and Universities
- **Connect Tribes and States**
 - Engage with Environmental Council of States to improve communication and coordination on state/tribal matters.



Current Tribal Program Issues

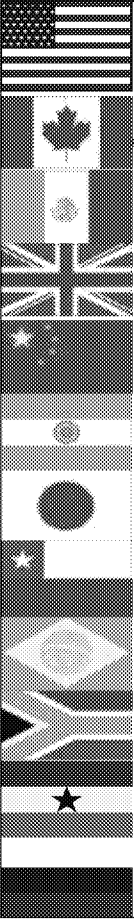
- **Direct Implementation:** Assess EPA programs under environmental statutes to identify implementation gaps in Indian Country
- **EPA-Tribal Environmental Agreements:** Develop joint planning documents with each tribe defining EPA and tribal roles and priorities – 62% of tribes complete
- **Tribal Consultation Obligation:** Consult on a government-to-government basis with federally recognized governments when EPA actions and decisions may affect tribal interests
- **Site Specific Issues:** Address key issues as they arise – *e.g.*, Gold King Mine, Portland Harbor, Water Quality Standards





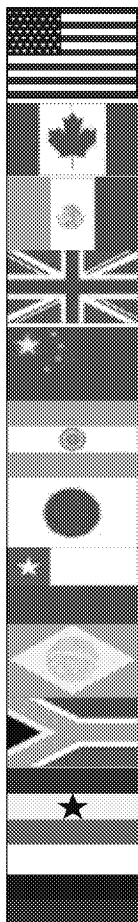
International Impacts to the U.S.

- 70% of the mercury that is deposited to U.S. land and waters is from global sources
- China and other countries are exporting air pollution to the U.S., resulting in elevated levels of ozone and other pollutants
- Toxics in breast milk of Inuit women in the Arctic is 5-10 times higher than the rest of the U.S. population
- Lead paint is sold in many countries around the world, and is used in homes and on products exported to the U.S.
- Global revenues for environmental technologies is \$320 billion, supporting 1.7 million American jobs, including over 60,000 small businesses



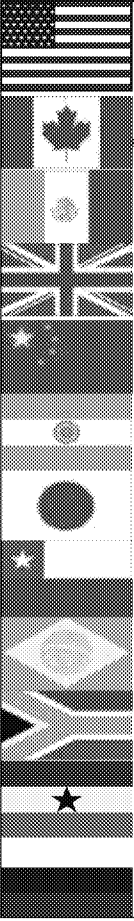
EPA International Program

- **Protect U.S. Citizens from Pollution Originating Abroad**
 - Protect U.S. citizens from pollution coming across borders with Mexico and Canada
 - Reduce environmental threats to U.S. citizens from global contaminants impacting air, water, and food safety
 - Promote pollution control in other countries to limit impacts to U.S. States and Tribes
- **Advance Environmental Governance**
 - Help build legal frameworks, institutions, and compliance mechanisms in key countries to protect U.S. public health and to protect our industries from unfair competition
- **Provide Environmental Leadership**
 - Promote U.S. leadership through sharing environmental expertise and technologies



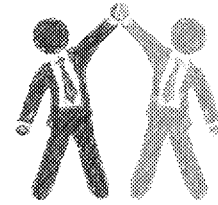
EPA International Program

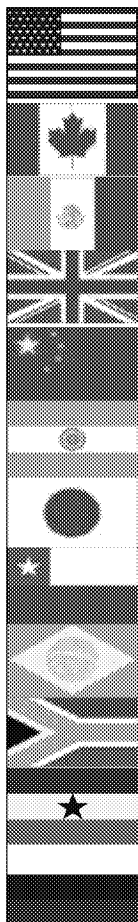
- **National Program Manager for International Work**
 - Coordinates across program and regional offices, and ensures that EPA is aligned with White House and State Department goals
- **Lead for International Relationships**
 - Commission for Environmental Cooperation and the U.S.-Mexico Border Program
 - Bilateral agreements with China and other key countries
 - International organizations that can partner with the U.S. on environmental topics
- **Lead for International Policy and Programs**
 - Develops U.S. positions on international environmental issues and advocates for the U.S. in international fora
 - Delivers training in regulatory standards, effective enforcement, and public participation
 - Shares U.S. technical and policy solutions to address environmental challenges with key countries and international organizations



EPA's International Partners

- **U.S. States and Border Communities**
 - Texas, New Mexico, Arizona, and California on health and economic threats from pollution from Mexico
 - Alaska, Washington, Maine and others on health and economic threats from pollution from Canada
 - Environmental Council of States on global transboundary pollutants, especially mercury
- **Department of State / Department of Commerce / U.S. Trade Representative**
- **Foreign governments/Embassies**
- **U.S. Industry Associations**
- **Philanthropic, Non-Governmental Organizations and Community-based Organizations**



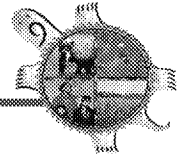


Current International Program Issues

- **Transboundary Pollution**
 - Address mining waste from Canada, ship emissions from Mexico and mercury from China and other major emitters
 - Collaborate with Arctic countries to reduce toxic contaminants and address potential oil spills
- **Trade and Economics**
 - Work with the Department of Commerce to promote exports of US environmental goods/services
 - Increase competitiveness for US companies by improving environmental standards overseas
 - Work with Treasury Department to ensure strong environmental standards for international financing of infrastructure projects
- **Advance U.S. Interests Abroad**
 - Work with Canada and Mexico on trilateral initiatives to protect North America environment
 - Advance U.S. positions at international fora (G7, G20, OECD)



OITA's Unique Role



- OITA serves as the lead office and primary point of contact to ensure strong government-to-government relationships with federally-recognized tribes and foreign countries
- OITA is the National Program Manager for EPA's tribal and international programs to provide multi-media and cross-programmatic leadership
- OITA serves as a convener to bring broad and diverse interests together, including other federal agencies, tribes, and foreign partners, to address EPA's environmental priorities in Indian Country and internationally

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Land and Emergency Management (OLEM)
Start Date/Time: Tue 1/31/2017 3:00:00 PM
End Date/Time: Tue 1/31/2017 3:45:00 PM
[OLEMPresentation.Final.1.31.17.pptx](#)

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Chemical Safety and Pollution Prevention (OCSPP)
Start Date/Time: Wed 1/25/2017 6:00:00 PM
End Date/Time: Wed 1/25/2017 6:45:00 PM

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm conference room
Importance: Normal
Subject: WA State Farm Bureau
Start Date/Time: Wed 3/1/2017 3:00:00 PM
End Date/Time: Wed 3/1/2017 4:00:00 PM

Ct: Denise Anderson, 202-564-1782

Location: 1200 Pennsylvania Avenue, NW William Jefferson Clinton-North building

From: Benton, Donald
Location: Annapolis
Importance: Normal
Subject: Chesapeake Bay Office visit with PSD and Doug Ericksen
Start Date/Time: Wed 2/15/2017 3:00:00 PM
End Date/Time: Wed 2/15/2017 6:30:00 PM

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Research and Development (ORD)
Start Date/Time: Fri 2/3/2017 3:00:00 PM
End Date/Time: Fri 2/3/2017 3:45:00 PM
Transition Briefing FINAL.PDF

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Air and Radiation (OAR)
Start Date/Time: Thur 1/26/2017 6:00:00 PM
End Date/Time: Thur 1/26/2017 6:45:00 PM

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: WJC-N 3412
Importance: Normal
Subject: Meeting with Beachhead Team
Start Date/Time: Mon 1/23/2017 9:00:00 PM
End Date/Time: Mon 1/23/2017 9:45:00 PM
Untitled
Untitled

To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]

To: Benton, Donald[benton.donald@epa.gov]; Schnare, David[schnare.david@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Konkus, John[konkus.john@epa.gov]

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Water (OW)
Start Date/Time: Wed 1/25/2017 3:00:00 PM
End Date/Time: Wed 1/25/2017 3:45:00 PM

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Chief Financial Officer (OCFO)
Start Date/Time: Mon 1/30/2017 3:00:00 PM
End Date/Time: Mon 1/30/2017 3:45:00 PM

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Enforcement and Compliance Assurance (OECA)
Start Date/Time: Fri 1/27/2017 4:00:00 PM
End Date/Time: Fri 1/27/2017 4:45:00 PM

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of Environmental Information (OEI)
Start Date/Time: Wed 2/1/2017 3:00:00 PM
End Date/Time: Wed 2/1/2017 3:45:00 PM
OEI Introduction for Beachhead Team.pptx

SCt: Denise Anderson, 564-1782

From: Anderson, Denise
Location: Alm Conference Room
Importance: Normal
Subject: Briefing with Office of General Counsel (OGC)
Start Date/Time: Wed 1/25/2017 4:00:00 PM
End Date/Time: Wed 1/25/2017 4:45:00 PM

SCt: Denise Anderson, 564-1782

From: Flynn, Mike
Location: Alm Conference room
Importance: Normal
Subject: Senior Staff -- Principals Only
Start Date/Time: Mon 1/23/2017 6:00:00 PM
End Date/Time: Mon 1/23/2017 7:00:00 PM

Conference Line and Code:

Conference Line:

Conference Code:

Non-responsive Conference Code/Ex.6

To: Benton, Donald[benton.donald@epa.gov]
Cc: 'Lisam@portofeverett.com'[Lisam@portofeverett.com]; Doug Ericksen
Personal Email/Ex. 6]; Senator Doug Ericksen[doug@senatorericksen.com]
From: Hogan, Mike
Sent: Thur 3/30/2017 11:59:40 PM
Subject: EPA Grant Reform Recommendations
EPA Brownfield Grant Reform Letter 03302017.pdf

Senator,

It was great to meet you in Washington, D.C. on March 14th to discuss EPA's Final Affirmative Determination on pumpout capacity for the establishment of the Washington State Department of Ecology's No Discharge Zone. Following the meeting, we discussed some of the challenges the Port of Bellingham has experienced with EPA's Brownfields grant program. As promised, I have attached a letter highlighting several of the key constraints of this program which undermined its value and effectiveness for our community. The Port has had a much more positive experience utilizing Washington State cleanup grants as we continue to make progress on a \$150+ million cleanup project on Bellingham's central waterfront. Over the past year, we have seen commitments for over \$35 million in public and private investment on formerly contaminated property which is bringing hundreds of new jobs to our downtown waterfront.

Please let me know if there is anything more I can do to help as you work to make the EPA more efficient and effective,

Mike

Michael Hogan

Public Affairs Administrator

Port of Bellingham

1801 Roeder Avenue

Bellingham, WA 98227

360.676.2500

www.portofbellingham.com



March 31, 2017

Don Benton
Senior White House Advisor
Environmental Protection Agency
1200 Pennsylvania Avenue, NW
MC1102A
Washington, DC 20460

Dear Senator,

As a follow-up to our conversation on March 14, this letter provides recommendations on how to reform Brownfields Assessment and Cleanup Grants to better meet the needs of local governments. The Port of Bellingham has been actively cleaning up and redeveloping brownfield sites since the mid-1990s and has utilized the EPA Brownfields grant program on a limited basis. However, there were several key constraints of the program that undermined its value and effectiveness for our community.

1. **Constraint - Program Funding Limits for Site Investigation and Cleanup are too Low:** The Brownfields Program currently maintains funding limits of \$200,000 per site for municipal entities undertaking site investigation and cleanup. This limit has remained unchanged since the initiation of the program over 15 years ago without adjustment for inflation. In our experience, this level of funding has been helpful to conduct initial site investigations or targeted studies. But the funding level is inadequate to effectively stimulate cleanup at all be the smallest sites. Our Brownfields program has been focused on relatively complex cleanup sites that require targeted public support to activate cleanup and redevelopment. Most of these complex sites have cleanup liabilities ranging from \$1 million to greater than \$15 million. Though we are experienced at leveraging funding from multiple sources to achieve redevelopment outcomes, the \$200,000 funding limit is simply too low to provide substantial benefits.

Recommendation: The funding limits for the program should be updated by increasing site-by-site funding limits. This is needed to support important work at larger, more complex sites. In our experience these larger sites are the ones that require assistance beyond what the private sector can address on their own.

2. **Constraint - Overhead Burden for Grant Writing and Administration is too High:** The value of the grant program to the recipient is significantly eroded by the high costs of acquiring and managing the grants. We work with many different federal and state grant programs of different kinds. In contrast to our experience with these other programs, we were very surprised and dismayed by the heavy paperwork burden associated with the



EPA brownfield grant that we received. Our Environmental Director at the time estimated our internal and external costs to obtain and manage the grant at approximately \$100,000, or 50 percent of the grant itself. A paperwork burden of 50 percent is clearly excessive. We don't have optics regarding the costs of EPA to administer the corresponding grant functions internally, but these must also be substantial.

Recommendation: Retool the grant administration to reduce the paperwork burden and lessen the administrative costs on grant recipients. Based on our experience with other grant programs, an administrative burden of 5 to 15 percent (on the grant recipient) is both reasonable and attainable and would ensure that designated program funds achieve the greatest impact.

3. **Constraint – The Program is Not Supportive of Phased Projects:** In our experience, successful brownfield revitalization activities require targeted support over a period of years (typically 3-10) years, through multiple project phases. These project life-cycles are inconsistent with the current grant program expectation that activities at a given site will begin/end all within a 2-years window. We have been intrigued at the much more supportive model used under the EPA Tribal Brownfields and Assistance Grants (Section 128a grants). That model allows a qualifying tribe to access grants over multiple years, with annual funding limits up to \$1 million per year. However, as a public Port, we are not eligible for that program.

Recommendation: Update the grant program model to allow a recipient to receive support during multiple project phases. This model appears to have been successfully applied to tribal grant programs, but not to grants for municipal entities like Ports and Cities.

Thanks again for the opportunity to comment and please let me know if you need any additional information,

Michael Hogan
Public Affairs Administrator

CC: Doug Ericksen

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Mon 2/27/2017 9:56:08 PM
Subject: FW: Budget
[Budget Background.docx](#)

Don
Senator Don Benton
Senior White House Advisor
Office of the Administrator
202.564.4711

-----Original Message-----

From: McGinley, William J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Sent: Monday, February 27, 2017 12:05 PM
To: McGinley, William J. EOP/WHO <[REDACTED] **EOP/Ex. 6**>
Cc: Anderson, Jessica C. EOP/OMB <[REDACTED] **EOP/Ex. 6**>
Subject: OMB: Budget

All -

This morning, President Trump made a statement on the budget in which he outlined some of the priorities for OMB Director Mulvaney to take into account as he and the agency put together the upcoming budget. You and your agency comms staff will likely receive an influx of questions as the "Passback" process of budget negotiations begins to take place today. See attached for a background document which outlines some of the hard work we have to do. The top line talking points in this document will help you answer any questions as the media examines the administration's priorities of trimming the national debt, taking care of veterans, and funding the administration's national security objectives. As always, if you have any questions, please feel free to reach out to us.

Best,
Bill

William J. McGinley
Cabinet Secretary
The White House
Cell: [REDACTED] **Personal Phone/Ex. 6**

[REDACTED] **EOP/Ex. 6**

Budget Background

Top Talkers

- Under President Obama the national debt grew by 88 percent, from \$10.6 billion on January 20, 2009, to \$19.9 billion on January 19, 2017.
- In 2017, every child born in America inherits over \$60,000 in debt on average, up from \$30,000 in 2009.
- Under President Obama, the United States saw 8 of the 10 highest deficits in our country's history.
- Under President Obama, government outlays grew from \$2.982 trillion in 2008 to \$3.854 trillion in 2016.
- Under President Obama, both houses only passed a budget signed into law one time in eight years.

BACKGROUND RESEARCH

The Debt Exploded Under President Obama

Under President Obama The National Debt Grew By 88 Percent, From \$10.6 Billion On January 20, 2009, To \$19.9 Billion On January 19, 2017. ([Department of the Treasury](#), Accessed 2/18/17)

- **\$9.3 Billion Was Added To The National Debt Under Obama.** ([Department of the Treasury](#), Accessed 2/18/17)

In 2017, Every Child Born Inherits Over \$60,000 In Debt. ([Department of the Treasury](#), [United States Census Bureau](#), Accessed 2/18/17)

- **In February, 2017, The Population Of The United States Was Estimated To Be 324,463,017.** ([United States Census Bureau](#), Accessed 2/20/17)
- **On February 16, 2017, The Total Public Debt Was \$19,926,581,166,878.36.** ([Department of the Treasury](#), Accessed 2/18/17)

In 2009, Every Child Born Inherited Over \$30,000 In Debt. ([Department of the Treasury](#), [United States Census Bureau](#), Accessed 2/18/17)

- **In July 2009, The Population Of The United States Was Estimated To Be 306,771,529.** ([United States Census Bureau](#), Accessed 2/18/17)
- **In July 2009, The Total Public Debt Was \$11,518,472,742,288.00.** ([Department of the Treasury](#), Accessed 2/18/17)

President Obama Oversaw Huge Deficits And Government Outlays

President Obama's 8 Years In Office Were 8 Of The Ten Highest Deficits Since World War II. ([White House Office Of Management And Budget](#), Accessed 2/18/17)

- **The Biggest Deficit In The History Of The United States Was \$1.413 Trillion In 2009.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Second Biggest Deficit In The History Of The United States Was \$1.3 Trillion In 2011.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Third Biggest Deficit In The History Of The United States Was \$1.294 Trillion In 2010.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)

- **The Fourth Biggest Deficit In The History Of The United States \$1.087 Trillion In 2012.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Fifth Biggest Deficit In The History Of The United States Was \$679.5 Billion In 2013.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Sixth Biggest In The History Of The United States Is Estimated To Be \$615.8 Billion In 2016.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Seventh Biggest Deficit In The History Of The United States Was \$484.6 Billion In 2014.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **The Ninth Biggest Deficit In The History Of The United States Was \$438.4 Billion In 2015.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)

President Obama Grew Government Outlays By \$871.6 Billion, From \$2.982 Trillion In 2008 To \$3.854 Trillion In 2016. ([White House Office Of Management And Budget](#), Accessed 2/18/17)

- **In 2016, President Obama Oversaw \$3.951 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2015, President Obama Oversaw \$3.688 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2014, President Obama Oversaw \$3.506 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2013, President Obama Oversaw \$3.455 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2012, President Obama Oversaw \$3.537 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2011, President Obama Oversaw \$3.603 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2010, President Obama Oversaw \$3.457 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)
- **In 2009, President Obama Oversaw \$3.518 Trillion In Government Outlays.** ([White House Office Of Management And Budget](#), Accessed 2/18/17)

Spending And Deficits In President Obama's Budgets

President Obama's Original FY 2017 Budget Called For \$4.147 Trillion In Government Outlays. (The President's Budget For Fiscal Year 2017, [White House Office Of Management And Budget](#), 2/9/16)

- **President Obama's Original FY 2017 Budget Called For \$503 Billion In Government Deficits.** (The President's Budget For Fiscal Year 2017, [White House Office Of Management And Budget](#), 2/9/16)

President Obama's Original FY 2016 Budget Called For \$3.999 Trillion In Government Outlays. (The President's Budget For Fiscal Year 2016, [U.S. Government Publishing Office](#), 2/2/15)

- **President Obama's Original FY 2016 Budget Called For \$474 Billion In Government Deficits.** (The President's Budget For Fiscal Year 2016, [U.S. Government Publishing Office](#), 2/2/15)

President Obama's Original FY 2015 Budget Called For \$3.901 Trillion In Government Outlays. (The President's Budget For Fiscal Year 2015, [U.S. Government Publishing Office](#), 3/4/14)

- **President Obama's Original FY 2015 Budget Called For \$564 Billion In Government Deficits.** (The President's Budget For Fiscal Year 2015, [U.S. Government Publishing Office](#), 3/4/14)

President Obama's Original FY 2014 Budget Called For \$3.778 Trillion In Government Outlays. (The President's Budget For Fiscal Year 2014, [U.S. Government Publishing Office](#), 4/10/13)

- **President Obama's Original FY 2014 Budget Called For \$744 Billion In Government Deficits.** (The President's Budget For Fiscal Year 2014, [U.S. Government Publishing Office](#), 4/10/13)

President Obama's Original FY 2013 Budget Called For \$3.803 Trillion In Government Outlays.
(The President's Budget For Fiscal Year 2013, [U.S. Government Publishing Office](#), 2/13/12)

- **President Obama's Original FY 2013 Budget Called For \$901 Billion In Government Deficits.** (The President's Budget For Fiscal Year 2013, [U.S. Government Publishing Office](#), 2/13/12)

President Obama's Original FY 2012 Budget Calls For \$3.729 Trillion In Government Outlays.
(The President's Budget For Fiscal Year 2012, [U.S. Government Publishing Office](#), 2/14/11)

- **President Obama's Original FY 2012 Budget Calls For \$1.101 Trillion In Government Deficits.** (The President's Budget For Fiscal Year 2012, [U.S. Government Publishing Office](#), 2/14/11)

President Obama's Original FY 2011 Budget Calls For \$3.834 Trillion In Government Outlays.
(The President's Budget For Fiscal Year 2011, [U.S. Government Publishing Office](#), 2/1/10)

- **President Obama's FY 2011 Budget Calls For \$1.267 Trillion In Government Deficits.** (The President's Budget For Fiscal Year 2011, [U.S. Government Publishing Office](#), 2/1/10)

President Obama's Original FY 2010 Budget Calls For \$3.552 Trillion In Government Outlays.
(The President's Budget For Fiscal Year 2011, [U.S. Government Publishing Office](#), 2/26/09)

- **President Obama's Original FY 2010 Budget Calls For \$1.171 Trillion In Government Deficits.** (The President's Budget For Fiscal Year 2011, [U.S. Government Publishing Office](#), 2/26/09)

President Obama Had A History Of Missing Budget Deadlines

By Virtue Of The Budget Act, The Deadline For A President To Submit A Budget Is The First Monday In February. "The Budget Act requires that he submit a blueprint for taxes and spending by the first Monday in February, but only once, in 2010, has he met that deadline." (Stephen Dinan, "Obama Misses His 4th Budget Deadline," [The Washington Times](#), 2/4/13)

On February 26th 2009, President Obama Released His FY 2010 Budget Request, 24 Days After The Deadline. (President Obama, [Remarks By The President On The Fiscal Year 2010 Budget](#), Washington, D.C., 2/26/09)

- **In 2009, The First Monday In February Was The 2nd.**

On February 1st 2010, President Obama Released His FY 2011 Budget Request, The Day Of The Deadline. (Peter Orszag, "Introducing The 2011 Budget," [The White House Blog](#), 2/1/10)

- **In 2010, The First Monday In February Was The 1st.**

On February 14th 2011, President Obama Released His FY 2012 Budget Request, 7 Days After The Deadline. (Jack Lew, "The 2012 Budget" [White House Office Of Management And Budget](#), 2/14/11)

- **In 2011, The First Monday In February Was The 7th.**

On February 13th 2012, President Obama Released His FY 2013 Budget Request, 7 Days After The Deadline. (Jeffrey Zients, "The 2013 Budget," [The White House Blog](#), 2/13/12)

- **In 2012, The First Monday In February Was The 6th.**

On April 10th 2013, President Obama Released His FY 2014 Budget Request, 65 Days After The Deadline. (Colleen Curtis, "President Obama Sends Congress His Fiscal Year 2014 Budget," [The White House Blog](#), 4/10/13)

- **In 2013, The First Monday In February Was The 4th.**

On March 4th 2014, President Obama Released His FY 2015 Budget Request, 28 Days After The Deadline. ("Opportunity For All: Middle Class Tax Cuts In The President's FY 2015 Budget," [The White House Office Of The Press Secretary](#), 3/4/14)

- In 2014, The First Monday In February Was The 3rd.

On February 2nd 2015, President Obama Released His FY 2016 Budget Request, The Day Of The Deadline. ("Sequestration Order for Fiscal Year 2016," [The White House Office Of The Press Secretary](#), 2/2/15)

- In 2015, The First Monday In February Was The 2nd.

On February 9th 2016, President Obama Released His FY 2017 Budget Request, 8 Days After The Deadline. ([White House Office Of Management And Budget](#), Accessed 1/31/17)

- In 2016, The First Monday In February Was The 1st.

Under Obama's Leadership, The Democrat Led Congress Only Managed To Pass A Budget In 2009

In 2009, Both Democrat Controlled Congress Passed A Budget Resolution. "The Democratically controlled Congress yesterday easily approved a \$3.4 trillion spending plan, setting the stage for President Obama to pursue the first major overhaul of the nation's health-care system in a generation along with other far-reaching domestic initiatives." (Lore Montgomery, "Congress Approves Obama's \$3.4 Trillion Spending Blueprint," [The Washington Post](#), 4/30/09)

In 2015, The Republican Controlled Congress Passed A Budget Resolution For The First Time Since 2009. "The GOP-led Congress Tuesday passed a full budget for the first time in years, laying out a road map for domestic spending cuts so deep that Democrats dared Republicans to follow through on them, predicting a swift voter backlash. If enacted, the cuts, combined with an improving economy, could produce a balanced budget within a decade. The budget cleared the Senate on a 51-48 vote Tuesday afternoon, after passing in the House last week." (Tom Howell Jr., "Congress Passes First Budget In 6 Years," [The Washington Times](#), 5/5/15)

President Trump Has Already Saved American's \$700 Million On A New Batch of F-35 Fighters

Lockheed Martin Credit President Trump With Helping To "Accelerate Negotiations" In The Sale Of 90 New F-35 Fighters For \$8.5 Billion, A \$700 Million Savings Compared To The Previous Batch. "Defense giant Lockheed Martin has agreed to sell 90 new F-35 fighter jets to the US Defense Department for \$8.5 billion -- a deal that amounts to more than \$700 million in savings over the last batch of aircraft delivered. Lockheed Martin credited President Donald Trump for helping to 'accelerate negotiations' and 'drive down the price' of what is already the most expensive weapons program in history." (Zachary Cohen, "After Trump Attack, Lockheed Martin Slashes F-35 Costs," [CNN](#), 2/4/17)

To: Minoli, Kevin[Minoli.Kevin@epa.gov]
Cc: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Mon 2/20/2017 9:56:59 PM
Subject: FW: Puget Sound NDZ [WARNING: DKIM validation failed]
[removed.txt](#)
[2017-03353.pdf](#)
[ATT00001.htm](#)
[removed.txt](#)

Kevin, I think this communication from WA state should be handled by your office, not by me or Sen. Ericksen.

Thanks,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Charlie Costanzo [mailto:CCostanzo@americanwaterways.com]
Sent: Saturday, February 18, 2017 12:40 PM
To: Benton, Donald <benton.donald@epa.gov>; Ruff, Sandy <Sandy.Ruff@leg.wa.gov>; doug.ericksen@leg.wa.gov
Cc: 'Clifford A. Webster (cwebster@carneylaw.com)' <cwebster@carneylaw.com>; 'Peter Schrapen' <peter@nmta.net>; Doug Levy (Doug@outcomesbylevy.onmicrosoft.com) <Doug@outcomesbylevy.onmicrosoft.com>; 'Young, Tom' <Tom.Young@mail.house.gov>; 'colin.swanson@mail.house.gov' <colin.swanson@mail.house.gov>; 'James Tupper' <tupper@tmw-law.com>; gwirtz@clia-nwc.com; 'Donna Spalding' <dspalding@clia-nwc.com>; Lynn Muench <LMuench@americanwaterways.com>; Dorjets, Vlad EOP/OMB

< EOP/Ex. 6 >

Subject: RE: Puget Sound NDZ [WARNING: DKIM validation failed]
Importance: High

Dear Senators Ericksen and Benton:

I received the attached copy of the attached prepublication of the February 21 Federal Register stating that EPA is moving ahead with a Final Affirmative Determination of the Puget Sound NDZ.

As you might understand, this is extremely disappointing and surprising given that we understood from several communications that the Determination would be subject to the regulatory freeze authorized by President Trump's January 20 directive.

At this point, we are wondering if anything can be done to hold this determination or roll it back until former RA Dennis McLerran's justification for determining the adequacy of pumpout capacity in Puget Sound for commercial vessels can be fully understood and evaluated.

Your assistance is urgently requested.

Thank you!

- Charlie

Charles P. Costanzo

Vice President – Pacific Region

The American Waterways Operators »

5315 22nd Ave. NW

Seattle, WA 98107

www.americanwaterways.com

(206) 257-4723 (Office)

(203) 980-3051 (Mobile)

(866) 954-8481 (Fax)

From: Charlie Costanzo

Sent: Wednesday, February 15, 2017 9:59 AM

To: 'benton.donald@epa.gov' <benton.donald@epa.gov>; Ruff, Sandy
<Sandy.Ruff@leg.wa.gov>; 'doug.ericksen@leg.wa.gov' <doug.ericksen@leg.wa.gov>

Cc: 'Clifford A. Webster (cwebster@carneylaw.com)' <cwebster@carneylaw.com>; 'Peter
Schrappen' <peter@nmta.net>; Doug Levy (Doug@outcomesbylevy.onmicrosoft.com)
<Doug@outcomesbylevy.onmicrosoft.com>

Subject: Puget Sound NDZ

Dear Senators Ericksen and Benton:

I write on behalf of The American Waterways Operators (AWO), the national trade association for the tugboat and barge industry, to ask for your assistance rolling back the Puget Sound No-Discharge Zone (NDZ), a badly misguided and procedurally-flawed joint regulatory proposal of the Dept. of Ecology and the EPA. The policy would force vessel owners to abandon federally-approved onboard sewage treatment systems despite the absence of scientific evidence to suggest these systems harm the marine environment in any way. The policy would force vessel owners to install holding tanks onboard the vessel and pump untreated sewage to a shore-based treatment system. For my industry alone, the regulation would cost operators over \$15 million and provide zero benefit to the environment.

On the evening before President Trump was inaugurated, EPA representatives called maritime industry advocates to let them know that then-EPA administrator Dennis McLerran had signed a determination that the capacity of shoreside facilities was sufficient to accommodate the regulated community. The determination should be invalidated because there is exactly one shoreside facility in all of Puget Sound (at the Port of Bellingham) that could even accommodate a typical tugboat, fish processor, or small cruise vessel. McLerran's determination was signed, and shortly after the inauguration Senator Benton confirmed to Cliff that the determination was subject to the President's regulatory freeze declaration of January 20 and that it will not be noticed in the Federal Register.

We are working to ensure that RA McLerran's determination is never noticed and that the Puget Sound NDZ, as promulgated by the Dept. of Ecology, is never implemented. It's bad policy and we can articulate better ways that the industry and regulators can achieve water quality improvement from onboard sewage treatment. We would love the opportunity to talk with you by phone or in person about this issue. It's extremely important for the commercial and recreational boating community in Washington State. It even impacts which out of state vessels can trade in our waters.

I am copying in several other maritime industry advocates who worked over a period of years to persuade Ecology to adopt sensible NDZ policy for Puget Sound. They are Peter Schrappe of the Northwest Marine Trade Association (NMTA), Doug Levy from the Recreational Boaters of Washington, and Cliff Webster who works in Olympia for both AWO and NMTA. We have a much larger coalition of maritime industry groups that engaged on this issue with Ecology to no avail. I attach a letter that describes the coalition and our position. I also attach a letter from Rep. Dave Reichert to EPA urging them to exercise caution on this issue. It appears that EPA didn't take the Congressman's advice and instead opted for an 11th hour rulemaking.

Please let me know if you can find some time to meet with us or chat by phone. I'm happy to accommodate your schedule however works best.

Thank you so much!

- Charlie Costanzo

Charles P. Costanzo

Vice President – Pacific Region

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(203) 980-3051 (Mobile)

(866) 954-8481 (Fax)

approximately 1,760 feet above mean sea level (msl) created through construction of new roller-compacted concrete or rock-filled dams and/or dikes; (2) excavating a new lower reservoir with a surface area of 131 acres and a total storage capacity of 5,040 acre-feet at a surface elevation of 1,099 feet msl; (3) a new 900-foot-long, 48-inch-diameter penstock connecting the upper reservoirs; (4) a new 3,387-foot-long, 48-inch-diameter penstock connecting the upper and lower reservoirs; (5) a new 150-foot-long, 50-foot-wide powerhouse containing two turbine-generator units with a total rated capacity of 300 megawatts; (6) a new transmission line connecting the powerhouse to a nearby electric grid interconnection point with options to evaluate multiple grid interconnection locations; and (7) appurtenant facilities. Possible initial fill water and make-up water would come from Catawissa Creek. The proposed project would have an annual generation of 867,187 megawatt-hours.

Applicant Contact: Adam Rousselle, Merchant Hydro Developers, LLC, 5710 Oak Crest Drive, Doylestown, PA 18902; phone: (267) 254-6107.

FERC Contact: Tim Looney; phone: (202) 502-6096.

Deadline for filing comments, motions to intervene, competing applications (without notices of intent), or notices of intent to file competing applications: 60 days from the issuance of this notice. Competing applications and notices of intent must meet the requirements of 18 CFR 4.36.

The Commission strongly encourages electronic filing. Please file comments, motions to intervene, notices of intent, and competing applications using the Commission's eFiling system at <http://www.ferc.gov/docs-filing/efiling.asp>. Commenters can submit brief comments up to 6,000 characters, without prior registration, using the eComment system at <http://www.ferc.gov/docs-filing/ecomment.asp>. You must include your name and contact information at the end of your comments. For assistance, please contact FERC Online Support at FERCOnlineSupport@ferc.gov, (866) 208-3676 (toll free), or (202) 502-8659 (TTY). In lieu of electronic filing, please send a paper copy to: Secretary, Federal Energy Regulatory Commission, 888 First Street NE., Washington, DC 20426. The first page of any filing should include docket number P-14807-000.

More information about this project, including a copy of the application, can be viewed or printed on the "eLibrary" link of the Commission's Web site at <http://www.ferc.gov/docs-filing/elibrary.asp>. Enter the docket number

(P-14807) in the docket number field to access the document. For assistance, contact FERC Online Support.

Dated: February 14, 2017.

Kimberly D. Bose,
Secretary.

[FR Doc. 2017-03323 Filed 2-17-17; 8:45 am]

BILLING CODE 6717-01-P

ENVIRONMENTAL PROTECTION AGENCY

[EPA-HQ-OPPT-2017-0026; FRL-9959-39]

Statutory Requirements for Substantiation of Confidential Business Information (CBI) Claims Under the Toxic Substances Control Act (TSCA); Delay of Effective Date

AGENCY: Environmental Protection Agency (EPA).

ACTION: Delay of effective date.

SUMMARY: In accordance with the Presidential directive as expressed in the memorandum of January 20, 2017, from the Assistant to the President and Chief of Staff, entitled "Regulatory Freeze Pending Review", this action delays until March 21, 2017, the effective date of the **Federal Register** Notice entitled "Statutory Requirements for Substantiation of Confidential Business Information (CBI) Claims Under the Toxic Substances Control Act (TSCA)", published in the **Federal Register** on January 19, 2017 (82 FR 6522, FRL-9958-34).

DATES: This action is effective February 21, 2017. The effective date of the **Federal Register** Notice entitled "Statutory Requirements for Substantiation of Confidential Business Information (CBI) Claims Under the Toxic Substances Control Act (TSCA)", published in the **Federal Register** on January 19, 2017 (82 FR 6522, FRL-9958-34), is delayed from March 20, 2017 to a new effective date of March 21, 2017.

FOR FURTHER INFORMATION CONTACT: Scott M. Sherlock, Attorney Advisor, Environmental Assistance Division, Office of Pollution Prevention and Toxics, Environmental Protection Agency, 1200 Pennsylvania Ave. NW., Washington, DC 20460-0001; telephone number: (202) 564-8257; email address: sherlock.scott@epa.gov.

SUPPLEMENTARY INFORMATION: EPA bases this action on the Presidential directive as expressed in the memorandum of January 20, 2017, from the Assistant to the President and Chief of Staff, entitled "Regulatory Freeze Pending Review". That memorandum directed the heads

of Executive Departments and Agencies to temporarily postpone for sixty days from the date of the memorandum the effective dates of all regulations (defined in the January 20, 2017 memorandum to include "an interpretation of a statutory or regulatory issue") that had been published in the **Federal Register** but had not yet taken effect. The **Federal Register** Notice entitled "Statutory Requirements for Substantiation of Confidential Business Information (CBI) Claims Under the Toxic Substances Control Act (TSCA)" is subject to the effective date delay. The new effective date for this action is March 21, 2017.

If deemed appropriate, EPA may consider delaying the effective date of this action beyond March 21, 2017.

Authority: 15 U.S.C. 2601 *et seq.*

Dated: February 13, 2017.

Wendy Cleland-Hamnett,
Acting Assistant Administrator, Office of Chemical Safety and Pollution Prevention.

[FR Doc. 2017-03352 Filed 2-17-17; 8:45 am]

BILLING CODE 6560-50-P

ENVIRONMENTAL PROTECTION AGENCY

[FRL-9959-09-Region 10]

Washington State Department of Ecology Prohibition of Discharges of Vessel Sewage; Final Affirmative Determination

AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice of determination.

SUMMARY: The Regional Administrator of the Environmental Protection Agency, Region 10, has determined that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for all marine waters of Washington State inward from the line between New Dungeness Lighthouse and the Discovery Island Lighthouse to the Canadian border, and fresh waters of Lake Washington, Lake Union, and connecting waters between and to Puget Sound. This notice constitutes EPA's final determination on the petition submitted by the Washington State Department of Ecology on July 21, 2016, pursuant to Section 312(f)(3) of the Clean Water Act, 33 U.S.C. 1322, for a determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for the waters of Puget Sound. This determination does not itself constitute the designation of a no-discharge zone, rather, the State of Washington may now in its discretion

finalize its proposed designation in accordance with state law and take the steps it deems appropriate to implement and enforce the discharge prohibition.

EPA Response to Public Comments on the November 7, 2016 Preliminary Affirmative Determination

On November 7, 2016, EPA published notice of its preliminary affirmative determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for the waters subject to Washington's proposed no-discharge zone [FR Number 2016–26877; 81 FR 78141, November 7, 2016] with a 30-day public comment period. At the request of stakeholders, EPA extended the 30-day public comment period from December 7, 2016 to December 23, 2016.

EPA received a total of 40,462 comments via letter, email, online using the Federal eRulemaking Portal, and in person. All forms of input were considered equally. Of the comments received, 328 were individual letters and 40,134 were form letters, mass mailers and/or petitions, a few with minor additions. Of the individual letters, approximately two-thirds supported and one-third opposed EPA's preliminary affirmative determination. Two mass mailers totaling 72 signatures opposed EPA's tentative affirmative determination and 40,062 supported it. Comments were submitted by individuals, environmental organizations, vessel associations, boating and yacht clubs, industry representatives, port authorities, county, federal, local and tribal governmental entities, and other interested groups.

In addition to comments expressing support or opposition to a Puget Sound no-discharge zone, many commenters specifically addressed the adequacy and availability of pumpout facilities, while others focused on broader issues beyond the scope of EPA's review and determination. All of the relevant comments received have been considered. EPA has prepared a response to comments that supports this determination. The response to comments document can be found at this Web site: <https://www.epa.gov/puget-sound/epas-final-determination-no-discharge-zone-puget-sound>.

FOR FURTHER INFORMATION, CONTACT: Catherine Gockel, U.S. EPA Region 10, Office of Water and Watersheds, 1200 Sixth Ave., Seattle, Washington 98101; telephone number (206) 553–0325; fax number (206) 553–1280; email address gockel.catherine@epa.gov.

SUPPLEMENTARY INFORMATION: The Department of Ecology has petitioned the United States Environmental Protection Agency (EPA), Region 10, pursuant to section 312(f)(3) of the Clean Water Act, 33 U.S.C. 1322, for a determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for the waters of Puget Sound. As described in the State's petition, submitted to EPA on July 21, 2016, the Washington State Department of Ecology has determined that the protection and enhancement of the quality of the waters of Puget Sound requires greater environmental protection, and petitioned the United States Environmental Protection Agency, Region 10, for a determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for those waters, so that the State may completely prohibit the discharge from all vessels of any sewage, whether treated or not, into such waters.

According to the Ecology's petition, the western boundary of the NDZ would be the exit of the Strait of Juan de Fuca near the entrance of Admiralty Inlet. This boundary is known and visible to vessel operators as it is the line between New Dungeness Lighthouse and Discovery Island Lighthouse. The northern boundary would be the border with Canada and heading south including all marine waters down to the south end of the south Sound and Hood Canal. The fresh waters of Lake Washington, Union Bay, Montlake Cut, Portage Bay, Lake Union, Fremont Cut, the Lake Washington Ship Canal, and Salmon Bay (the connecting waters from Lake Washington to Puget Sound) would be included. For more information regarding the State's planned no-discharge zone, please go to: <http://www.ecy.wa.gov/programs/wq/nonpoint/CleanBoating/nodischargezone.html>.

Washington State Department of Ecology's Certificate of Need

The Washington State Department of Ecology developed its petition in order to establish a vessel sewage no-discharge zone for all marine waters of Washington State inward from the line between New Dungeness Lighthouse and the Discovery Island Lighthouse to the Canadian border, and fresh waters of Lake Washington, Lake Union, and connecting waters between and to Puget Sound, and has submitted a certificate that the protection and enhancement of the waters described in the petition

require greater environmental protection than the applicable Federal standard.

Adequacy and Availability of Sewage Pumpout Facilities

EPA's determination is based on the information provided in Ecology's July 21, 2016 petition as well as supplemental information that Ecology submitted to EPA on October 14, 2016, regarding commercial vessel pumpout availability in Puget Sound. In reaching this final determination, EPA has conducted additional outreach to verify and confirm the information provided in Ecology's submittals and follow up on comments received. The information obtained further supports EPA's determination that adequate pumpout out facilities for the safe and sanitary removal of sewage are reasonably available for both commercial and recreational vessels. Additional detail is provided below and in EPA's response to comments document.

Guidelines issued pursuant to the Clean Vessel Act for recreational vessels recommend one pumpout station for every 300–600 boats [Clean Vessel Act: Pumpout Station and Dump Station Technical Guidelines, **Federal Register**, Vol. 59, No. 47, March 10, 1994]. In its petition, the State described the recreational vessel population in Puget Sound as well as the stationary pumpout facilities and mobile pumpout services that are available for use.

The State used two methods to develop a reasonable estimate of the recreational vessel population in Puget Sound. The first method was based on boater registration records obtained from the Washington State Department of Licensing (DOL). Using data from the DOL, the maximum estimated number of recreational vessels in each of the Washington State counties bordering Puget Sound that might require access to pumpout facilities or services under NDZ regulations (*i.e.*, boats larger than 21 feet) is 43,677. Vessels under 21 feet were not included in the estimate because they typically do not have an installed toilet. Because boater registration data may include a number of small, locally registered, commercial vessels such as fishing boats or tug boats, the total may be an overestimate.

The second method was based on the number of moorages and slips available to boaters, using Google Earth imagery captured during the summers of 2011 and 2012 to count vacant and occupied marina slips and moored vessels. Using this method, the State estimates a recreational vessel population of 23,555. The State believes that this also may be an overestimate, albeit less of an overestimate than the number

calculated using the DOL boater registration data.

The State's petition also provided information about 173 pumpout units at 102 locations, and 21 mobile pumpout boats available for recreational vessels in Puget Sound. EPA's review of Ecology's petition and the comments received has confirmed that the total number, location and availability of these pumpout facilities and services track the overall distribution of the recreational vessel population. The ongoing costs for recreational vessels to pumpout is minimal, with most pumpouts being free or \$5 per pumpout. The majority of pumped sewage is sent to wastewater treatment plants; however, some is sent to onsite septic tanks that meet federal requirements.

The most conservative estimate of the ratio of pumpout facilities to recreational vessels is 1:171 boats for each pumpout facility, not including the mobile services. Based on DOL vessel registration data, there is a maximum of 43,677 recreation vessels in Puget Sound that could require access to pumpout facilities. As noted above, this is the State's most conservative (high) estimate. Using a 40 percent peak occupancy rate recommended by the Clean Vessel Act Technical Guidelines cited above, EPA has calculated that 17,471 of the 43,677 boats recreational vessels would require access to a pumpout facility during peak boating season. The State identified 102 recreational pumpout locations, which results in a ratio of 171 recreational vessels for each pumpout location, not including the mobile services. Applying the same 40% occupancy rate to the lower recreational vessel estimate of 23,555 obtained from the moorage count results in a ratio of 92 recreational vessels for each pumpout location, not including the mobile services.

Accordingly, even using the more conservative vessel count, the resulting ratio well exceeds the recommended minimum ratio of 1:600. In addition, EPA has confirmed that numerous mobile pumpout trucks and vessels are available to provide service for recreational vessels throughout Puget Sound. As set forth in Table 8 of Ecology's supplemental information, there are 194 mobile pumpout companies; of these, at least 52 vacuum trucks and two mobile pumpout vessels are available for pumping out larger recreational vessels. Mobile pumpout services are available seven days a week, with extended hours during the busy summer months. These mobile services provide additional pumpout options to address concerns raised regarding location or access issues. Additional information is

provided in EPA's response to comments document.

Based on this information, EPA determines that adequate pumpout facilities for the safe and sanitary removal and treatment of sewage for recreational vessels are reasonably available for the waters of Puget Sound.

Puget Sound is also used by many different sizes and types of commercial vessels. The State used a study conducted by the Puget Sound Maritime Air Forum (Starcrest, 2007) to develop a reasonable estimate of commercial vessel use of Puget Sound. The study concluded that there were 2,937 entries of large oceangoing vessels into Puget Sound in 2005, and an estimated 678 other commercial vessels that operate mostly within Puget Sound (e.g., escort tugs) or have Puget Sound as their home port (e.g., the fleet of fishing vessels that travels to Alaska each year). According to the State, current commercial vessel statistics are estimated to be similar to the data from 2005. Based on information provided by a commenter, updated information in 2013 may raise this number to 709. As discussed below, this difference of 31 vessels does not make a measurable difference in terms of EPA's conclusions regarding the ratio of commercial vessels to available pumpout facilities.

The large, oceangoing transient commercial vessels that are only in Puget Sound for a short period of time (e.g., large cruise ships, freighters and tankers) have large enough holding tanks to hold their waste during the time they are in Puget Sound, with some exceptions. Although included in the initial overall vessel estimate, these vessels do not have a need to pumpout and were not included when assessing the adequacy of pumpout facilities. Washington State Ferries (WSDOT ferries) and U.S. military vessels have holding tanks and use large-scale, dedicated pumpout facilities where they are moored. Smaller commercial vessels, such as ferries, tugboats, excursion vessels, and fishing vessels with installed toilets can use the stationary pumpouts, mobile pumpout service vessels, some of the recreational pumpouts, or shore-based pumper trucks, described in more detail below.

The State identified eight stationary pumpouts dedicated to WSDOT ferries, three dedicated to U.S. Navy vessels, one dedicated to the Victoria Clipper vessels and one for the McNeil Island Department of Corrections vessels. The Port of Bellingham cruise terminal area also has three stationary pumpouts, one of which is used for Alaska Marine Highway vessels and two other pumpouts that can serve other

commercial vessels. Although not included in this analysis, EPA notes that two more commercial pumpouts are being installed, one in Seattle for all commercial vessels and another at the Port of Bellingham mostly for fishing vessels. Estimated dates for completion are March and September 2017, respectively.

The State's supplemental information identified five companies that specialize in commercial marine work and that are capable of removing sewage from commercial vessel holding tanks. These five companies have a combined total of approximately 52 trucks (capacity ranging from 2,200–7,000 gallons each) and two mobile barges (capacity of 3,000 gallons each). These companies serve all of Puget Sound and can provide pumpout services at a variety of docks and ports for all types of commercial vessels, including tugs, fishing vessels, USCG vessels, smaller cruise ships, tankers, and other vessels. EPA contacted four of the commercial marine work companies identified in Ecology's supplemental information document and confirmed that the information provided was accurate.

The State's petition and supplemental information also identified 21–23 mobile pumpout vessels. These mobile pumpouts primarily service recreational boats, but several have serviced commercial vessels such as charter boats, fishing vessels, U.S. Coast Guard vessels, and passenger vessels. The mobile pumpout boats have a capacity between 40 and 450 gallons and cover vast areas geographically as they are able to move to vessels, although some stay within their own marina or harbor area. In addition to the pumpouts described above, there are approximately 140 licensed or certified pumper truck companies in Puget Sound that primarily pump out septic tanks, but that can also pump out vessel sewage. The number of trucks in each company ranges from 1–13, and approximately half of these companies contacted by the State are currently, or are willing to, pump out commercial vessel sewage.

The State indicates that the number of commercial vessels that are likely to be in regular need of pumpout facilities within a no-discharge zone would include the non-ocean going vessels that include tugboats, commercial fishing vessels, small passenger vessels, NOAA research and survey vessels, WSDOT Ferries, military and other government vessels, excursion and other commercial vessels. Given that the WSDOT Ferries, military vessels, and Victoria Clipper vessels all have dedicated stationary pumpouts, they have been removed

from the count and EPA has not included their 14 dedicated pumpout facilities in the analysis below. Using the starting number of 678 from the 2005 Starcrest survey, this leaves an approximate 600 vessels that would be in need of other pumpout facilities. Using the starting number of 709 from the 2013 Starcrest survey would leave 631 vessels in need of pumpout facilities.

With the two stationary commercial pumpouts, at least 52 Sound-wide commercial pumper trucks, and the two Sound-wide mobile commercial pumpout barges described above, this amounts to at least 56 pumpouts available for commercial vessels which results in an approximate ratio of 11:1, using either the 600 or 631 vessel estimates cited above. In addition to this ratio, EPA has considered the fact that these mobile pumpouts provide service throughout Puget Sound, provide sufficient capacity for commercial vessels, and generally do not experience dock access issues. Moreover, these pumpout services can be scheduled by appointment to accommodate vessel needs and itineraries, and are sufficiently diversified such that they do not experience seasonal fluctuations. Given the widespread availability and flexibility of these services and the overall ratio of 11:1, EPA determines that adequate pumpout facilities for the safe and sanitary removal and treatment of sewage for commercial vessels are reasonably available for the waters of Puget Sound.

EPA further notes that the estimated ratio may be conservative, given that a number of the mobile pumpout boats and pumper trucks described above may also provide commercial pumpout services.

Table of Facilities

A list of pumpout facilities, phone numbers, locations, hours of operation, water depth, and fees is provided at this link to the Washington Department of Ecology Web site: <http://www.ecy.wa.gov/programs/wq/nonpoint/CleanBoating/VesselPumpoutTables.pdf>.

Based on the information above, the EPA hereby makes a final affirmative determination that adequate facilities for the safe and sanitary removal and treatment of sewage from all vessels are reasonably available for the waters of Puget Sound.

Dated: February 13, 2017.

Michelle L. Pirzadeh,

Acting Regional Administrator, Region 10.

[FR Doc. 2017-03353 Filed 2-17-17; 8:45 am]

BILLING CODE 6560-50-P

FEDERAL ELECTION COMMISSION

Sunshine Act Meetings

AGENCY: Federal Election Commission.

DATE AND TIME: Thursday, February 23, 2017 at 10:00 a.m.

PLACE: 999 E Street NW., Washington, DC (Ninth Floor)

STATUS: This meeting will be open to the public.

ITEMS TO BE DISCUSSED:

Draft Advisory Opinion 2016-23:

Socialist Workers Party
Management and Administrative
Matters

Individuals who plan to attend and require special assistance, such as sign language interpretation or other reasonable accommodations, should contact Dayna C. Brown, Acting Secretary and Clerk, at (202) 694-1040, at least 72 hours prior to the meeting date.

PERSON TO CONTACT FOR INFORMATION:

Judith Ingram, Press Officer, Telephone: (202) 694-1220.

Signed:

Dayna C. Brown,

Acting Secretary and Clerk of the Commission.

[FR Doc. 2017-03456 Filed 2-16-17; 4:15 pm]

BILLING CODE 6715-01-P

FEDERAL RESERVE SYSTEM

Formations of, Acquisitions by, and Mergers of Bank Holding Companies

The companies listed in this notice have applied to the Board for approval, pursuant to the Bank Holding Company Act of 1956 (12 U.S.C. 1841 *et seq.*) (BHC Act), Regulation Y (12 CFR part 225), and all other applicable statutes and regulations to become a bank holding company and/or to acquire the assets or the ownership of, control of, or the power to vote shares of a bank or bank holding company and all of the banks and nonbanking companies owned by the bank holding company, including the companies listed below.

The applications listed below, as well as other related filings required by the Board, are available for immediate inspection at the Federal Reserve Bank indicated. The applications will also be available for inspection at the offices of the Board of Governors. Interested persons may express their views in writing on the standards enumerated in the BHC Act (12 U.S.C. 1842(c)). If the proposal also involves the acquisition of a nonbanking company, the review also includes whether the acquisition of the nonbanking company complies with the

standards in section 4 of the BHC Act (12 U.S.C. 1843). Unless otherwise noted, nonbanking activities will be conducted throughout the United States.

Unless otherwise noted, comments regarding each of these applications must be received at the Reserve Bank indicated or the offices of the Board of Governors not later than March 17, 2017.

A. Federal Reserve Bank of Minneapolis (Jacquelyn K. Brunmeier, Assistant Vice President) 90 Hennepin Avenue, Minneapolis, Minnesota 55480-0291:

1. *Stearns Financial Services, Inc. Employee Stock Ownership Plan*, Saint Cloud, Minnesota; to retain and acquire additional stock and increase its ownership interest up to 23.594 percent of Stearns Financial Services, Inc., Saint Cloud, Minnesota, and thereby indirectly increase its control of Stearns Bank National Association, Saint Cloud, Minnesota; Stearns Bank of Upsala, National Association, Upsala, Minnesota; and Stearns Bank of Holdingford, National Association, Holdingford, Minnesota.

Board of Governors of the Federal Reserve System, February 14, 2017.

Yao-Chin Chao,

Assistant Secretary of the Board.

[FR Doc. 2017-03257 Filed 2-17-17; 8:45 am]

BILLING CODE 6210-01-P

FEDERAL RESERVE SYSTEM

Notice of Proposals To Engage in or To Acquire Companies Engaged in Permissible Nonbanking Activities

The companies listed in this notice have given notice under section 4 of the Bank Holding Company Act (12 U.S.C. 1843) (BHC Act) and Regulation Y, (12 CFR part 225) to engage *de novo*, or to acquire or control voting securities or assets of a company, including the companies listed below, that engages either directly or through a subsidiary or other company, in a nonbanking activity that is listed in §225.28 of Regulation Y (12 CFR 225.28) or that the Board has determined by Order to be closely related to banking and permissible for bank holding companies. Unless otherwise noted, these activities will be conducted throughout the United States.

Each notice is available for inspection at the Federal Reserve Bank indicated. The notice also will be available for inspection at the offices of the Board of Governors. Interested persons may express their views in writing on the question whether the proposal complies with the standards of section 4 of the BHC Act.

Charlie:

I heard from Senator Benton tonight. This was his reply to my inquiry:

Hi Cliff,

The answer is yes. ALL rules not yet published have been either pulled back or the publishing date has been extended 60 days. Broad brush strokes until we get a handle on the content of all of them. I expect my team will have them all reviewed in a week or two.

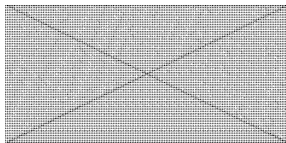
Also, Please use my official email for all official correspondence. I cannot and do not conduct official business on my personal computer.

Great to hear from you,

Don

Senator Don Benton

Senior White House Advisor-EPA



Clifford A. Webster

206-607-4162 Seattle | 360-357-6500 Olympia

206-947-1312 Mobile

[Bio](#) | [vCard](#) | [Address](#) | [Website](#)

cwebster@carneylaw.com

This e-mail contains confidential, privileged information intended only for the addressee. Do not read, copy, or disseminate it unless you are the addressee. If you are not the addressee, please permanently delete it without printing and call me immediately at (206) 622-8020.

From: Charlie Costanzo [mailto:CCostanzo@americanwaterways.com]
Sent: Thursday, January 26, 2017 9:13 PM
To: Webster, Cliff <cwebster@carneylaw.com>
Subject: Puget Sound NDZ

Let me know when you hear from Sens. Benton/Ericksen. We are eagerly anticipating feedback on that issue.

- Charlie

Charles P. Costanzo

Vice President – Pacific Region

The American Waterways Operators ■

5315 22nd Ave. NW

Seattle, WA 98107

www.americanwaterways.com

(206) 257-4723 (Office)

(203) 980-3051 (Mobile)

(866) 954-8481 (Fax)

To: Hale, Michelle[hale.michelle@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Schnare, David[schnare.david@epa.gov]; Konkus, John[konkus.john@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Benton, Donald
Sent: Wed 2/22/2017 6:48:04 PM
Subject: Governors meeting this Friday and Sunday morning

Hello All,

EPA will host a breakfast for Western Governors This Sunday at 7:00am here in the Green Room. We expect Governors from our Regions 9, 10 (potentially others).

Just touched base with White House/WGA. Robin tells me WGA will send us a draft agenda in the morning that includes the Administrator. Past agendas have been generic and will include a Welcome from the Administrator as host, then turn it over to the WGA chair and co-chair, then governors' round table, then informal discussion. And breakfast up front. We will get talking points and the names attending for the Administrator by Friday morning Staff meeting.

This is a closed press event and a great opportunity to interact with an important group of governors in an informal setting.

Since we have not had Senate confirmations of the Secretaries for DoI , DoE and USDA, Cabinet participation won't be what it has been in past years

- There will also be an opportunity for the Administrator if he wants it Sunday Afternoon.
- National Governors Association Open "Office Hours" from 3:00pm – 4:30pm at the JW Marriott where the Administrator would have opportunities for one-on-one discussions or informal conversations with individual Governors.

With the Midwestern Governors coming here for private meetings with the Administrator this Friday Afternoon at 2:30 (Iowa, Nebraska, Indiana, Minnesota) Mr. Pruitt may want to

forego the afternoon meeting at the hotel.

In addition, We are attempting to confirm requests from the Governor of Texas and the Governor of Guam for a 3:30 and 4:pm meeting this Friday.

Thanks,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Mon 2/20/2017 10:14:01 PM
Subject: FW: Visit to Chesapeake Bay Program Office

Doug, Could you please fine tune and finalize the Bay visit agenda based on our trip there. We want it ready to go when Pruitt pulls the trigger on it.

Thanks,

Don

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Grantham, Nancy
Sent: Saturday, February 11, 2017 11:02 PM
To: David Schnare <Schnare@torcastlelaw.net>
Cc: Benton, Donald <benton.donald@epa.gov>; Konkus, John <konkus.john@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Weese, Eric <Weese.Eric@epa.gov>; Shapiro, Mike <Shapiro.Mike@epa.gov>
Subject: Re: Visit to Chesapeake Bay Program Office

Thx

Sent from my iPhone

On Feb 11, 2017, at 7:28 PM, David Schnare <Schnare@torcastlelaw.net> wrote:

The trip may well be put off a bit. Mr. Pruitt wants to do local media first and get his feet on the ground a bit before he heads out of the office. We will reexamine his schedule on either Friday or the following Tuesday.

dschnare

Sent from my iPad

On Feb 11, 2017, at 2:51 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Great, we have a team working on itinerary options and we will have something to discuss with you mid-day on Monday.

Hope you are enjoying your time at home.

Thanks ng

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Benton, Donald

Sent: Saturday, February 11, 2017 2:47 PM

To: Grantham, Nancy <Grantham.Nancy@epa.gov>

Cc: Konkus, John <konkus.john@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>; Weese, Eric <Weese.Eric@epa.gov>; Shapiro, Mike <Shapiro.Mike@epa.gov>; David Schnare <Schnare@torcastlelaw.net>

Subject: Re: Visit to Chesapeake Bay Program Office

Nancy,

Swearing in will now likely happen next Thursday evening or Friday so the visit will be the following Tuesday after the holiday, tentatively. I will go on advance visit this coming Wednesday morning . We should plan on leaving at 10.

Thanks, Don

Sent from my iPad

On Feb 9, 2017, at 12:08 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Thanks – we will work to make it happen.

Nancy Grantham

Office of Public Affairs

US Environmental Protection Agency

202-564-6879 (desk)

202-253-7056 (mobile)

From: Benton, Donald

Sent: Thursday, February 09, 2017 2:54 PM

To: Konkus, John <konkus.john@epa.gov>; Grantham, Nancy

<Grantham.Nancy@epa.gov>; Richardson, RobinH

<Richardson.RobinH@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>;

Weese, Eric <Weese.Eric@epa.gov>; Shapiro, Mike <Shapiro.Mike@epa.gov>

Cc: David Schnare <Schnare@torcastlelaw.net>

Subject: Visit to Chesapeake Bay Program Office

Importance: High

Team,

Administrator Pruitt will be visiting the Office within 48 hours of his swearing in. I have notified Mike Shapiro and Eric Weese I intend to make an advance visit there on Monday. (I may need to send a surrogate)

I need by COB tomorrow some talking points for Mr. Pruitt and a proposed **agenda/itinerary** for the trip. We should invite the Governor of Maryland.

Thanks,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711

<image001.gif>

To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Mon 2/20/2017 10:07:07 PM
Subject: FW: Policy Positions on your team

Doug, this could be fun for you. Will you take it on?

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



From: Bradfield, Mary A. [mailto:Mary.Bradfield@sba.gov]
Sent: Monday, February 13, 2017 6:44 PM
To: anthony.pugliese@dot.gov; bradley.byers@sd.mil; camilo.sandoval@treasury.gov; david.black@ssa.gov; ebranstad@doc.gov; erik.u.noble@nasa.gov; frank.wuco@hq.dhs.mil; jason.simmons@opm.gov; jack.stjohn@gsa.gov; maren.m.kasper@hud.gov; mowersmd@state.gov; paula.stannard@hhs.gov; wells.griffith@hq.doe.gov; sam.clovis@osec.usda.gov; jake.leinenkugel@va.com; palmer.wayne.d@dol.gov; [EOP/Ex. 6] Benton, Donald <benton.donald@epa.gov>; doug.domenech@ios.doi.gov; jason.botel@ed.gov; Freeland, Jeffrey K. [EOP/Ex. 6]
<[EOP/Ex. 6]>
Subject: Policy Positions on your team

Ladies and Gentlemen,

The SBA Policy Beachhead Team Member would like to connect with his counterpart at your agencies if possible. Our SBA policy person is Joe Shepard and can be reached via email at

Joseph.Shepard@sba.gov if you would ask your policy Beachhead member to reach out to him if appropriate. Thank you.

Mary Anne Bradfield

Sr. White House Advisor

U.S. Small Business Administration

Mary.bradfield@sba.gov

Office: 202-205-6464

Cell:

Personal Phone/Ex. 6

To: jessica.e.ditto [REDACTED] **Ex. 6/EOP**
Cc: Konkus, John[konkus.john@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Jackson, Ryan (Inhofe)[Ryan_Jackson@inhofe.senate.gov]
From: Benton, Donald
Sent: Thur 2/16/2017 1:55:20 PM
Subject: Scott Pruitt on national television

Dear Jessica,

Has there been any progress on placing Administrator Pruitt on any of the National shows?

Thank you,

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Somerville, Phillip[Somerville.Phillip@epa.gov]; Caldwell, James[Caldwell.James@epa.gov];
Ericksen, Doug[ericksen.doug@epa.gov]; DiPasquale, Nicholas[dipasquale.nicholas@epa.gov]
From: Benton, Donald
Sent: Wed 2/15/2017 8:14:34 PM
Subject: Chesapeake Bay visit

Team,

Thanks for a very productive planning visit today. It was fun spending time with you.

Don

Senator Don Benton

Senior White House Advisor

Office of the Administrator

202.564.4711



To: Ericksen, Doug[ericksen.doug@epa.gov]
From: Benton, Donald
Sent: Mon 2/6/2017 11:49:02 PM
Subject: FW: Cabinet Affairs Contact Information
Template Daily Comms Report.docx
WH Contacts for Beachheads.xlsx

Don
Senator Don Benton
Senior White House Advisor
Office of the Administrator
202.564.4711

-----Original Message-----

From: McBride, Emily J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Sent: Saturday, January 28, 2017 7:34 PM
To: McGinley, William J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Cc: Ditto, Jessica E. EOP/WHO [REDACTED] **Ex. 6**; DeStefano, John J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Subject: RE: Cabinet Affairs Contact Information

Hi everyone,

Some people are reporting that these two documents aren't opening on their computers, so give these a try. Let me know if they still aren't working and we'll figure it out.

Thanks,

Emily J. McBride
Assistant to the Cabinet Secretary
Office of Cabinet Affairs
The White House

EOP/Ex. 6

-----Original Message-----

From: McBride, Emily J. EOP/WHO
Sent: Saturday, January 28, 2017 6:37 PM
To: McGinley, William J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Cc: Ditto, Jessica E. EOP/WHO [REDACTED] **Ex. 6**; DeStefano, John J. EOP/WHO [REDACTED] **EOP/Ex. 6**
Subject: Cabinet Affairs Contact Information

Hi everyone,

Thanks for coming in for the meeting today. Attached is a contact sheet for Cabinet Affairs and other relevant White House contacts.

Additionally, the Cabinet Affairs press team has attached a template for a daily communications report and a blank comms contact sheet that we would like returned so that we can have all the contact information for your department's/agency's communications staff.

Please remember to send us your agency calendars and organization charts by COB Tuesday. Don't hesitate to contact me with any questions. Have a great weekend!

Emily J. McBride

Executive Assistant to the Cabinet Secretary Office of Cabinet Affairs The White House

EOP/Ex. 6

[CABINET]
WASHINGTON

Date

DAILY COMMUNICATIONS REPORT

TO: White House Cabinet Affairs Communications

FROM:

SUBJECT: Communications Update

Inquiries

- Outlet – inquiry – status
-

Top Stories

- Link to news of the day

Top Issues and Accomplishments

- *[Use this section to give brief points on the policies, accomplishments, and issues of the day.]*